REPORT BY THE DIRECTORS

TO THE

ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

APPOINTED TO BE HELD WITHIN THE

OFFICE OF THE COMPANY,

No. 136 WEST GEORGE STREET, GLASGOW, C.2,

ON WEDNESDAY, 16TH APRIL, 1930,

AT

TWELVE O'CLOCK NOON.

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
1930.

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1930.

REPORT BY THE DIRECTORS.

THE Directors beg to submit to the Shareholders their Report and Statement of Accounts for the year ended 31st December, 1929.

APPROPRIATION OF PROFIT AND LOSS ACCOUNT.

The Net Profit earned on the year's operations amounts to	£182,739 0 4
which with the balance brought forward from 1928, ...	82,138 19 0
makes a total available of	£264,877 19 4
From this the Directors have transferred to the General Reserve Account the sum of	115,000 0 0
leaving a balance of	£149,877 19 4
out of which the Directors recommend the payment of a Dividend of 12½ per cent., equal to five shillings per share, *less* Income Tax at four shillings per pound,	125,000 0 0
leaving a balance to be carried forward of	£24,877 19 4

The Dividend will be payable on and after Saturday, 10th May next, as follows:—

(1) To holders of Nominative Shares by Dividend Warrants payable at the Bank of Scotland, London.

(2) To holders of Coupons of Share Warrants to Bearer (Coupon No. 45) at the Head Office of the Company in Glasgow. The Coupons may be transmitted direct or through any Banker. Five clear days are required for examination of the Coupons.

MINES.

All work at the Mines was carried out uninterruptedly during the year. The market for our ores increased steadily.

As before, all the production was from Calañas Mine and the Sierra Bullones opencast at Tharsis.

METAL WORKS.

There was only a small increase in the deliveries of our pyrites to the United Kingdom. The supply of pyrites residues is still far short of the quantities required to keep our Works in full employment. The results obtained from the intermittent operations were under the circumstances satisfactory.

VALUATIONS.

The Stocks on hand at the close of the year have been carefully inventoried and the values determined at cost or market value, whichever was the lower.

CAPITAL ACCOUNTS.

In accordance with the provisions of the Companies Act, 1929, all the Machinery and Plant included in the Preparatory Works Accounts and appearing under "Mineral in Opencasts and Preparatory Works" in previous years has now been transferred to

"Works Buildings, Machinery and Plant in Spain." The figures are as follows :—

Original Value, ...	£432,935	18	0
Less Written off till date, ...	209,254	13	5
Net Value, ...	£223,681	4	7

A sum of £16,000 formerly appearing under Sundry Creditors and Credit Balances has been written off Rolling Stock.

The additions to the Mines Capital Accounts during the year 1929 amounted to £23,761 7s. 10d.

The amounts written off for depreciation for the year 1929 have been:—

From Mines Capital Accounts, ...	£15,042	11	3
From Metal Works Capital Accounts,	20,254	0	0
	£35 296	11	3
The corresponding amount for the year 1928 was	£19,106	4	11

DIRECTORS AND AUDITORS.

In accordance with the regulations of the Company and the order of retirement arranged, the following Directors, The Right Honourable Lord Glenconner, Monsieur Albert J. J. Messéan, and Hugh Brown, Esq., retire at this time and are eligible for re-election. The Board recommends their re-election.

The Auditors, Alexander Moore, Esq., C.A., and Sir Robert C. Mackenzie, C.A., also retire at this time, but offer themselves for re-appointment.

By order of the Directors,

W P. RUTHERFORD,
Chairman.

BALANCE SHEET

at 31st December, 1929,

AND

PROFIT AND LOSS ACCOUNT

for the Year ended 31st December, 1929.

THE THARSIS SULPHUR AN

BALANCE SHEET as

CAPITAL AND LIABILITIES.

SHARE CAPITAL,		
625,000 Shares of £2 each, fully paid,	£1,250,000	0
GENERAL RESERVE ACCOUNT,	150,000	0
CREDITORS, including provisions for special purposes,	227,059	16
PROFIT AND LOSS ACCOUNT, being balance at 31st December, 1929,	149,877	19
	£1,776,937	15

GLASGOW, *19th March, 1930.*—This is the Balance Sh

'R AN

EET as

50,000 0

50,000 0

27,059 16

49,877 19

776,937 15

COPPER COMPANY, LIMITED.

31st December, 1929.

PROPERTY AND ASSETS.

	Original Value, less Sundry Sales.	Written off till date.	
MINES IN SPAIN,			
Tharsis and Calañas, - -	£742,166 9 4	£692,642 5 3	£49,524 4 1
Lagunazo, - - - -	48,690 0 5	48,690 0 5	——
RAILWAYS AND SHIPPING PIERS IN SPAIN,			
Permanent Way, - - -	400,137 9 3	369,783 3 11	30,354 5 4
Rolling Stock, - - - -	157,854 16 11	123,060 14 9	34,794 2 2
Shipping Piers, - - -	262,672 5 1	52,827 5 1	209,845 0 0
WORKS BUILDINGS, MACHINERY AND PLANT,			
In Spain, - - - - - -	1,174,464 7 8	826,427 7 4	348,037 0 4
In Britain, - - - - -	732,060 0 6	617,009 11 0	115,050 9 6
MISCELLANEOUS ASSETS,			
Patents, Leases, Concession Rights, &c., - - - -	398,127 3 1	398,127 3 1	——
	£3,916,172 12 3	£3,128,567 10 10	
STOCKS IN TRADE,			
Stores and Produce in Spain, - - - - - - - - -			186,795 11 1
Mineral in Opencasts and Preparatory Works, - - - -			395,934 11 7
Stores and Produce in Britain, - - - - - - - - -			40,548 3 11
DEBTORS, - - - - - - - - - - - - - - - -			87,570 0 2
INVESTMENTS AT COST, Cash at Bankers, and on hand, including Bills Receivable, - - - - - - - - - - - - -			278,484 7 8
			£1,776,937 15 10

W. P. RUTHERFORD, *Director.*
S. CRAWFORD HOGARTH, *Director.*

Balance Sheet referred to in our Report to the Shareholders of this date.

R. C. MACKENZIE, C.A., *Auditor.*
ALEX. MOORE, C.A., *Auditor.*

THE THARSIS SULPHUR AN

PROFIT AND LOSS ACCOUN

—*Dr.*—

DIRECTORS' FEES,					£5,000	0
CHARGES ACCOUNT, including Management, Salaries, Income Tax, Auditors' Fees, Law Expenses, Laboratory Expenses,					44,970	17
AMOUNT WRITTEN OFF PROPERTY AND PLANT—						
In Spain,	£15,042	11	3			
In Britain,	20,254	0	0			
					35,296	11
BALANCE, being net profit for year ending 31st December, 1929,					182,739	0
					£268,006	8

R AN COPPER COMPANY, LIMITED.

ACCOUN for the Year ended 31st December, 1929.

			—Cr.—			
5,000	0		PROFIT for year ending 31st December, 1929, - - - - -	£268,006	8	7
44,970	17					
35,296	11					
82,739	0					
68,006	8			£268,006	8	7

AUDITORS' REPORT.

To the SHAREHOLDERS *of*
THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

GENTLEMEN,

We have audited the Books of the Company, kept at the Registered Office, for the year ended 31st December, 1929, together with copies of the Balance Sheets and Accounts at the Mines, which have been transmitted and specially reported on to us. We have obtained all the information and explanations which we have required.

In our opinion the Balance Sheet is properly drawn up so as to exhibit a true and correct view of the state of the Company's affairs, according to the best of our information and the explanations given to us, and as shown by the Books of the Company.

The whole Accounts have been presented to us in the usual satisfactory manner, and the Inventories and Valuations give evidence of the exercise of the utmost care and accuracy in their preparation by the officials responsible therefor.

Your obedient Servants,

R. C. MACKENZIE, C.A., *Auditor.*
ALEX. MOORE, C.A., *Auditor.*

GLASGOW, *19th March, 1930.*

THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

REGISTERED OFFICE,
136 West George Street,
Glasgow, C. 2, *28th March, 1930.*

NOTICE IS HEREBY GIVEN, That the Annual Ordinary General Meeting of The Tharsis Sulphur and Copper Company, Limited, will be held within the Office of the Company, No. 136 West George Street, Glasgow, *on Wednesday, the 16th day of April, 1930, at Twelve o'clock, Noon,* for the purposes following:—viz., To receive and consider the Statement of Accounts and Balance Sheet, and the Reports of the Directors and Auditors thereon, for the year ended 31st December last; to sanction the declaration of a Dividend, and to elect Directors and Auditors in the place of those retiring.

Holders of Share Warrants to Bearer will receive Certificates admitting them to the Meeting on depositing their Warrants, in accordance with the Articles of Association, three days prior to the Meeting, at the Registered Office of the Company in Glasgow.

The Transfer Books will be closed from the 7th to the 16th April, both days inclusive.

By Order of the Board,

WILLIAM KNOX, *Secretary.*

The Tharsis Sulphur and Copper Company, Limited.

FINANCIAL STATISTICS FOR SIXTY-THREE YEARS ENDING 31st DECEMBER, 1929.

	Date of Balance Sheet since commencement of Operations, 1st December, 1866.	Period of Operations.	Actual Gross Profits.	To Sinking and Reserve Funds, and Debited direct to Produce Accounts.	Net Gross Profits, per Profit and Loss Account.	Written off Property, Plant, Patents, and other Assets.	Charges of Management, Income and Corporation Taxes, Interest, Laboratory Expenses, Bad Debts. &c.	To Reserve Fund from Profit and Loss Account, and Premium on Shares.	Total Deductions from Net Gross Profits.	Actual Net Profits.	Add Balance from Previous Years.	Available Profits for Division.	To General Reserve Account.	Dividends Paid.	Balance carried forward to succeeding Year.	Dividend Capital in each Balance.	Rate per Cent. on Dividend Capital. Free of Tax.	Year.
10	Ten years ending 31st December, 1876,	10 Years,	£2,182,632	£105,124	£2,077,508	£408,844	£208,902	£5,000	£622,746	£1,556,992	...	£1,556,992	...	£1,546,134	£10,858	£300,000 to 900,000	189⅙	1866-76
	Premium on issue of 6,030 Shares,...	Year 1872,	102,230	...	102,230	...	...	...	...	...	...	...	...	...	...	...	...	1872
20	Ten years ending 31st December, 1886,	10 Years,	3,101,438	15,000	3,086,438	346,764	377,188	139,876	863,828	2,222,610	£10,858	2,233,468	...	2,218,718	14,750	900,000 to 1,174,660	196½	1877-86
	Premium on issue of 37,670 Shares,...	Year 1890,	161,353	...	161,353	156,353	...	5,000	161,353	...	...	...	...	...	...	...	...	1890
30	Ten years ending 31st December, 1896,	10 Years,	2,687,410	50,909	2,636,501	422,334	279,129	3,000	704,463	1,932,038	14,750	1,946,788	...	1,931,080	15,708	1,174,660 to 1,250,000	157½	1887-96
40	Ten years ending 31st December, 1906,	10 Years,	3,651,042	...	3,651,042	405,799	320,827	2,000	728,626	2,922,416	15,708	2,938,124	...	2,906,250	31,874	1,250,000	232½	1897-06
41	31st December, 1907,	12 Months,	323,737	...	323,737	28,738	33,976	...	62,714	261,023	31,874	292,897	...	250,000	42,897	1,250,000	20	1907
42	" 1908,	12 "	198,444	...	198,444	26,812	34,255	...	61,067	137,377	42,897	180,274	...	156,250	24,024	1,250,000	12½	1908
43	" 1909,	12 "	212,590	...	212,590	15,622	34,225	...	49,847	162,743	24,024	186,767	...	156,250	30,517	1,250,000	12½	1909
44	" 1910,	12 "	215,657	...	215,657	22,392	32,054	...	54,446	161,211	30,517	191,728	...	156,250	35,478	1,250,000	12½	1910
45	" 1911,	12 "	234,238	...	234,238	17,886	28,212	...	46,098	188,140	35,478	223,618	...	187,500	36,118	1,250,000	15	1911
46	" 1912,	12 "	301,825	...	301,825	19,279	29,480	...	48,759	253,066	36,118	289,184	...	250,000	39,184	1,250,000	20	1912
47	" 1913,	12 "	298,485	...	298,485	18,756	33,002	...	51,758	246,727	39,184	285,911	...	250,000	35,911	1,250,000	20	1913
48	" 1914,	12 "	220,165	...	220,165	20,446	43,409	...	63,855	156,310	35,911	192,221	...	156,250	35,971	1,250,000	12½	1914
49	" 1915,	12 "	183,429	...	183,429	19,541	60,597	...	80,138	103,291	35,971	139,262	...	125,000	14,262	1,250,000	10	1915
50	" 1916,	12 "	295,039	...	295,039	23,315	72,574	...	95,889	199,150	14,262	213,412	...	187,500	25,912	1,250,000	15	1916
51	" 1917,	12 "	261,159	...	261,159	30,741	72,340	...	103,081	158,078	25,912	183,990	...	156,250	27,740	1,250,000	12½	1917
52	" 1918,	12 "	261,112	...	261,112	28,949	105,868	...	134,817	126,295	27,740	154,035	...	125,000	29,035	1,250,000	10	1918
53	" 1919,	12 "	251,646	...	251,646	30,216	117,633	...	147,849	103,797	29,035	132,832	...	109,375	23,457	1,250,000	12½*	1919
54	" 1920,	12 "	278,553	...	278,553	39,089	104,515	...	143,604	134,949	23,457	158,406	...	131,250	27,156	1,250,000	15 *	1920
55	" 1921,	12 "	142,194	...	142,194	4,587	91,662	...	96,249	45,945	27,156	73,101	...	...	73,101	1,250,000	...	1921
56	" 1922,	12 "	146,876	...	146,876	18,929	56,668	...	75,597	71,279	73,101	144,380	...	115,234	29,146	1,250,000	12½*	1922
57	" 1923,	12 "	181,320	...	181,320	27,486	56,661	...	84,147	97,173	29,146	126,319	...	96,094	30,225	1,250,000	10 *	1923
58	" 1924,	12 "	159,561	...	159,561	18,804	42,807	...	61,611	97,950	30,225	128,175	...	96,875	31,300	1,250,000	10 *	1924
59	" 1925,	12 "	155,652	...	155,652	19,382	45,582	...	64,964	90,688	31,300	121,988	...	...	121,988	1,250,000	...	1925
60	" 1926,	12 "	110,549	...	110,549	14,581	43,434	...	58,015	52,534	121,988	174,522	...	75,000	99,522	1,250,000	7½*	1926
61	" 1927,	12 "	124,213	...	124,213	16,032	35,093	...	51,125	73,088	99,522	172,610	...	87,500	85,110	1,250,000	8¾*	1927
62	" 1928,	12 "	177,736	...	177,736	19,106	36,601	...	55,707	122,029	85,110	207,139	£25,000	100,000	82,139	1,250,000	10 *	1928
63	" 1929,	12 "	268,006	...	268,006	35,296	49,971	...	85,267	182,739	82,139	264,878	115,000	125,000	24,878	1,250,000	12½*	1929
			£16,888,291	*£171,033	£16,717,258	*£2,256,079	£2,446,665	*£154,876	£4,857,620	£11,859,638	£1,053,383	£12,913,021	*£140,000	£11,694,760	£1,078,261	...	1,023	...

Bonus added to Shares, 1st January, 1869,	60,000
Sum written off Mines, 1st March, 1879,	*331,324
Depreciation on Machinery and Plant transferred at 31st December, 1929,	*225,255
	£17,504,870

Gross Profits,		£17,504,870
APPROPRIATED AS FOLLOWS:—		
* Written off Property and Plant, &c., per Balance Sheet,	£3,128,567	
* General Reserve Account,	150,000	
Salaries, Management, Income and Corporation Taxes, Interest, Bad Debts, &c.,	2,446,665	
		£5,725,232
Dividends Paid,	£11,694,760	
Bonus added to Shares, 1st January, 1869,	60,000	
Balance carried forward to 1930,	24,878	
		11,779,638
		£17,504,870

* Less Income Tax.

Year.	Date of Balance Sheet of operations, 1st December, 1868.	Period of operations.	Total.
1–10	Ten years ending 31st December, 1878,	10 Years,	£23,182,083
	Premium on issue of 6,030 Shares,...	Year 1873,	102,250
11–20	Ten years ending 31st December, 1888,	10 Years,	£3,101,188
	Premium on issue of 27,670 Shares,...	Year 1880,	161,329
21–30	Ten years ending 31st December, 1898,	10 Years,	£3,267,110
31–40	Ten years ending 31st December, 1908,	10 Years,	£3,051,075
41	31st December, 1907,	12 Months,	£29,777
42	" 1908,	12 "	128,114
43	" 1909,	12 "	212,500
44	" 1910,	12 "	216,627
45	" 1911,	12 "	224,379
46	" 1912,	12 "	301,828
47	" 1913,	12 "	304,162
48	" 1914,	12 "	320,186
49	" 1915,	12 "	183,127
50	" 1916,	12 "	293,088
51	" 1917,	12 "	291,183
52	" 1918,	12 "	304,114
53	" 1919,	12 "	£[illegible]
54	" 1920,	12 "	£[illegible]
55	" 1921,	12 "	£[illegible]
56	" 1922,	12 "	£[illegible]
57	" 1923,	12 "	£[illegible]
58	" 1924,	12 "	136,301
59	" 1925,	12 "	136,679
60	" 1926,	12 "	119,010
61	" 1927,	12 "	122,31[illegible]
62	" 1928,	12 "	177,759
63	" 1929,	12 "	98[illegible]
	Sums added to Shares, 1st January, 1869,.....		£[illegible]
	Sum written off Mines, 1st March, 1879,.....		£[illegible]
	Depreciation on Machinery and Plant transferred at 31st December, 1929,.....		£[illegible]
			£17,801,670

BOARD OF DIRECTORS.

WILLIAM P. RUTHERFORD, Esq., Glasgow,
Chairman and Managing Director.

THE RIGHT HONOURABLE LORD GLENCONNER, of Glen.

M. ALBERT J. J. MESSÉAN, Paris.

HUGH BROWN, Esq., Glasgow.

M. FÉLIX A. L. LEPRINCE-RINGUET, Paris.

M. FRANÇOIS ALEXIS DUCOING, Paris.

THE RIGHT HONOURABLE SIR HERBERT EUSTACE MAXWELL, Bart., of Monreith.

S. CRAWFORD HOGARTH, Esq., Glasgow.

THOMAS G. HARDIE, Esq., Glasgow.

M. GASTON E. J. MESSÉAN, Paris.

WILLIAM KNOX, *Secretary.*

REPORT OF THE PROCEEDINGS

AT THE

ANNUAL ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

HELD WITHIN THE

OFFICE OF THE COMPANY,

No. 136 WEST GEORGE STREET, GLASGOW, C.2,

ON WEDNESDAY, 16TH APRIL, 1930

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
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ON WEDNESDAY, 16TH APRIL, 1930

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PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
1930.

REPORT.

The Annual Ordinary General Meeting of the Members of The Tharsis Sulphur and Copper Company, Limited, was held within the Office of the Company, No. 136 West George Street, Glasgow, C. 2, on Wednesday, the 16th day of April, 1930, at 12 o'clock noon.

Mr. W. P. RUTHERFORD, Managing Director and Chairman of the Board of Directors, presided.

The CHAIRMAN—I will ask the Secretary to read the notice calling the meeting.

The SECRETARY (Mr. WILLIAM KNOX) read the notice calling the meeting, and certified that it had been published in the various newspapers and issued to the Members in accordance with the Articles of Association.

The CHAIRMAN—I will now ask the Secretary to read the Auditors' Report in accordance with the Act of Parliament.

The SECRETARY then read the Auditors' Report from the Official Balance Sheet. The Minutes of the previous Meeting were taken as read.

The CHAIRMAN—Gentlemen, you have had the Directors' Report and Statement of Accounts in your hands for some time : is it your wish that we take them as read ?

The Meeting agreed.

Work proceeded satisfactorily last year in all our operations in Spain. Our total shipments were greater than in any previous year in the Company's long history, and it is gratifying

to know that all the departments of mining, transport, crushing and shipping amply met the increased demand.

Our programme of work is increasing, and this necessitates active mining development. At Calañas we are sinking an additional winding shaft to serve the Eastern extension of the main lode and the new parallel lode about which I spoke to you last year, and which is developing satisfactorily. This shaft will be equipped as an independent unit with crushing plant and storage bins, and will be connected to our main railway system by a branch line now under construction.

At Tharsis we are proceeding with the development of a mining scheme at Sierra Bullones, which will enable us to work the lode at a lower horizon independent of the opencast workings, and so increase the production of this Mine.

This new programme of mine development postpones the necessity for working the North Lode at Tharsis for some time.

When our railways were built it was not contemplated that they would have to carry such heavy traffic. They were, however, very well built structurally. The alterations that we contemplate are the introduction of a heavier rail section as renewals are required, and certain deviations to ease some of the heavier gradients on the Tharsis line, all of which will involve a considerable expenditure.

Our shipping service at Corrales worked very satisfactorily and enabled us to load no fewer that 313 vessels during the year with quick despatch.

The position at our Works in this Country did not vary much from the previous year. Depressed trade in this Country, both in agriculture and manufacture, had a marked effect on the imports of pyrites, and while we held our proportion of the market during the year this was too small to

supply anything like the quantity of pyrites residues required to keep our Works fully employed. Under these circumstances and the consequent intermittent working, the results obtained were satisfactory. We do not look for any marked improvement in the immediate future.

With regard to the Accounts, you will have seen that we have made some alterations in the manner of presenting them to conform to the requirements of the new Companies Act. In the item "Mineral in Opencasts and Preparatory Works," we have hitherto included such items of machinery and plant as were installed in connection with the Opencast schemes to be written down as part of them. We have now made a separation of these items from the Overburden and Preparatory Works Account to "Works Buildings, Machinery and Plant in Spain."

When I addressed you last year, in referring to the formation of a General Reserve Account, I indicated the advantage of such a fund to meet the development of the Mines without increasing our capital obligations. In pursuance of this policy we have added £115,000 to Reserve Account, of which £57,260 was obtained from the profit of former years by the reduction of the amount carried forward, and the balance of £57,740 came from the profit of the past year. As you are aware, our profits are derived from non-cupreous iron pyrites of very different value from the cupreous pyrites of other times, and it is only by selling greatly increased quantities that we can hope to make up for the lower value. To give you an idea of this, the average yearly traffic over our railways for the years 1910/1913 was 535,000 tons, whereas 906,000 tons were carried last year. I need not stress the necessity for keeping capital in the business to enable us not only to meet increasing mine development out of our own resources, but to introduce the best plant and appliances and keep ourselves constantly abreast of the times.

It is satisfactory, I think, that at the same time the Board

is able to recommend a dividend of 12½ per cent., which is a considerable increase over the distribution for the previous year.

With regard to our immediate prospects, I will say that we have a good order-book, but it depends entirely on the trend of European trade to what extent our buyers will take up their quantities. At present there is some slacking off in the demand.

Our results are also considerably influenced by the peseta exchange which at present is favourable to us.

We extend a welcome to our French Colleagues who have come over to be with us to-day.

Before concluding, I should like to add a word in praise of our Staffs at Home and in Spain, and to assure them that each member's contribution to the final result is appreciated by you as it is by me.

I now beg to propose that the Statement of Accounts and Balance Sheet, and the Reports of the Directors and Auditors thereon for the Year ended 31st December, 1929, be, and the same are hereby received, approved and adopted; that a dividend of five shillings per share, equal to 12½ per cent. on the Capital of the Company, less Income Tax at four shillings per pound, be now sanctioned and declared, payable on and after Saturday, the 10th day of May next, and that the balance of £24,877 19s. 4d. be carried forward to the credit of the Year 1930.

The Right Hon. Lord Glenconner, of Glen (Director)—I have very much pleasure in seconding the Chairman's motion.

The Chairman—Before putting the motion to the Meeting, if there are any questions, I shall be pleased to answer them.

No questions were put, and the CHAIRMAN said—If there are no questions, then may I take it that this motion which I have proposed, and which has been seconded by Lord Glenconner, is approved by the Meeting ?

The Meeting signified approval.

The CHAIRMAN—No doubt some Shareholder will be good enough to move the re-election of the Directors at this time.

Mr. T. G. HARDIE (Director)—I have great pleasure in moving that the Directors who retire at this meeting be re-elected, namely, The Right Honourable Lord Glenconner, Monsieur Albert J. J. Messéan, and Hugh Brown, Esq.

Monsieur FRANÇOIS ALEXIS DUCOING (Director)—I have much pleasure in seconding the motion.

The resolution was carried.

The CHAIRMAN—May I ask some Shareholder now to be good enough to move the re-appointment of the Auditors.

Mr. WILLIAM C. CAMPBELL (Shareholder)—I have much pleasure in moving that Sir Robert Campbell Mackenzie, K.B.E., C.B., Chartered Accountant, Glasgow, and Mr. Alexander Moore, Chartered Accountant, Glasgow, be paid the sum of £350 for auditing the books and accounts of the Company for the past year, the amount to be divided equally ; and that they be re-appointed Auditors for the current year.

Mr. JOHN M. GOURLAY (Shareholder)—I beg to second that motion.

The resolution was carried.

The CHAIRMAN—Having re-elected the Directors and the Auditors, that, Gentlemen, concludes our business to-day. Thank you very much for attending.

Mr. William Brown (Shareholder)—May I give myself the pleasure of moving a vote of thanks to our Chairman, Mr. Rutherford. It is quite reassuring to hear him in these days when there are so many pessimistic reports and to find that he has no cold douche for us. I think we ought to congratulate him on the elucidation of the accounts. I am quite sure the Members present would wish to give him a vote of thanks. (Applause.)

The Chairman—Thank you very much for your cordial vote of thanks and for the way in which it has been received.

The Meeting then terminated.

REPORT BY THE DIRECTORS

TO THE

ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

APPOINTED TO BE HELD WITHIN THE

OFFICE OF THE COMPANY,

136 WEST GEORGE STREET, GLASGOW, C.2,

ON WEDNESDAY, 15TH APRIL, 1931,

AT

TWELVE O'CLOCK NOON.

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
1931.

THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

REGISTERED OFFICE,
136 West George Street,
Glasgow, C. 2, *27th March, 1931.*

NOTICE IS HEREBY GIVEN, That the Annual Ordinary General Meeting of The Tharsis Sulphur and Copper Company, Limited, will be held within the Office of the Company, No. 136 West George Street, Glasgow, *on Wednesday, the 15th day of April, 1931, at Twelve o'clock, Noon,* for the purposes following:—viz., To receive and consider the Statement of Accounts and Balance Sheet, and the Reports of the Directors and Auditors thereon, for the year ended 31st December last; to sanction the declaration of a Dividend, and to elect Directors and Auditors in the place of those retiring.

Holders of Share Warrants to Bearer will receive Certificates admitting them to the Meeting on depositing their Warrants, in accordance with the Articles of Association, three days prior to the Meeting, at the Registered Office of the Company in Glasgow.

The Transfer Books will be closed from the 6th to the 15th April, both days inclusive.

By Order of the Board,

WILLIAM KNOX, *Secretary.*

THE
THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

BOARD OF DIRECTORS.

W. P. Rutherford, Esq., A.R.S.M., M.Inst.M.M., Glasgow,
Chairman and Managing Director.

M. Félix A. L. Leprince-Ringuet, Paris.

M. François Alexis Ducoing, Paris.

The Right Honourable Sir Herbert Eustace Maxwell, Bart., of Monreith.

S. Crawford Hogarth, Esq., Glasgow.

Thomas G. Hardie, Esq., Glasgow.

M. Gaston E. J. Messéan, Paris.

The Right Honourable Lord Glenconner, of Glen.

M. Albert J. J. Messéan, Paris.

Hugh Brown, Esq., Glasgow.

William Knox, F.C.I.S., *Secretary.*

REPORT BY THE DIRECTORS.

THE Directors herewith submit to the Shareholders their Report and Statement of Accounts for the year ended 31st December, 1930.

CAPITAL.

The authorised and issued Capital of the Company remains unaltered.

REVENUE.

The Net Profit earned on the year's operations amounts to	£131,014 13 5
which with the balance brought forward from 1929, ...	24,877 19 4
makes a total of	£155,892 12 9
The Directors recommend the payment of a Dividend of 10 per cent. on the Capital of the Company.	125,000 0 0
From this Dividend, Income Tax will be deducted.	
leaving a balance to be carried forward of	£30,892 12 9

The Dividend, *less* Income Tax, will be payable on and after Saturday, 9th May next, as follows :—

(1) To holders of Registered Shares by Dividend Warrants payable at the Bank of Scotland, London.

(2) To holders of Coupons of Share Warrants to Bearer (Coupon No. 46) at the Head Office of the Company in Glasgow. The Coupons may be transmitted direct or through any Banker. Five clear days are required for examination of the Coupons.

MINES.

The total shipments of ores show a reduction of approximately six per cent. in comparison with 1929, due to the general trade depression.

The development of the Mines, including the new (North) Lode at Calañas, was very satisfactory.

WORKS.

The position at the Works was similar to the previous year, the imports of Pyrites to the United Kingdom showing no improvement.

VALUATIONS.

The Stocks on hand at the close of the year have been carefully inventoried and the values determined at cost or market value, whichever was the lower.

PROPERTY ACCOUNTS.

The additions to the Property Accounts during the year 1930 amounted to £38,859 15s. 0d.

The amounts written off for depreciation for the year 1930 have been :—

From Mines Property, ...	£19,743	6	5
,, Metal Works Property, ...	30,617	8	0
	£50,360	14	5

The corresponding amount for the year 1929 was	£35,296	11	3

DIRECTORS AND AUDITORS.

In accordance with the Articles of Association and the order of retirement arranged, the following Directors, M. Félix A. L. Leprince-Ringuet, M. François Alexis Ducoing, and Sir Herbert E. Maxwell, Baronet, retire at this time and are eligible for re-election. The Board recommends their re-election.

The Auditors, Sir Robert C. Mackenzie, C.A., and Alexander Moore, Esq., C.A., also retire at this time, but offer themselves for re-appointment.

By order of the Directors,

W. P. RUTHERFORD,
Chairman.

BALANCE SHEET

at 31st December, 1930,

AND

PROFIT AND LOSS ACCOUNT

for the Year ended 31st December, 1930.

THE THARSIS SULPHUR AND

BALANCE SHEET as a

CAPITAL AND LIABILITIES.

SHARE CAPITAL,			
625,000 Shares of £2 each, fully paid,	£1,250,000	0	
GENERAL RESERVE ACCOUNT,	150,000	0	
CREDITORS, including provisions for special purposes,	241,691	14	1
PROFIT AND LOSS ACCOUNT, being balance at 31st December, 1930,	155,892	12	
	£1,797,584	7	

GLASGOW, *18th March, 1931.*—This is the Balance She

COPPER COMPANY, LIMITED.

31st December, 1930.

PROPERTY AND ASSETS.

	Original Value, less Sundry Sales.	Written off till date.	
MINES IN SPAIN,			
Tharsis and Calañas,	£742,166 9 4	£692,642 5 3	£49,524 4 1
Lagunazo,	48,690 0 5	48,690 0 5	——
RAILWAYS AND SHIPPING PIERS IN SPAIN,			
Permanent Way,	400,718 6 7	369,783 3 11	30,935 2 8
Rolling Stock,	175,708 3 10	123,060 14 9	52,647 9 1
Shipping Piers,	269,264 14 11	52,827 5 1	216,437 9 10
WORKS BUILDINGS, MACHINERY AND PLANT,			
In Spain,	1,188,046 0 7	846,170 13 9	341,875 6 10
In Great Britain,	732,311 8 6	647,626 19 0	84,684 9 6
MISCELLANEOUS ASSETS,			
Patents, Leases, Concession Rights, &c.,	398,127 3 1	398,127 3 1	——
	£3,955,032 7 3	£3,178,928 5 3	
STOCKS IN TRADE,			
Stores and Produce in Spain,			239,225 18 6
Mineral in Opencasts and Preparatory Works,			345,023 12 10
Stores and Produce in Great Britain,			36,452 5 0
DEBTORS,			145,941 17 5
INVESTMENTS AT COST,			188,656 5 2
Cash at Bankers, and on hand, including Bills Receivable,			66,180 6 8
			£1,797,584 7 7

W. P. RUTHERFORD, *Director.*
GLENCONNER, *Director.*

referred to in our Report to the Shareholders of this date.

ALEX. MOORE, C.A., *Auditor.*
R. C. MACKENZIE, C.A., *Auditor.*

THE THARSIS SULPHUR AND

PROFIT AND LOSS ACCOUNT

—*Dr.*—

DIRECTORS' FEES,		£5,000 0 0
CHARGES ACCOUNT, including Management, Salaries, Income Tax, Auditors' Fees, Law Expenses, Laboratory Expenses,		49,930 15 2
AMOUNT WRITTEN OFF PROPERTY AND PLANT—		
In Spain,	£19,743 6 5	
In Britain,	30,617 8 0	
		50,360 14 5
BALANCE, being net profit for year ending 31st December, 1930,		131,014 13 5
		£236,306 3 0

COPPER COMPANY, LIMITED.

for the Year ended 31st December, 1930.

—*Cr.*—

PROFIT for year ending 31st December, 1930, - - - - - -	£236,306	3	0
	£236,306	3	0

AUDITORS' REPORT

To the SHAREHOLDERS *of*

THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

GENTLEMEN,

We have audited the Books of the Company, kept at the Registered Office, for the year ended 31st December, 1930, together with copies of the Balance Sheets and Accounts at the Mines, which have been transmitted and specially reported on to us. We have obtained all the information and explanations which we have required.

In our opinion the Balance Sheet is properly drawn up so as to exhibit a true and correct view of the state of the Company's affairs, according to the best of our information and the explanations given to us, and as shown by the Books of the Company.

The whole Accounts have been presented to us in the usual satisfactory manner, and the Inventories and Valuations give evidence of the exercise of the utmost care and accuracy in their preparation by the officials responsible therefor.

Your obedient Servants,

ALEX. MOORE, C.A., *Auditor.*
R. C. MACKENZIE, C.A., *Auditor.*

GLASGOW, *18th March, 1931.*

REPORT OF THE PROCEEDINGS

AT THE

ANNUAL ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

HELD WITHIN THE

OFFICE OF THE COMPANY,

No. 136 WEST GEORGE STREET, GLASGOW, C.2,

ON WEDNESDAY, 15TH APRIL, 1931.

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
1931.

REPORT OF THE PROCEEDINGS

AT THE

ANNUAL ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

HELD WITHIN THE

OFFICE OF THE COMPANY,

No. 136 WEST GEORGE STREET, GLASGOW, C.2,

ON WEDNESDAY, 15TH APRIL, 1931,

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
1931.

REPORT.

The Annual Ordinary General Meeting of the Members of The Tharsis Sulphur and Copper Company, Limited, was held within the Office of the Company, No. 136 West George Street, Glasgow, C. 2, on Wednesday, the 15th day of April, 1931, at 12 o'clock noon.

Mr. W. P. RUTHERFORD, Managing Director and Chairman of the Board of Directors, presided.

The CHAIRMAN—I will ask the Secretary to read the notice calling the meeting.

The Secretary (Mr. WILLIAM KNOX) read the notice calling the meeting, and certified that it had been published in the various newspapers and issued to the Members in accordance with the Articles of Association.

The CHAIRMAN—I will now ask the Secretary to read the Auditors' Report in accordance with the Act of Parliament.

The SECRETARY then read the Auditors' Report from the Official Balance Sheet. The Minutes of the previous Meeting were taken as read.

The CHAIRMAN—Gentlemen, you have seen the Directors' Report and Statement of Accounts, and, if you agree, we will take them as read.

The Meeting agreed.

The CHAIRMAN, proceeding, then said :—When I addressed you at this time last year, I said that we had a good order book, but it depended on the trend of European trade to what extent our buyers would take up their quantities. I further said that at that time there was some slacking off in the demand. This restriction in the demand for our ores became more accentuated in the second half of the year, and I regret to say it continues. Nevertheless, we must consider ourselves fortunate to be in a trade which has stood up so well in the general trade depression, and that our exports were reduced only six per cent. from the peak year 1929.

The development work at the Mines which I detailed last year was continued uninterruptedly. The new lode at Calañas, which we have named the North Lode, as it occurs roughly parallel with and to the North of the main lode, has been further developed. It will be many years before the full extent of this lode is known, especially as with our large reserves there is no necessity to press its development beyond current mining requirements. Its close proximity to the main lode enables us to use the existing openings for ore extraction, and, technically, we are treating it as a lateral extension of the main lode, with considerable economy in working. In passing, it is interesting to note that so far we have not found any evidence that the Romans, who extensively worked the main lode, were aware of the existence of this ore body.

We continue our policy of introducing machinery wherever it shows advantages direct or indirect over existing practice. The remaining scope for mechanization is now small with us, but the introduction of a machine to perform a certain

operation does not constitute finality, as machines themselves, such as air drills, are being constantly improved.

Our supply of fresh water at Tharsis has never been so ample as we should have liked, and in periods of drought we have been obliged to pump from outlying wells. To remedy the situation effectively we have installed electrically-driven turbine pumps at Lagunazo Mine, five miles distant, where there is a large fresh water reservoir built by the French Company which formerly owned that Mine. This puts us in a safe position, and will also prove a boon to the population, as we shall be able to supply water to Tharsis Village.

About our Works in this country I have nothing new to say. I described their position last year, and it remains about the same. Our policy is to keep the Works in good repair, and to continue to write them down. When British trade revives and something is done for agriculture this section of our business will revive.

Turning now for a moment to the Accounts and comparing them with those of the previous year, you will see that the Creditor balances have increased somewhat, due simply to having to provide a larger amount for taxes ; the increase in the Debtor balances is brought about by our having to allow longer credits to our customers under present trade conditions. The item " Stores and Produce in Spain " shows a considerable increase due to larger stocks of ores and to our having to carry a heavier stock of spare parts and stores generally, with the greater use of machinery.

I think you will agree that the Accounts show a satisfactory position. In a somewhat difficult trading year we have

written off liberally, we are distributing ten per cent, and we have increased our carry forward.

With regard to this year, it is certain that we shall have a further reduction in our ore exports. We have made all feasible economies to meet the decreased divisor, but it is, of course, impossible to make a complete adjustment in this respect. We are clearly in a year of some difficulties, but the pyrites market has shown remarkable inherent strength, and any revival in world trade will be reflected quickly in our business.

A word about our Staff.—Mr. Hart, our Technical Manager at the Mines, resigned last summer after thirty-nine years of service in Spain. He carries the best wishes of the Directors in his retirement. (Applause.) Mr. Maclachlan and Mr. Gray, both well tried engineers on our Staff, succeed as colleagues to the Technical Management in Spain.

I welcome this opportunity, and I know you will all wish to join me in expressing appreciation of the services of all the members of our Staff in Spain and in Britain.

Before proposing the motion I would like to say how pleased we are to have all our French colleagues with us to-day.

With these remarks I have pleasure in proposing that the Statement of Accounts and Balance Sheet, and the Reports of the Directors and Auditors thereon, for the year ended 31st December, 1930, be, and the same are hereby received, approved and adopted; that a dividend of 10% on the Capital of the Company be now sanctioned and declared, payable less Income Tax, on and after Saturday, the 9th day of May next, and that the balance of £30,892 12s. 9d. be carried forward to the credit of the year 1931.

Mr. T. G. Hardie (Director)—I have much pleasure in seconding the Chairman's motion.

The Chairman—Before putting the motion to the Meeting, if there are any questions, I shall do my best to answer them.

No questions were put, and the Chairman, continuing, said—If there are no questions, I take it that the Meeting approves unanimously of the motion which you have just heard.

The Meeting signified approval.

The Chairman—Perhaps someone will move the re-election of Directors.

Mr. Hugh Brown (Director)—I have much pleasure in proposing that the following Directors, who retire at this Meeting, be re-elected, namely:—Monsieur Felix A. L. Leprince Ringuet, Monsieur François Alexis Ducoing, and Sir Herbert E. Maxwell, Baronet.

Mr. S. Crawford Hogarth (Director) seconded, and the motion was approved.

Mr. John M. Gourlay (Shareholder)—I have much pleasure in moving that Sir Robert Campbell Mackenzie, Chartered Accountant, Glasgow, and Mr. Alexander Moore, Chartered Accountant, Glasgow, be paid the sum of £350 for auditing the books and Accounts of the Company for the past year, the amount to be divided equally; and that they be re-appointed Auditors of the Company for the current year.

Mr. William Morrison (Shareholder) seconded, and the motion was approved.

Mr. Hugh Hogarth (Shareholder)—I have much pleasure in proposing a vote of thanks to the Chairman for presiding to-day. (Applause.)

The Chairman—I thank you for your kind vote of thanks.

The meeting then terminated.

REPORT BY THE DIRECTORS

TO THE

ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

APPOINTED TO BE HELD WITHIN THE

OFFICE OF THE COMPANY,

136 WEST GEORGE STREET, GLASGOW, C.2,

ON WEDNESDAY, 13TH APRIL, 1932

AT

TWELVE O'CLOCK NOON.

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
1932.

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THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

REGISTERED OFFICE,
136 West George Street,
Glasgow, C. 2, *30th March, 1932.*

NOTICE IS HEREBY GIVEN, That the Annual Ordinary General Meeting of The Tharsis Sulphur and Copper Company, Limited, will be held within the Office of the Company, No. 136 West George Street, Glasgow, *on Wednesday, the 13th day of April, 1932, at Twelve o'clock, Noon,* for the purposes following:—viz., To receive and consider the Statement of Accounts and Balance Sheet, and the Reports of the Directors and Auditors thereon, for the year ended 31st December last; to sanction the declaration of a Dividend, and to elect Directors and Auditors in the place of those retiring.

Holders of Share Warrants to Bearer will receive Certificates admitting them to the Meeting on depositing their Warrants, in accordance with the Articles of Association, three days prior to the Meeting, at the Registered Office of the Company in Glasgow.

The Transfer Books will be closed from the 4th to the 13th April, both days inclusive.

By Order of the Board,

THOMAS McCUBBIN, *Secretary.*

THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

REGISTERED OFFICE,
136 West George Street,
Glasgow, C. 2, *30th March, 1932.*

NOTICE IS HEREBY GIVEN, That the Annual Ordinary General Meeting of The Tharsis Sulphur and Copper Company, Limited, will be held within the Office of the Company, No. 136 West George Street, Glasgow, *on Wednesday, the 13th day of April, 1932, at Twelve o'clock, Noon,* for the purposes following:—viz., To receive and consider the Statement of Accounts and Balance Sheet, and the Reports of the Directors and Auditors thereon, for the year ended 31st December last; to sanction the declaration of a Dividend, and to elect Directors and Auditors in the place of those retiring.

Holders of Share Warrants to Bearer will receive Certificates admitting them to the Meeting on depositing their Warrants, in accordance with the Articles of Association, three days prior to the Meeting, at the Registered Office of the Company in Glasgow.

The Transfer Books will be closed from the 4th to the 13th April, both days inclusive.

By Order of the Board,

THOMAS McCUBBIN, *Secretary.*

THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

BOARD OF DIRECTORS.

W. P. Rutherford, Esq., A.R.S.M., M.Inst.M.M., Glasgow, *Chairman and Managing Director.*

S. Crawford Hogarth, Esq., Glasgow.

Thomas G. Hardie, Esq., Glasgow.

M. Gaston E. J. Messéan, Paris.

The Right Honourable Lord Glenconner, of Glen.

M. Albert J. J. Messéan, Paris.

Hugh Brown, Esq., Glasgow.

M. Félix A. L. Leprince-Ringuet, Paris.

M. François Alexis Ducoing, Paris.

The Right Honourable Sir Herbert Eustace Maxwell, Bart., of Monreith.

Thomas McCubbin, *Secretary.*

REPORT BY THE DIRECTORS.

The Directors herewith submit to the Shareholders their Report and Statement of Accounts for the year ended 31st December, 1931.

REVENUE.

The Net Profit earned on the year's operations amounts to	£62,577 5 8
which with the balance brought forward from 1930, ...	30,892 12 9
makes a total of	£93,469 18 5
The Directors recommend the payment of a Dividend of Five per cent. on the Capital of the Company, ...	62,500 0 0
From the above Dividend, Income Tax will be deducted.	
leaving a balance to be carried forward,	£30,969 18 5

The Dividend, *less* Income Tax, will be payable on and after Monday, 9th May next, as follows :—

(1) To holders of Registered Shares by Dividend Warrants payable at the Bank of Scotland, London.

(2) To holders of Coupons of Share Warrants to Bearer (Coupon No. 47) at the Head Office of the Company in Glasgow. The Coupons may be transmitted direct or through any Banker. Five clear days are required for examination of the Coupons.

MINES.

During the year all work at the Mines was carried on without interruption. Due to the continued universal depression the total shipments of Ores show a decrease of about thirty per cent. compared with the shipments in 1930.

The additions to the Mines Property Accounts amounted to £49,679 19s. 2d. and consisted principally of Workmen's Houses, additions to the Crushing Plant, Electric Locomotives and a new Water Service.

The sum of £16,456 13s. 10d. has been written off for depreciation, leaving a net increase of £33,223 5s. 4d.

RAILWAYS AND PIERS.

The Permanent Way and Rolling Stock have been maintained in an efficient condition and the traffic has been carried with regularity and economy.

The Capital additions during the year to the Railway Property Accounts, principally for additional Locomotives and Wagons, have amounted to £34,744 4s. 0d.

The Shipping Piers at Huelva have also been maintained

in good working condition. The sum of £5,000 has been written off for depreciation.

METAL WORKS.

The position at the Metal Works was similar to last year, operations being very restricted due to the limited supply of pyrites residues available for treatment and the falling-off in the demand for Purple Iron Ore by the iron and steel works in the districts in which they are situated.

The additions to the Work's Buildings, Machinery and Plant amounted to £3,773 5s. 5d., and the sum of £7,472 14s. 11d. has been written off for depreciation, leaving a net decrease of £3,699 9s. 6d.

VALUATIONS.

The valuation of the Stocks on hand at the close of the year, both in this Country and in Spain, has, as usual, received careful attention. They have all been valued at moderate and safe figures.

PROPERTY ACCOUNT.

The amounts written off for depreciation for the year 1931 have been :—

From Tharsis Mines Property Account,	£3,539	1	7
From Corrales Property Account, ...	9,589	3	10
From Calañas Mines Property Account,	3,328	8	5
From Shipping Piers in Spain, ...	5,000	0	0
From Metal Works Property Account, ...	7,472	14	11
	£28,929	8	9
The corresponding amount for the previous year was	£50,360	14	5

DIRECTORS AND AUDITORS.

In accordance with the Articles of Association and the order of retirement arranged, the following Directors retire at this time, viz., Messrs. S. Crawford Hogarth, Thomas G. Hardie, and Gaston E. J. Messéan. They are all eligible for re-election, and again offer their services to the Shareholders, and the Directors recommend that they be returned to the Board.

The Auditors, Alexander Moore, Esq., C.A., and Sir Robert C. Mackenzie, C.A., also retire at this time, but offer themselves for re-appointment.

By order of the Directors.

W. P. RUTHERFORD,
Chairman.

BALANCE SHEET

at 31st December, 1931,

AND

PROFIT AND LOSS ACCOUNT

for the Year ended 31st December, 1931.

THE THARSIS SULPHUR AND

BALANCE SHEET as at

CAPITAL AND LIABILITIES.

SHARE CAPITAL,			
625,000 Shares of £2 each, fully paid,		£1,250,000 0 0	
GENERAL RESERVE ACCOUNT,		150,000 0 0	
CREDITORS, including provisions for special purposes,		224,204 10 6	
PROFIT AND LOSS ACCOUNT—			
Balance brought forward from last year,	£155,892 12 9		
Deduct 1930 Dividend, paid 9th May, 1931,	125,000 0 0		
	£30,892 12 9		
Add Profit for year per Profit and Loss Account,	62,577 5 8		
		93,469 18 5	
		£1,717,674 8 11	

GLASGOW, *23rd March, 1932.*—This is the Balance Sheet

COPPER COMPANY, LIMITED.

31st December, 1931.

PROPERTY AND ASSETS.

	Original Value, less Sundry Sales.	Written off till date.	
MINES IN SPAIN,			
Tharsis and Calañas, - -	£742,166 9 4	£692,642 5 3	£49,524 4 1
Lagunazo, - - - - -	48,690 0 5	48,690 0 5	——
RAILWAYS AND SHIPPING PIERS IN SPAIN,			
Permanent Way, - - -	400,820 3 3	369,783 3 11	31,036 19 4
Rolling Stock, - - - -	210,350 11 2	123,060 14 9	87,289 16 5
Shipping Piers, - - -	269,264 14 11	57,827 5 1	211,437 9 10
WORKS BUILDINGS, MACHINERY AND PLANT,			
In Spain, - - - - -	1,237,725 19 9	862,627 7 7	375,098 12 2
In Great Britain, - -	736,084 13 11	655,099 13 11	80,985 0 0
MISCELLANEOUS ASSETS,			
Patents, Leases, Concession Rights, &c., - - -	398,127 3 1	398,127 3 1	——
	£4,043,229 15 10	£3,207,857 14 0	
STOCKS IN TRADE,			
Stores and Produce in Spain, - - - - - - - - -			221,372 10 8
Mineral in Opencasts and Preparatory Works, - - - -			357,748 11 3
Stores and Produce in Great Britain, - - - - - -			33,440 13 11
DEBTORS, - - - - - - - - - - - - - - -			127,681 19 0
INVESTMENTS AT COST, - - - - - - - - - - -			89,154 5 2
Cash at Bankers and on hand, - - - - - - - - - -			52,904 7 1
			£1,717,674 8 11

W. P. RUTHERFORD, *Director.*
HUGH BROWN, *Director.*

referred to in our Report to the Shareholders of this date.

ROBERT C. MACKENZIE, C.A., *Auditor.*
ALEX. MOORE, C.A., *Auditor.*

THE THARSIS SULPHUR AND

PROFIT AND LOSS ACCOUNT

—*Dr.*—

DIRECTORS' FEES,		£5,000 0 0
CHARGES ACCOUNT, including Management, Salaries, Income Tax, Auditors' Fees, Law Expenses, Laboratory Expenses,		59,556 16 6
AMOUNT WRITTEN OFF PROPERTY AND PLANT—		
In Spain,	£21,456 13 10	
In Britain,	7,472 14 11	
		28,929 8 9
BALANCE, being net profit for year ending 31st December, 1931,		62,577 5 8
		£156,063 10 11

COPPER COMPANY, LIMITED.

for the Year ended 31st December, 1931.

—Cr.—

PROFIT for year ending 31st December, 1931, - - - - -	£156,063 10 11
	£156,063 10 11

AUDITORS' REPORT

To the SHAREHOLDERS *of*

THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

GENTLEMEN,

We have audited the Books of the Company, kept at the Registered Office, for the year ended 31st December, 1931, together with copies of the Balance Sheets and Accounts at the Mines, which have been transmitted and specially reported on to us. We have obtained all the information and explanations which we have required.

In our opinion the Balance Sheet is properly drawn up so as to exhibit a true and correct view of the state of the Company's affairs, according to the best of our information and the explanations given to us, and as shown by the Books of the Company.

The whole Accounts have been presented to us in the usual satisfactory manner, and the Inventories and Valuations have been duly certified by the Officials responsible therefor, and give evidence of care and accuracy in their preparation.

Your obedient Servants,

ROBERT C. MACKENZIE, C.A., *Auditor.*
ALEX. MOORE, C.A., *Auditor.*

GLASGOW, *23rd March, 1932.*

REPORT OF THE PROCEEDINGS

AT THE

ANNUAL ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

HELD WITHIN THE

OFFICE OF THE COMPANY,

No. 136 WEST GEORGE STREET, GLASGOW, C.2,

ON WEDNESDAY, 13TH APRIL, 1932.

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
1932.

REPORT OF THE PROCEEDINGS

AT THE

ANNUAL ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

HELD WITHIN THE

OFFICE OF THE COMPANY,

No. 136 WEST GEORGE STREET, GLASGOW, C.2,

ON WEDNESDAY, 13TH APRIL, 1932.

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET
1932.

REPORT.

The Annual Ordinary General Meeting of the Members of The Tharsis Sulphur and Copper Company, Limited, was held within the Office of the Company, No. 136 West George Street, Glasgow, C. 2, on Wednesday, the 13th day of April, 1932, at 12 o'clock noon.

Mr. W. P. RUTHERFORD, Managing Director and Chairman of the Board of Directors, presided.

The CHAIRMAN—I will ask the Secretary to read the notice calling the meeting.

The Secretary (Mr. THOMAS McCUBBIN) read the notice calling the meeting, and certified that it had been published in the various newspapers and issued to the Members in accordance with the Articles of Association.

The CHAIRMAN—I will now ask the Secretary to read the Auditors' Report in accordance with the Act of Parliament.

The SECRETARY then read the Auditors' Report from the Official Balance Sheet.

The CHAIRMAN—Gentlemen, the Directors' Report and Statement of Accounts have already been seen by you, and if you agree, I propose that we take them as read.

When I addressed you last year I said that we were clearly in a year of some difficulties. This has proved to be the case, and you have seen from the Report that our ore shipments from Huelva of pyrites and pyrites residues suffered a reduction of about 30 per cent. compared with the previous year.

Looking back with the knowledge that we now have, it is evident that the depression in our pyrites market commenced in the Summer of 1930. For the seven months January/July of that year we were shipping pyrites at the average rate of 77,880 tons per month, whereas for the remaining five months the average monthly rate was 46,600 tons.

It was impossible to judge a year ago whether this drop in the consumption of pyrites was due entirely to trade depression or if it was partly seasonal, more especially as it coincided with an exceptionally wet period in Northern Europe which interfered with the fertilizer trade in which, as you know, our ore plays an important role. But the reduced rate of exports continued during the whole of last year, showing that the universal trade depression which had already affected adversely the consumption of most commodities struck our pyrites trade about August, 1930. It is very instructive to note that so far as your Company is concerned the fall in exports which took place during the second half of 1930 has not become accentuated since. To put this another way, our pyrites exports for each succeeding five-monthly period up to the end of last month have been practically the same as for the five months August/December, 1930.

During the year under review we spent £84,424 on Capital Account, and it may seem strange to some of you that we should have required to spend such a considerable sum on equipment in a period of reduced output. It must be remembered, however, that during 1929 and the first half of 1930 the demand for pyrites was progressively increasing, and it was incumbent on your Directors to provide equipment to cope with this situation, more especially with regard to rolling stock for our main line traffic. Under existing circumstances we have reduced capital expenditure on plant and machinery as much as possible to commitments already made, and principally in connection with the equipment of our new winding shaft at Calañas. This shaft, with its crushing and riddling plant, is necessary for the development of the new

(North) lode which, I am glad to inform you, continues strongly to the East. A considerable part of our expenditure was in building workmen's houses at each of our three Centres. This building scheme is not completed, but in view of the circumstances we are curtailing it during the current year.

The Mines themselves are overdeveloped for our immediate requirements of output, and I should say that we are accentuating this by continuing underground preparatory works. Our principal reason for doing this is that we desire to keep our miners, most of whom have been born and bred on our properties, with us, but in any case overdevelopment in mining is a virtue which eventually will bring its reward.

Before concluding my remarks on the Spanish side of our business, I am sure you will be pleased to hear that all our operations were carried out with the greatest smoothness, which is a credit both to our men and management in these rather difficult social times.

Turning to our operations in this Country, the past year was unsatisfactory. Our British Works depend primarily on two factors—the demand for pyrites in the chemical trade making available pyrites residues for treatment, and the demand for purple (iron) ore, our Works' principal product. Both these factors have been extremely adverse and our Works have reflected this position. These conditions continue, but it is, I think, permissible to entertain some hope of amelioration in view of the tariff policy now adopted by this Country.

With regard to the Accounts, there is no item in them to which I need to draw your special attention. World conditions have pushed pyrites consumption down, and an examination of the statistics shows that our exports have been reduced by barely the general percentage of reduction. We have held our relative position in the reduced market. But a reduction of divisor such as we have experienced is inevitably reflected in the profits. While, therefore, disappointed that

the progressive increased demand for our pyrites has suffered this setback, I feel that you will consider that under these very adverse circumstances it is not unsatisfactory to be in a position to continue our policy of writing down our assets while distributing a modest dividend.

With regard to the present year, conditions governing trade, are, in my opinion, so interwoven with the whole international position that I am not in a better position than any of you to predict it. I have already said that the position to date shows that we have been moving along an even line of pyrites exports for the last twenty months. Whether this line will so continue or move up or down I am not prepared to say, but the fact that it has been level for this considerable period offers some satisfaction.

The World is in what has been aptly described as an economic hurricane. To come through such a situation as we are doing strengthens our confidence when more normal conditions return.

I extend a welcome, in which I know you join, to our French Colleagues who have come over from Paris to be with us to-day, and to conclude this address I desire to express my appreciation of the Staff for their loyal service during a difficult year.

I now have pleasure in proposing that the Statement of Accounts and Balance Sheet, and the Reports of the Directors and Auditors thereon, for the year ended 31st December, 1931, be, and the same are hereby received, approved and adopted; that a dividend of 5% on the Capital of the Company be now sanctioned and declared, payable less Income Tax, on and after Monday, the 9th day of May next, and that the balance of £30,969 18s. 5d. be carried forward to the credit of the year 1932.

M. Albert J. J. Messéan—I have much pleasure in seconding the Chairman's motion.

The CHAIRMAN—Before putting this motion to the Meeting, if any shareholder desires to make any remark or to ask any question, this is the opportunity.

There being no questions, the CHAIRMAN said—If there are no questions, I take it that the motion is unanimously approved.

The Meeting signified approval.

The CHAIRMAN—I will now ask someone to move the re-election of the Directors who retire at this time.

Lord GLENCONNER—I have much pleasure in proposing that the following Directors be re-elected :—Mr. S. Crawford Hogarth, Mr. Thomas G. Hardie, and M. Gaston E. J. Messéan.

M. FELIX A. L. LEPRINCE-RINGUET—I have much pleasure in seconding this motion.

The motion was approved.

The CHAIRMAN—I ask some shareholder to move the reappointment of our Auditors.

Mr. S. W. MITCHELL (Shareholder)—I have pleasure in moving that Mr. Alexander Moore, C.A., and Sir Robert Campbell Mackenzie, C.A., be paid the sum of £350 for auditing the books and accounts of the Company for the past year ; and that they be re-appointed Auditors of the Company for the current year.

Mr. J. W. MORGAN (Shareholder)—seconded, and the motion was approved.

The CHAIRMAN—That, then, Gentlemen, completes our business to-day.

Mr. HUGH HOGARTH (Shareholder)—Gentlemen, before we separate it is my privilege and pleasing duty to propose a vote of thanks to our Chairman for presiding over our meeting to-

day. But I would go further and make these thanks applicable not only to this meeting but to his unremitting care and attention to our interests during the past year. Some of us may not have realised that we are in an uncommon position among Companies similar to this in that we have a Chairman who is what is known as "a whole-time man." We have recently seen the case of the professional Chairman and Company Director whose job in life is to control and manage, or pretend to manage, Companies often of very different types of business. Mr. Rutherford is *our* Chairman and Managing Director, and, so far as I am aware, has no other Chairmanship or Directorship to distract or worry him. He has given devoted attention and knowledge continuously to our Company, and I feel sure that to this very largely is due the success and the outstanding position which the Company occupies at the present time. I have, therefore, very great pleasure in proposing a hearty vote of thanks to Mr. Rutherford, our Chairman.

The CHAIRMAN—I thank you, Sir, for the very kind way in which you have proposed this vote of thanks to myself, and in answer I would like to say that, as Managing Director and Chairman of this Company, at all times, and perhaps more especially in these very difficult times, I find my time is very fully occupied in trying to keep abreast of the daily worries and difficulties that we have to contend with. I should be very sorry indeed to pretend to run this Company and have my attention distracted by other business. In such a case I feel sure I should be neglecting this and other interests as well. I should just like to make your very kind remarks applicable to a very great extent to the very loyal and diligent staff that we have the advantage of having in the Tharsis Company, both in Spain and at home. It is a very great pleasure for me to work with a staff who are so keen on the business as is the case with the staff of the Tharsis Company.

The proceedings then terminated.

REPORT BY THE DIRECTORS

TO THE

ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

APPOINTED TO BE HELD WITHIN THE

OFFICE OF THE COMPANY,

136 WEST GEORGE STREET, GLASGOW, C.2,

ON WEDNESDAY, 19TH APRIL, 1933

AT

TWELVE O'CLOCK NOON.

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
1933.

THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

REGISTERED OFFICE,
136 West George Street,
Glasgow, C. 2, *5th April, 1933.*

NOTICE IS HEREBY GIVEN, That the Annual Ordinary General Meeting of The Tharsis Sulphur and Copper Company, Limited, will be held within the Office of the Company, No. 136 West George Street, Glasgow, *on Wednesday, the 19th day of April, 1933, at Twelve o'clock, Noon,* for the purpose of receiving and considering the Statement of Accounts and Balance Sheet, and the Reports of the Directors and Auditors thereon, for the year ended 31st December last, and to elect Directors and Auditors in the place of those retiring.

Holders of Share Warrants to Bearer will receive Certificates admitting them to the Meeting on depositing their Warrants, in accordance with the Articles of Association, three days prior to the Meeting, at the Registered Office of the Company in Glasgow.

The Transfer Books will be closed from the 10th to the 19th April, both days inclusive.

By Order of the Board,

THOMAS McCUBBIN, *Secretary.*

THE
THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

BOARD OF DIRECTORS.

W. P. Rutherford, Esq., A.R.S.M., M.Inst.M.M., Glasgow,
Chairman and Managing Director.

The Right Honourable Lord Glenconner, of Glen.

M. Albert J. J. Messéan, Paris.

Hugh Brown, Esq., Glasgow.

M. Félix A. L. Leprince-Ringuet, Paris.

The Right Honourable Sir Herbert Eustace Maxwell, Bart., of Monreith.

S. Crawford Hogarth, Esq., Glasgow.

Thomas G. Hardie, Esq., Glasgow.

M. Gaston E. J. Messéan, Paris.

Thomas McCubbin, *Secretary.*

REPORT BY THE DIRECTORS

To the ORDINARY GENERAL MEETING OF THE SHAREHOLDERS to be held within the REGISTERED OFFICE OF THE COMPANY, at 136 WEST GEORGE STREET, GLASGOW, *on Wednesday, 19th April, 1933, at Twelve o'clock, Noon.*

The Directors have pleasure in submitting to the Shareholders their Annual Report and Statement of Accounts for the year ended 31st December, 1932.

REVENUE.

The Gross Profit for the year per Profit and Loss Account amounts to	£114,213 19 4
From which there is deducted Administration Expenses and Depreciation amounting to	74,146 7 11
leaving a Net Profit for the year of ...	£40,067 11 5

The Directors consider it is desirable to conserve the Company's resources, owing to the continued depressed state of trade and the uncertainty of the immediate future. They, therefore, recommend that no distribution of profits be made at this time, and that the net profit of £40,067 11s. 5d. be added to the balance of £30,969 18s. 5d. brought forward from the previous year, making a total of £71,037 9s. 10d. to be carried forward to the credit of the year 1933.

MINES.

The shipments of Pyrites during the year amounted to 597,313 tons, being practically the same as for the previous year.

The additions to the Mines Property Accounts amounted to £29,728 5s. 3d. This expenditure was mainly incurred on the construction of Workmen's Houses, on equipment of the New Winding Shaft at Calañas, and on a Mineral Deposit.

During the past three years 116 Workmen's Houses, of a three or four rooms and kitchen type, have been erected and completed.

The sum of £12,796 17s. 7d. has been written off for depreciation on the Mines Property Accounts.

RAILWAYS AND PIERS.

The Permanent Way and Rolling Stock have been maintained in good working order.

The additions to the Railway Property Accounts have amounted to £1,460 18s. 6d.

The sum of £5,000 has again been written off the Shipping Piers for depreciation.

METAL WORKS.

The market for the Works' products has continued in a very depressed condition throughout the year.

The Capital additions during the year amounted to £503 8s. 8d., while the sum of £4,953 8s. 8d. has been written off for depreciation.

VALUATION OF STOCKS.

The Stocks on hand at the close of the year have, as usual, been carefully inventoried and valued at moderate and safe figures.

PROPERTY ACCOUNTS.

The amounts written off Property and Plant for the year 1932 have been :—

From Tharsis Mines Property Account,	£6,396	3	2
From Corrales Property Account, ...	1,343	3	4
From Calañas Mine Property Account,	5,057	11	1
From Shipping Piers in Spain, ...	5,000	0	0
From Metal Works Property Account,	4,953	8	8
TOTAL, ...	£22,750	6	3
The corresponding amount in the year 1931 was	£28,929	8	9

DIRECTORS AND AUDITORS.

It is with deep regret that the Directors have to record the death of their highly esteemed and respected colleague, M. François Alexis Ducoing, who passed away in Paris on 16th March. For the past twenty years he took a great interest in the Company's affairs, and his loss is greatly deplored by the Board.

In accordance with the Articles of Association and the order of retirement arranged, the following Directors retire at this time :—The Right Honourable LORD GLENCONNER, Monsieur ALBERT J. J. MESSÉAN, and Hugh Brown, Esq. They are all eligible for re-election, and again offer their services to the Shareholders, and the Directors recommend that they be returned to the Board.

The Auditors, ALEXANDER MOORE, Esq., C.A., and Sir ROBERT C. MACKENZIE, C.A., also retire at this time, but offer themselves for re-appointment.

By order of the Directors,

W. P. RUTHERFORD,
Chairman.

BALANCE SHEET

at 31st December, 1932,

AND

PROFIT AND LOSS ACCOUNT

for the Year ended 31st December, 1932.

THE THARSIS SULPHUR AND

BALANCE SHEET as at

CAPITAL AND LIABILITIES.

SHARE CAPITAL,						
625,000 Shares of £2 each, fully paid,				£1,250,000	0	0
GENERAL RESERVE ACCOUNT,				150,000	0	0
CREDITORS, including provisions for special purposes,				186,765	18	7
PROFIT AND LOSS ACCOUNT—						
Balance brought forward from last year,	£93,469	18	5			
Deduct 1931 Dividend, paid 9th May, 1932,	62,500	0	0			
	£30,969	18	5			
Add Net Profit for year per Profit and Loss Account,	40,067	11	5			
				71,037	9	10
				£1,657,803	8	

GLASGOW, *30th March, 1933.*—This is the Balance Shee

COPPER COMPANY, LIMITED.

31st December, 1932.

PROPERTY AND ASSETS.

	Original Value, less Sundry Sales.	Written off till date.	
MINES IN SPAIN,			
Tharsis and Calañas,	£742,166 9 4	£692,642 5 3	£49,524 4 1
Lagunazo,	48,690 0 5	48,690 0 5	——
RAILWAYS AND SHIPPING PIERS IN SPAIN,			
Permanent Way,	402,521 12 3	369,783 3 11	32,738 8 4
Rolling Stock,	210,110 0 8	123,060 14 9	87,049 5 11
Shipping Piers,	269,264 14 11	62,827 5 1	206,437 9 10
WORKS BUILDINGS, MACHINERY AND PLANT,			
In Spain,	1,267,454 5 0	875,424 5 2	392,029 19 10
In Great Britain,	736,588 2 7	660,053 2 7	76,535 0 0
MISCELLANEOUS ASSETS,			
Patents, Leases, Concession Rights, &c.,	398,127 3 1	398,127 3 1	——
	£4,074,922 8 3	£3,230,608 0 3	
STOCKS IN TRADE,			
Stores and Produce in Spain,			190,559 5 4
Mineral in Opencasts and Preparatory Works,			346,216 8 9
Stores and Produce in Great Britain,			33,694 0 3
DEBTORS,			113,587 18 10
INVESTMENTS AT COST,			89,154 5 2
CASH AT BANKERS AND ON HAND,			40,277 2 1
			£1,657,803 8 5

W. P. RUTHERFORD, *Director.*
T. G. HARDIE, *Director.*

referred to in our Report to the Shareholders of this date.

ALEX. MOORE, C.A., *Auditor.*
ROBERT C. MACKENZIE, C.A., *Auditor.*

THE THARSIS SULPHUR AND

PROFIT AND LOSS ACCOUNT

—*Dr.*—

DIRECTORS' FEES,		£5,000 0 0	
CHARGES ACCOUNT, including Management, Salaries, Income Tax, Auditors' Fees, Law Expenses, Laboratory Expenses,		46,396 1 8	
AMOUNT WRITTEN OFF PROPERTY AND PLANT—			
In Spain,	£17,796 17 7		
In Britain,	4,953 8 8		
		22,750 6 3	
BALANCE, being net profit for year ending 31st December, 1932,		40,067 11 5	
		£114,213 19 4	

AND

OUNT

0 0 0

3 1 8

0 6 3

7 11 5

3 19 4

COPPER COMPANY, LIMITED.

for the Year ended 31st December, 1932.

—*Cr.*—

GROSS PROFIT for year ending 31st December, 1932, - - - -	£114,213 19 4
	£114,213 19 4

AUDITORS' REPORT.

To the SHAREHOLDERS *of*
THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

GENTLEMEN,

We have audited the Books of the Company, kept at the Registered Office, for the year ended 31st December, 1932, together with copies of the Balance Sheets and Accounts at the Mines, which have been transmitted and specially reported on to us. We have obtained all the information and explanations which we have required.

In our opinion the Balance Sheet is properly drawn up so as to exhibit a true and correct view of the state of the Company's affairs, according to the best of our information and the explanations given to us, and as shown by the Books of the Company.

The whole Accounts have been presented to us in the usual satisfactory manner, and the Inventories and Valuations have been duly certified by the Officials responsible therefor, and give evidence of care and accuracy in their preparation.

Your obedient Servants,

ALEX. MOORE, C.A., *Auditor.*
ROBERT C. MACKENZIE, C.A., *Auditor.*

GLASGOW, *30th March, 1933.*

REPORT OF THE PROCEEDINGS

AT THE

ANNUAL ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

HELD WITHIN THE

OFFICE OF THE COMPANY,

136 WEST GEORGE STREET, GLASGOW, C.2,

ON WEDNESDAY, 19TH APRIL, 1933.

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
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REPORT OF THE PROCEEDINGS

AT THE

ANNUAL ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

HELD WITHIN THE

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136 WEST GEORGE STREET, GLASGOW, C.2,

ON WEDNESDAY, 19TH APRIL, 1933.

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
1933.

REPORT.

The Annual Ordinary General Meeting of the Members of The Tharsis Sulphur and Copper Company, Limited, was held within the Office of the Company, No. 136 West George Street, Glasgow, C. 2, on Wednesday, the 19th day of April, 1933, at 12 o'clock noon.

Mr. W. P. RUTHERFORD, Managing Director and Chairman of the Board of Directors, presided.

The CHAIRMAN—I will ask the Secretary to read the notice calling the meeting, and the Auditors' Report.

The SECRETARY (Mr. THOMAS McCUBBIN) read the notice calling the meeting and certified that it had been published in the various newspapers and issued to the Members in accordance with the Articles of Association. He also read the Auditors' Report from the Official Balance Sheet.

The CHAIRMAN—Gentlemen, you have seen the Directors' Report and the Statement of Accounts; and, with your permission, I will take them as read.

Before moving their adoption I will review briefly the more salient points of the past year's working.

Our shipments of pyrites amounted to 597,313 tons, which is the same, to within a few tons, as the shipments in 1931.

The various operations at the Mines were carried out normally throughout the year. Our difficulty continued to be the necessary restriction of our output, but under the

circumstances of accentuated universal depression which held last year this will not surprise any of you ; we have indeed been fortunate in being able to maintain our shipments in a shrinking market.

The year's development has added considerably to our knowledge of the new orebody at Calañas. The last completed crosscut to the East traversed 102 metres (334 ft.) of pyrites of excellent sulphur quality, and all indications point to this discovery being an orebody of great magnitude, the full extent of which will not be known for many years. Meantime working stopes are being prepared in the section already proved.

The Mines and Plant are in a good state of preparedness for increased production when the market improves. We continue to devote much attention to possible technical improvements, and in this connection we took advantage of this period of less activity to send our Chief Mining Engineer, Mr. Gray, to the United States, where he was enabled by the courtesy of the Mining Companies to make himself acquainted with American practice. While every Mine has its own particular problems which have to be solved by its own Staff, such interchange of experience, which we ourselves have always welcomed, is of undoubted benefit to any Mine and to the industry as a whole.

The Works in this country experienced a bad year due to the stagnation in pig iron manufacture and the meagre demand for our principal product. We had hoped for an improvement, as I indicated last year, as a result of the new fiscal policy, but due to large stocks and a decreasing World trade this did not materialise. We can only wait and hope for an improvement, of which there are now some indications.

Turning to the Accounts you will have seen that the various items of the Balance Sheet vary very little from last year. The net increase in "Works, Buildings, Machinery and

Plant" in Spain amounts to £16,931 after depreciation. We continued the erection of workmen's houses at our three Centres and the equipment of the new winding shaft at Calañas. You will be glad to know that this shaft is excellently placed for the working of the new lode, although when it was started with the object of serving the Eastern section of the main lode the new discovery had not been made.

The market value of our investments is considerably in excess of the cost at which they appear in the Balance Sheet. On the liability side there is nothing on which I need comment, and I think you will agree that the Balance Sheet shows a sound position.

While we are fortunate in having a favourable Sterling exchange in Spanish currency, the depreciation of the £ since it was divorced from Gold has had an adverse effect on our business. Our net profit shows a decrease of £22,509 compared with the former year, and this is mostly accounted for by dearer costs in Sterling consequent on the lower value of the £ measured in pesetas.

Producing essential raw materials as we do, it is impossible to think that the present state of affairs will continue indefinitely, but, on the other hand, in a complex international depression such as we are experiencing it is impossible to hazard an opinion as to when the turn will come, even if it is considered that the full depth has been reached.

Under these circumstances your Directors feel convinced that it would be a mistaken policy to distribute the profit made, and that the prudent course is to conserve it, so strengthening the Company's position during these difficult times and until we can see the future more clearly.

We welcome our French colleagues who have come over to be with us to-day, and in doing so let me say how much

we miss our old friend Mr. Ducoing, to whose recent death reference is made in the Report. For twenty years he served on this Board, where, as a banker, his wise and prudent views on financial questions were appreciated by his colleagues.

I should not like to conclude without taking the opportunity which this Meeting affords me of saying a word in praise of the members of the Staff, British and Spanish. Under present circumstances their work is more trying than usual, and it is disappointing to them as it is to all of us that the result of their labour is not better, due to circumstances quite outside their control. I feel that you would like to associate yourselves with these remarks.

I now beg to move—"That the Statement of Accounts and Balance Sheet, and the Reports of the Directors and Auditors thereon, for the year ended 31st December, 1932, be, and the same are hereby received, approved and adopted ; and that the balance of £71,037 9s. 10d. be carried forward to the credit of the year 1933."

M. Gaston E. J. Messéan—I have much pleasure in seconding the Chairman's motion.

The Chairman—Before I put this motion to the Meeting, if there are any Members who would like to make any remarks or to ask questions, this is their opportunity.

There being no questions, the Chairman said—As there are no questions, I take it that the motion which has been put to the Meeting has been unanimously carried. (Applause.)

The Chairman—Our next business is the re-election of the Directors who retire at this time.

Mr. S. Crawford Hogarth—I have much pleasure in proposing that the following Directors who retire at this time be re-elected, namely :—Lord Glenconner, M. Albert J. J. Messéan, and Mr. Hugh Brown.

Mr. T. G. HARDIE—I have much pleasure in seconding this motion.

The CHAIRMAN—I take it that you are agreeable to the re-election of the retiring Directors mentioned.

The Meeting signified approval.

The CHAIRMAN—The next business is the re-appointment of our Auditors.

Mr. ROBERT P. W. SMITH—I have pleasure in moving that Mr. Alexander Moore, C.A., and Sir Robert Campbell Mackenzie, C.A., be paid the sum of £350 for auditing the books and accounts of the Company, and that they be re-appointed Auditors for the current year.

Mr. S. W. MITCHELL—I have pleasure in seconding the motion.

The CHAIRMAN—I take it, it is your pleasure that the Auditors be re-appointed.

The motion was approved.

The CHAIRMAN—That, Gentlemen, closes our business here to-day. I thank you very much for your attendance.

Mr. HUGH HOGARTH—Before we separate I think it is fitting that a vote of thanks should be accorded to our Chairman. We all realise the arduous and difficult state prevailing in world conditions to-day, and we can appreciate the amount of anxiety and worry which must be experienced in the control of this Company. After this year of trade depression, I am sure that all the shareholders must feel extremely gratified in finding the affairs of the Company in such a satisfactory condition. I am sure you will join with me in according a vote of thanks to Mr. Rutherford for his services as Chairman and also for his unremitting care and attention to the affairs of the Company in the past.

The CHAIRMAN—I thank you very much, Sir, for your extremely kind remarks, and you, Gentlemen, for the very cordial way in which you have responded.

The Meeting then terminated.

THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

REGISTERED OFFICE,
136 West George Street,
Glasgow, C.2, *28th March, 1934.*

NOTICE IS HEREBY GIVEN, That the Annual Ordinary General Meeting of The Tharsis Sulphur and Copper Company, Limited, will be held within the Office of the Company, 136 West George Street, Glasgow, *on Wednesday, the 11th day of April, 1934, at Twelve o'clock, Noon,* for the purpose of receiving and considering the Statement of Accounts and Balance Sheet, and the Reports of the Directors and Auditors thereon, for the year ended 31st December last, and to elect Directors and Auditors in the place of those retiring.

Holders of Share Warrants to Bearer will receive Certificates admitting them to the Meeting on depositing their Warrants, in accordance with the Articles of Association, three days prior to the Meeting, at the Registered Office of the Company in Glasgow.

The Transfer Books will be closed from the 2nd to the 11th April, both days inclusive.

By Order of the Board,

THOMAS McCUBBIN, *Secretary.*

THE
THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

BOARD OF DIRECTORS.

W. P. RUTHERFORD, Esq., A.R.S.M., M.Inst.M.M., Glasgow,
Chairman and Managing Director.

M. FÉLIX A. L. LEPRINCE-RINGUET, Paris.

The Right Hon. SIR HERBERT E. MAXWELL, Bt., of Monreith, K.T., P.C.

S. CRAWFORD HOGARTH, Esq., Glasgow.

THOMAS G. HARDIE, Esq., Glasgow.

M. GASTON E. J. MESSÉAN, Paris.

The Right Hon. LORD GLENCONNNER, of Glen.

M. ALBERT J. J. MESSÉAN, Paris.

HUGH BROWN, Esq., Glasgow.

THOMAS MCCUBBIN, *Secretary.*

REPORT BY THE DIRECTORS.

To the ORDINARY GENERAL MEETING OF THE SHAREHOLDERS to be held within the REGISTERED OFFICE OF THE COMPANY, at 136 WEST GEORGE STREET, GLASGOW, *on Wednesday, 11th April, 1934, at Twelve o'clock, Noon.*

The Directors have pleasure in submitting to the Shareholders their Annual Report and Statement of Accounts for the year ended 31st December, 1933.

REVENUE.

The Gross Profit for the year per Profit and Loss Account amounts to	£109,655 19 1
From which there is deducted Administration Expenses and Depreciation amounting to	65,943 0 6
leaving a Net Profit for the year of ...	£43,712 18 7

The Directors consider it is desirable to conserve the Company's resources, owing to the general depression of world trade and the uncertainty of international exchanges. They, therefore, recommend that no distribution of profits be made at this time, and that the net profit of £43,712 18s. 7d. be added to the balance of £71,037 9s. 10d. brought forward from the previous year, making a total of £114,750 8s. 5d. to be carried forward to the credit of the year 1934.

MINES.

Throughout the past year, work in all departments at the Mines was carried on steadily and in a very satisfactory manner. The development of our New Mine at Calañas has continued to prove eminently satisfactory.

As in former years, all our Mineral requirements have been drawn from Calañas Mine and Sierra Bullones opencast at Tharsis.

The shipments of Pyrites during the year amounted to 596,771 tons, as compared with 597,285 tons during the previous year, a decrease of 514 tons.

RAILWAYS AND PIERS.

The Permanent Way and Rolling Stock have been maintained, as usual, in good working order, and the traffic has been dealt with satisfactorily.

The Shipping Piers at Huelva have also been maintained in good working condition.

METAL WORKS.

The position at the Metal Works has remained unfavourable throughout the year. The sales of Iron Ore were still much below normal, due to the prevailing condition in the Iron Trade in this country. Prices of our products also continued very low.

VALUATION OF STOCKS.

The valuation of the Stocks at the close of the year, both in this country and in Spain, has, as usual, received careful attention. They have been inventoried and valued at very moderate and safe figures.

PROPERTY ACCOUNTS.

The additions to the Property and Plant Accounts for the year 1933 amounted to £23,664 16s. 1d. This expenditure was principally incurred on the surface installation for our New Mine at Calañas.

The amounts written off for depreciation have been :—

From Tharsis Mines Property Account,	£4,301	19	3
From Corrales Property Account, ...	3,194	12	4
From Calañas Mine Property Account, ...	5,636	4	1
From Shipping Piers in Spain, ...	7,000	0	0
From Metal Works Property Account, ...	4,981	10	0
TOTAL, ...	£25,114	5	8

The corresponding amount in 1932 was £22,750 6 3

DIRECTORS AND AUDITORS.

In accordance with the Articles of Association and the order of retirement arranged, the following Directors retire at this time :—M. Félix A. L. Leprince-Ringuet, The Right Hon. Sir Herbert E. Maxwell, Bt., K.T., P.C., and S. Crawford Hogarth, Esq. They are all eligible for re-election, and again offer their services to the Shareholders, and the Directors recommend that they be returned to the Board.

The Auditors, Sir Robert C. Mackenzie, C.A., and Alexander Moore, Esq., C.A., also retire at this time, and offer themselves for re-appointment.

By order of the Directors,

W. P. RUTHERFORD,
Chairman.

BALANCE SHEET

at 31st December, 1933,

AND

PROFIT AND LOSS ACCOUNT

for the Year ended 31st December, 1933.

THE THARSIS SULPHUR AND

BALANCE SHEET as at

CAPITAL AND LIABILITIES.

SHARE CAPITAL,						
625,000 Shares of £2 each, fully paid,				£1,250,000	0	0
GENERAL RESERVE ACCOUNT,				150,000	0	0
CREDITORS, including provisions for special purposes,				168,212	12	10
PROFIT AND LOSS ACCOUNT—						
Balance brought forward from last year,	£71,037	9	10			
Add Net Profit for year per Profit and Loss Account,	43,712	18	7			
				114,750	8	5
				£1,682,963	1	3

GLASGOW, *22nd March, 1934.*—This is the Balance Sheet

COPPER COMPANY, LIMITED.

31st December, 1933.

PROPERTY AND ASSETS.

	Original Value, less Sundry Sales.	Written off till date.	
MINES IN SPAIN,			
Tharsis and Calañas,	£742,166 9 4	£692,642 5 3	£49,524 4 1
Lagunazo,	48,690 0 5	48,690 0 5	——
RAILWAYS AND SHIPPING PIERS IN SPAIN,			
Permanent Way,	402,514 2 4	369,783 3 11	32,730 18 5
Rolling Stock,	209,823 7 5	123,060 14 9	86,762 12 8
Shipping Piers,	269,264 14 11	69,827 5 1	199,437 9 10
WORKS BUILDINGS, MACHINERY AND PLANT,			
In Spain,	1,291,381 14 3	888,557 0 10	402,824 13 5
In Great Britain,	736,619 12 7	665,034 12 7	71,585 0 0
MISCELLANEOUS ASSETS,			
Patents, Leases, Concession Rights, &c.,	398,127 3 1	398,127 3 1	——
	£4,098,587 4 4	£3,255,722 5 11	
STOCKS IN TRADE,			
Stores and Produce in Spain,			168,223 18 5
Mineral in Opencasts and Preparatory Works,			337,950 5 3
Stores and Produce in Great Britain,			26,984 12 1
DEBTORS,			106,111 10 9
INVESTMENTS AT OR UNDER COST,			47,370 4 4
CASH AT BANKERS AND ON HAND,			153,457 12 0
			£1,682,963 1 3

W. P. RUTHERFORD, *Director.*
S. CRAWFORD HOGARTH, *Director.*

referred to in our Report to the Shareholders of this date.

ROBERT C. MACKENZIE, C.A., *Auditor.*
ALEX. MOORE, C.A., *Auditor.*

THE THARSIS SULPHUR AND

PROFIT AND LOSS ACCOUNT

—*Dr.*—

DIRECTORS' FEES,		£5,000 0 0
CHARGES ACCOUNT, including Management, Salaries, Income Tax, Auditors' Fees, Law Expenses, Laboratory Expenses,		35,828 14 10
AMOUNT WRITTEN OFF PROPERTY AND PLANT—		
In Spain,	£20,132 15 8	
In Britain,	4,981 10 0	
		25,114 5 8
BALANCE, being net profit for year ending 31st December, 1933,		43,712 18 7
		£109,655 19 1

COPPER COMPANY, LIMITED.

for the Year ended 31st December, 1933.

—*Cr.*—

GROSS PROFIT for year ending 31st December, 1933, - - - -	£109,655 19 1
	£109,655 19 1

AUDITORS' REPORT.

To the SHAREHOLDERS *of*

THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

GENTLEMEN,

We have audited the Books of the Company, kept at the Registered Office, for the year ended 31st December, 1933, together with copies of the Balance Sheets and Accounts at the Mines, which have been transmitted and specially reported on to us. We have obtained all the information and explanations which we have required.

In our opinion the Balance Sheet is properly drawn up so as to exhibit a true and correct view of the state of the Company's affairs, according to the best of our information and the explanations given to us, and as shown by the Books of the Company.

The whole Accounts have been presented to us in the usual satisfactory manner, and the Inventories and Valuations have been duly certified by the Officials responsible therefor, and give evidence of care and accuracy in their preparation.

Your obedient Servants,

ROBERT C. MACKENZIE, C.A., *Auditor.*
ALEX. MOORE, C.A., *Auditor.*

GLASGOW, *22nd March, 1934.*

REPORT OF THE PROCEEDINGS

AT THE

ANNUAL ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

HELD WITHIN THE

OFFICE OF THE COMPANY,

136 WEST GEORGE STREET, GLASGOW, C.2,

ON WEDNESDAY, 11TH APRIL, 1934.

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
1934.

REPORT.

The Annual Ordinary General Meeting of the Members of The Tharsis Sulphur and Copper Company, Limited, was held within the Office of the Company, 136 West George Street, Glasgow, C. 2., on Wednesday, the 11th day of April, 1934, at 12 o'clock noon.

Mr. W. P. RUTHERFORD, Managing Director and Chairman of the Board of Directors, presided.

The CHAIRMAN—I will ask the Secretary to read the notice calling this meeting, and following that, to read the Auditors' Report.

The SECRETARY (Mr. THOMAS McCUBBIN) read the notice calling the meeting, and certified that it had been published in the various newspapers and issued to the Members in accordance with the Articles of Association. He also read the Auditors' Report from the Official Balance Sheet.

The CHAIRMAN—I presume that you agree to take the Directors' Report and the Statement of Accounts as read. (Applause.)

The year 1933 under review was remarkably similar in the Company's affairs to its immediate predecessor.

The shipments of pyrites at 596,771 tons fell short by only 514 tons of the 1932 shipments, and the net profit of £43,712 compares with the previous year's amount of £40,067.

If we have not appreciably advanced in our trading results neither have we fallen back. For a Company engaged in

International Trade, and I would emphasise that the World is our Market, we must, I think, be satisfied with this result under the prevailing circumstances.

I have recently returned from an extended visit to the Properties in Spain, and can assure you regarding their satisfactory position.

At Tharsis the removal of overburden from the Sierra Bullones Opencast is in large measure completed, leaving the ore within the area of the scheme uncovered to be mined by the "mill" or "glory hole" method by which all hand loading is eliminated. The underground workings opened in the virgin lode on the 14th Floor 60 metres below the bottom limit of the opencast have reached the production stage.

The North Lode Opencast where we stopped the removal of overburden in the extension scheme in 1923, due to the want of demand, remains closed. In view of our discovery at Calañas, its restart is postponed, but it is there to come into our programme as and when required.

Our well-equipped workshops and foundry at Tharsis, besides their primary object of looking after repairs, are manufacturing a varied assortment of articles required for the Mines and Railways, and our mechanical engineers have shown much ingenuity in this respect. Spain has a very high import tariff, and as the duties are payable in gold, their payment has become a particularly onerous charge in our depreciated sterling.

At Calañas the main feature of interest is the development of the new lode which we were so fortunate to discover some years ago in our mining lands there. As you know, we are employing surplus miners on this development, thus keeping our skilled men on most effective work. We have now proved the lode on the 10th Floor over a length from West to East of 400 metres and an average width of 70 metres, and the

development continues Eastwards. We are also sinking to the 14th Floor. Every opening in the mass whether in crosscuts or sinkings shows massive pyrites of a uniformly excellent quality. At the new Algaida shaft the winding engines are in place, and we are now working at the crushing plant section and the head frame to complete the whole installation next year. (Applause.)

Before concluding this survey of our Mines I should like to express our appreciation of the Managers and their Staff. Mr. Rankin, who was in charge of the Administration in Spain, retired last year after 37 years of faithful service, and has been succeeded by his assistant, Mr. Muir, who has already been many years with us in Spain.

Our business in Great Britain did not show any substantial improvement last year. Our principal interest so far as the Works are concerned is the sale of purple iron ore to the blast furnaces. There was a better demand for this product, which enabled us to reduce our stocks, but the prices obtainable were very low. We restarted our Glasgow Works in December last, and we have quite recently restarted at Hebburn on a reduced scale.

While it is satisfactory that we can now find some sale for our Works' products, both iron ore and copper remain at very low price levels.

Turning to the Accounts, there is nothing in the Balance Sheet that I need to comment on except to say that Investments are reduced by the sale of Spanish Government Gold Bonds which we held, and in consequence the cash position is correspondingly increased.

Before putting the motion to the Meeting I should like to say something about the general outlook and some of the reasons why your Directors feel that it would be unwise to distribute the profit at this time.

It would appear from the, so far incomplete, statistics which we have that the decline in the World consumption of pyrites which set in some time in 1930 was arrested last year, and that there is now some upward movement. While this is a hopeful sign, it is too soon yet to judge if it will continue and spread, especially as some of the most important consuming Countries in Europe show no improvement.

The question of International exchanges remains one of complete uncertainty.

Our products are sold almost entirely in sterling, and it has been impossible under the prevailing conditions of trade to increase prices to compensate for the depreciation of our currency. This has had no marked effect in this Country where the purchasing power of the £ has been maintained, but when we purchase Spanish currency to pay for our wages and stores bought in Spain we feel the full effect of the depreciation which, since September, 1931, has continued progressively against us. Let me give you some figures: The average pound-peseta exchange was 41.92 pesetas to the £ in 1930, 49.43 up to the 21st September, 1931, (the date of departure from gold) and 47.64 for the full year, 43.71 for 1932, 39.83 for 1933, and at the moment it is 37·69. These quotations tell you all that can be said on this subject, and show the necessity for following a cautious policy.

Since the change of regime in Spain much legislation of the social order has been introduced putting new obligations on employers. I might here usefully mention that your Company is a member of the Mines Employers' Association of Huelva, which, under the very able presidency of D. Manuel Fernandez-Balbuena, a mining engineer and man of business with an exceptional experience of the pyrites mines and trade, has rendered invaluable help through this plethora of legislation and taxation matters.

There exists considerable unemployment in the Province of Huelva, and in a Country where there is no unemployment

insurance an employer feels a moral obligation to keep his regular workers employed so far as he possibly can. We have endeavoured to do this by anticipating useful and necessary work, and we feel that this has been appreciated by our workpeople. But it means expenditure which, under different circumstances, we would postpone.

I trust that this survey of our position has shown you that it is still necessary to follow a cautious and conservative policy by conserving our resources. Any disappointment must be tempered by the knowledge that by this temporary sacrifice your Company is assured of the liquidity so necessary during these very difficult and uncertain times.

I now beg to move—"That the Statement of Accounts and Balance Sheet, and the Reports of the Directors and Auditors thereon for the year ended 31st December, 1933, be, and the same are hereby received, approved and adopted; and that the balance of £114,750 8s. 5d. be carried forward to the credit of the year 1934." I will ask someone to second this motion.

M. Félix A. L. Leprince-Ringuet—I have pleasure in seconding the motion put by the Chairman.

The Chairman—Before I put the motion to the Meeting, if there are any members who would like to ask any questions or to make any remarks, this is their opportunity.

There being no questions, the Chairman said—I take it that this motion is passed by the Meeting. (Applause.)

The Chairman—Our next business to-day is the re-election of the Directors who retire at this time.

Mr. Hugh Brown—I have much pleasure in proposing that the following Directors who retire at this time be re-elected, namely:—Monsieur Félix A. L. Leprince-Ringuet, the Right Hon. Sir Herbert E. Maxwell, Bt., and Mr. S. Crawford Hogarth.

Lord GLENCONNER—I have much pleasure in seconding the motion.

The CHAIRMAN—I take it, Gentlemen, that you agree to the re-election of our retiring Directors. (Applause.)

The CHAIRMAN—Our next business is the re-appointment of the Auditors.

Mr. ROBERT SMITH—I have much pleasure in moving that Sir Robert Campbell Mackenzie, C.A., and Mr. Alexander Moore, C.A., be paid the sum of £350 for auditing the books and accounts of the Company, and that they be re-appointed for the current year.

Mr. DANIEL AIRD—I have much pleasure in seconding the motion.

THE CHAIRMAN—I take it that you agree to the re-election of the Auditors for the year.

The Meeting signified approval of the resolution.

The CHAIRMAN—That, Gentlemen, completes our business at this time.

Mr. HUGH HOGARTH—Gentlemen, I think it would be ungracious of us if we separated without according a vote of thanks to our Chairman, not only for presiding at our meeting to-day, but also for the great care and attention which he has given to our interests during the past year. In doing so, I should like to assure him of the great confidence and trust which we place in his management. It is, of course, disappointing to us that another year has passed without the payment of a dividend, but after hearing the very full and complete explanation which the Chairman has given of the reasons leading up to this decision, I feel that I am expressing the opinion of all the shareholders present that this is a wise and prudent decision. Although the profits of last year are

not of sufficient magnitude to justify a dividend, it is satisfactory to know that a profit has been made. I have great pleasure in proposing a very hearty vote of thanks to our Chairman. (Applause.)

The CHAIRMAN—I thank you for the very kind way in which you have referred to myself. I particularly thank you on behalf of myself and my colleagues on the Board for your remarks with regard to our policy, which we are convinced is the absolutely right thing to do in these very abnormal times. It is very pleasing to us to know that the shareholders agree with us in this conservative policy. I thank you very much.

The Meeting then terminated.

THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

REGISTERED OFFICE,
136 West George Street,
Glasgow, C. 2, *3rd April, 1935.*

NOTICE IS HEREBY GIVEN, That the Annual Ordinary General Meeting of The Tharsis Sulphur and Copper Company, Limited, will be held within the Office of the Company, 136 West George Street, Glasgow, *on Wednesday, the 17th day of April, 1935, at Twelve o'clock, Noon,* for the purpose of receiving and considering the Statement of Accounts and Balance Sheet, and the Reports of the Directors and Auditors thereon, for the year ended 31st December last; to sanction the declaration of a Dividend, and to elect Directors and Auditors in the place of those retiring.

The Transfer Books will be closed from the 8th to the 17th April, both days inclusive.

By Order of the Board,

THOMAS McCUBBIN, *Secretary.*

THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

BOARD OF DIRECTORS.

W. P. Rutherford, Esq., A.R.S.M., M.Inst.M.M., Glasgow,
Chairman and Managing Director.

Thomas G. Hardie, Esq., Glasgow.

M. Gaston E. J. Messéan, Paris.

The Right Hon. Lord Glenconnner, of Glen.

M. Albert J. J. Messéan, Paris.

Hugh Brown, Esq., Glasgow.

M. Félix A. L. Leprince-Ringuet, Paris.

The Right Hon. Sir Herbert E. Maxwell, Bt., of Monreith, K.T., P.C.

S. Crawford Hogarth, Esq., Glasgow.

Thomas McCubbin, *Secretary.*

REPORT BY THE DIRECTORS

To the ORDINARY GENERAL MEETING OF THE SHAREHOLDERS to be held within the REGISTERED OFFICE OF THE COMPANY, at 136 WEST GEORGE STREET, GLASGOW, *on Wednesday, 17th April, 1935, at Twelve o'clock, Noon.*

The Directors have pleasure in submitting to the Shareholders their Annual Report and Statement of Accounts for the year ended 31st December, 1934.

REVENUE.

The Net Profit earned on the year's operations amounts to	£62,616	14	10
which with the balance brought forward from the previous year amounting to	114,750	8	5
makes a total of	£177,367	3	3
The Directors recommend the payment of a Dividend of 5 per cent. on the Capital of the Company, which will absorb ...	62,500	0	0
leaving a balance to be carried forward of	£114,867	3	3

The above Dividend, less Income Tax, will be payable

on and after Wednesday, 8th May next, as follows :—

(1) To holders of Registered Shares by Dividend Warrants payable at the Bank of Scotland, London.

(2) To holders of Coupons of Share Warrants to Bearer (Coupon No. 48) at the Head Office of the Company in Glasgow. These Coupons may be transmitted direct or through any Banker. Five clear days are required for examination of the Coupons.

MINES.

Notwithstanding the political disturbances in Spain, work at all centres was carried out almost uninterruptedly, the only repercussion being one day's peaceful stoppage at the time of the revolt in the North. The development of the lodes proceeded satisfactorily in all parts.

All our requirements of Mineral have been drawn from Calañas Mine and Sierra Bullones Lode at Tharsis.

During the year the value of the £ in terms of Pesetas was considerably less favourable compared with the exchange of the previous year.

The additions to the Property Accounts for Buildings, Machinery and Plant required during the year have amounted to £10,308 16s. 9d. The amount written off for depreciation has been £13,871 7s. 0d. ; thus there is a reduction of £3,562 10s. 3d. on these accounts for the year.

RAILWAYS AND PIERS.

The Permanent Way and Rolling Stock have been maintained in good working order and all traffic has been satisfactorily dealt with.

The Shipping Piers at Huelva have been maintained in an efficient condition and have served us well during the year, all vessels loaded having received very good despatch. The sum of £7,000 has again been written off the Piers for depreciation.

Our shipments of Pyrites amounted to 610,827 tons. This represents an increase of 14,056 tons on the quantity shipped during 1933.

METAL WORKS.

The quantity of Ore treated at the Metal Works in Great Britain amounted to 71,340 tons.

The sales of our Works Products show a considerable increase in tonnage as compared with last year, but prices continued at a very low level throughout the year.

The additions to Capital Account during the year amounted to £650 10s. 0d. and the sum of £3,885 10s. 0d. has been written off for depreciation, making a net decrease of £3,235 on these accounts for the year.

VALUATIONS.

The valuation of the Stocks on hand at the close of the year, both in Spain and Great Britain, has received careful attention. All Stocks have been inventoried and valued at cost or market value whichever was the lower.

DEPRECIATION.

The amounts written off for depreciation have been as follows :—

Tharsis Mines Property Account	...	£6,049	17	7
Corrales Property Account ...	...	1,018	5	3
Calañas Mine Property Account	...	6,803	4	2
Shipping Piers in Spain	...	7,000	0	0
Metal Works in Great Britain ...	...	3,885	10	0
Total	...	£24,756	17	0

The corresponding amount in 1933 was ... £25,114 5 8

DIRECTORS AND AUDITORS.

In accordance with the Articles of Association, the following Directors retire at this time :—Thomas G. Hardie, Esq., M. Gaston E. J. Messéan, and the Rt. Hon. Lord Glenconner. They are all eligible for re-election, and again offer their services to the Shareholders. The Directors recommend that they be returned to the Board.

The Auditors, Alexander Moore, Esq., C.A., and Sir Robert C. Mackenzie, C.A., also retire at this time and offer themselves for re-appointment.

By Order of the Directors,

W. P. RUTHERFORD,
Chairman.

BALANCE SHEET

at 31st December, 1934,

AND

PROFIT AND LOSS ACCOUNT

for the Year ended 31st December, 1934.

THE THARSIS SULPHUR AND

BALANCE SHEET as at

CAPITAL AND LIABILITIES.

SHARE CAPITAL,						
625,000 Shares of £2 each, fully paid,				£1,250,000	0	0
GENERAL RESERVE ACCOUNT,				150,000	0	0
CREDITORS, including provisions for special purposes,				175,696	16	4
PROFIT AND LOSS ACCOUNT—						
Balance brought forward from last year,	£114,750	8	5			
Add Net Profit for year per Profit and Loss Account,	62,616	14	10			
				177,367	3	3
				£1,753,063	19	7

GLASGOW, *27th March, 1935.*—This is the Balance Sheet

COPPER COMPANY, LIMITED.

31st December, 1934.

PROPERTY AND ASSETS.

	Original Value, less Sundry Sales.	Written off till date.	
MINES IN SPAIN,			
Tharsis and Calañas,	£742,166 9 4	£692,642 5 3	£49,524 4 1
Lagunazo,	48,690 0 5	48,690 0 5	——
RAILWAYS AND SHIPPING PIERS IN SPAIN,			
Permanent Way,	402,482 2 9	369,783 3 11	32,698 18 10
Rolling Stock,	209,344 13 5	123,060 14 9	86,283 18 8
Shipping Piers,	269,264 14 11	76,827 5 1	192,437 9 10
WORKS BUILDINGS, MACHINERY AND PLANT,			
In Spain,	1,301,690 11 0	902,428 7 10	399,262 3 2
In Great Britain,	737,270 2 7	668,920 2 7	68,350 0 0
MISCELLANEOUS ASSETS,			
Patents, Leases, Concession Rights, &c.,	398,127 3 1	398,127 3 1	——
	£4,109,035 17 6	£3,280,479 2 11	

STOCKS IN TRADE,	
Stores and Produce in Spain,	169,888 2 5
Mineral in Opencasts and Preparatory Works,	336,181 11 2
Stores and Produce in Great Britain,	42,377 15 3
DEBTORS,	102,390 0 2
INVESTMENTS AT OR UNDER COST,	172,742 2 5
CASH AT BANKERS AND ON HAND,	100,927 13 7
	£1,753,063 19 7

W. P. RUTHERFORD, *Director.*
HUGH BROWN, *Director.*

referred to in our Report to the Shareholders of this date.

ALEX. MOORE, C.A., *Auditor.*
ROBERT C. MACKENZIE, C.A., *Auditor.*

THE THARSIS SULPHUR AND

Dr. **PROFIT AND LOSS ACCOUNT**

DIRECTORS' FEES,		£5,000 0 0
CHARGES ACCOUNT, including Management, Salaries, Income Tax, Auditors' Fees, Law Expenses, Laboratory Expenses,		27,923 4 11
AMOUNT WRITTEN OFF PROPERTY AND PLANT—		
In Spain,	£20,871 7 0	
In Britain,	3,885 10 0	
		24,756 17 0
BALANCE, being net profit for year ending 31st December, 1934,		62,616 14 10
		£120,296 16 9

COPPER COMPANY, LIMITED.

for the Year ended 31st December, 1934. **Cr.**

GROSS PROFIT for year ending 31st December, 1934, - - - -	£120,296 16 9
	£120,296 16 9

AUDITORS' REPORT.

To the SHAREHOLDERS *of*

THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

GENTLEMEN,

We have audited the Books of the Company, kept at the Registered Office, for the year ended 31st December, 1934, together with copies of the Balance Sheets and Accounts at the Mines, which have been transmitted and specially reported on to us. We have obtained all the information and explanations which we have required.

In our opinion the Balance Sheet is properly drawn up so as to exhibit a true and correct view of the state of the Company's affairs, according to the best of our information and the explanations given to us, and as shown by the Books of the Company.

The whole Accounts have been presented to us in the usual satisfactory manner, and the Inventories and Valuations have been duly certified by the Officials responsible therefor, and give evidence of care and accuracy in their preparation.

Your obedient Servants,

ALEX. MOORE, C.A., *Auditor.*
ROBERT C. MACKENZIE, C.A., *Auditor.*

GLASGOW, *27th March, 1935.*

REPORT OF THE PROCEEDINGS

AT THE

ANNUAL ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

HELD WITHIN THE

OFFICE OF THE COMPANY,

136 WEST GEORGE STREET, GLASGOW, C.2,

ON WEDNESDAY, 17TH APRIL, 1935.

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
1935.

REPORT.

The Annual Ordinary General Meeting of the Members of The Tharsis Sulphur and Copper Company, Limited, was held within the Office of the Company, 136 West George Street, Glasgow, C. 2., on Wednesday, the 17th day of April, 1935, at 12 o'clock noon.

Mr. W. P. RUTHERFORD, Managing Director and Chairman of the Board of Directors, presided.

The SECRETARY (Mr. THOMAS McCUBBIN) read the notice calling the meeting, and the Auditors' Report.

The CHAIRMAN—Gentlemen, I presume that you agree to take the Directors' Report and the Statement of Accounts, which have been circulated, as read.

Before asking you to approve them I will review briefly the principal items of interest concerning our operations during last year.

As you doubtless read in the press at the time, Spain experienced an armed revolt in October last. The South of the Country generally remained peaceful, and we ourselves were fortunate to escape with one day's stoppage at our three Centres. With this slight exception work was carried out uninterruptedly throughout the year.

Investigation work during the year added 150 metres to the proved length of the new ore-mass at Calañas on the

10th level. With the last crosscut in ore we have, in the meantime, stopped longitudinal development and are concentrating on opening up the 14th level where indications point to exceptional widths and favourable mining conditions.

Except to say that we continue to experiment and search for further economies, there is nothing further I need say about the technical aspect of our operations in Spain.

The pyrites market showed an expansion last year in which we participated to some extent, our total shipments at 610,827 tons being 14,056 tons more than our shipments in 1933.

The Mine Owners' Association in Huelva has devoted its attention largely to the question of taxation, and we hope that as a result some needed relief will eventually be conceded to the Pyrites Mining Industry of Spain.

Your Directors have decided to embark tentatively and on a small scale on a new enterprise. It is the extraction of gold and silver by the Cyanide process from gossan or outcrop material. The South Lode at Tharsis is covered by a mantle of siliceous iron oxide, the result of complete oxidation of what originally was pyrites. This material was examined several years ago by an engineer who had experience of treating similar ground for the recovery of gold. His preliminary report was favourable, but, unfortunately, he died at Tharsis before his investigations were completed. The high sterling value of gold has prompted us to renew this investigation where it was left off more particularly on the side of metallurgical treatment and plant.

We are now satisfied that this rather unusual proposition offers reasonable prospects of success, and your Directors have decided to proceed with the erection of one unit of plant.

The mention of gold is apt to raise visions of wealth which in our case would not be justified. The material is low grade and the scheme is made possible largely due to the fact that

the gossan does not require to be mined. There is no overburden ; the ore is auriferous from the surface and will be loaded by mechanical digger. This is an interesting side-line to our main business which we hope will supplement our profits. I should add that we do not expect to have the plant in operation before at earliest a year hence, but I have thought it right to take this opportunity of informing you of this minor project.

Our Business in this Country as represented by our Metal Works improved only slightly. The price of imported iron ore remains very low and this rules the price of our purple (iron) ore while copper ruled at a still lower price than in the previous year, establishing a low record.

Our Commercial Agreement with the Rio Tinto Company expired at the end of last year. I am glad to be able to inform you that a new Agreement has been concluded for close co-operation in the marketing of our ores. This, together with our established co-operation in Spain in the Mine Owners' Association ensures complete understanding at all points of contact with these friends. The two Companies jointly are prepared to enter into Agreements with other Pyrites Producers and already through Agreements concluded there exists a large measure of co-operation in the Pyrites Trade.

Turning now to the Accounts, there is no item in the Balance Sheet on which I require to comment. The figures are very similar to those of the previous year and show, you will agree, a sound position.

We have been able to reduce charges and especially provisions for taxation, and the result as you have seen from the Report is that we have earned a profit, after provision for amortization, equal to just over the amount required to pay a dividend of 5%.

As to the future, all I can say is that it remains very uncertain. You do not require me to tell you this because these

uncertainties are not inherent in our business and are outside our control, being created by fluctuating exchanges, trading restrictions and interference with payments, extraneous factors which so sorely hamper all international trading to-day.

Before concluding I should like to say a word in praise of our Managers and their Staffs at Home and Abroad. They carry out their duties with a team spirit which is very gratifying to me.

With these remarks I now beg to move—"That the Statement of Accounts and Balance Sheet, and the Reports of the Directors thereon, for the year ended 31st December, 1934, be, and the same are hereby received, approved and adopted; that a dividend of 5% on the Capital of the Company be now declared, payable less Income Tax, on and after Wednesday, the 8th day of May next, and that the balance of £114,867 3s. 3d. be carried forward to the credit of the year 1935." I will ask someone to second this motion.

Mr. T. G. Hardie—I have pleasure in seconding the motion put by the Chairman.

The Chairman—Before I put the motion to the Meeting, if there are any members who would like to ask any questions or to make any remarks, this is their opportunity.

There being no questions, the Chairman said—I take it that this motion is passed by the Meeting. (Applause.)

The Chairman—Our next business to-day is the re-election of the Directors who retire at this time.

Mr. S. Crawford Hogarth—I have much pleasure in proposing that the following Directors who retire at this time be re-elected namely:—Mr. Thomas G. Hardie, M. Gaston E. J. Messéan, and The Right Hon. Lord Glenconner.

M. Félix A. L. Leprince Ringuet—I have much pleasure in seconding the motion.

THE CHAIRMAN—I take it, Gentlemen, that you agree to the re-election of our retiring Directors. (Applause.)

THE CHAIRMAN—Our next business is the re-appointment of the Auditors.

Mr. ROBERT SMITH—I have much pleasure in moving that Mr. Alexander Moore, C.A., and Sir Robert Campbell Mackenzie, C.A., be paid the sum of £350 for auditing the books and accounts of the Company, and that they be re-appointed for the current year.

Mr. JOHN M. GOURLAY—I have much pleasure in seconding the motion.

THE CHAIRMAN—I take it that you agree to the re-election of the Auditors for the year.

The Meeting signified approval of the resolution.

THE CHAIRMAN—That, Gentlemen, completes our business at this time.

Mr. DANIEL AIRD—Before we separate I have much pleasure in proposing a hearty vote of thanks to the Chairman for presiding and for his interesting account of the Company's affairs. (Applause.)

The Meeting then terminated.

REPORT BY THE DIRECTORS

TO THE

ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

APPOINTED TO BE HELD WITHIN THE

OFFICE OF THE COMPANY,

136 WEST GEORGE STREET, GLASGOW, C.2,

ON WEDNESDAY, 15TH APRIL, 1936.

AT

TWELVE O'CLOCK NOON.

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
1936.

THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

REGISTERED OFFICE,
136 West George Street,
Glasgow, C. 2, *2nd April, 1936.*

NOTICE IS HEREBY GIVEN, That the Annual Ordinary General Meeting of The Tharsis Sulphur and Copper Company, Limited, will be held within the Office of the Company, 136 West George Street, Glasgow, *on Wednesday, the 15th day of April, 1936, at Twelve o'clock, Noon,* for the purpose of receiving and considering the Statement of Accounts and Balance Sheet, and the Reports of the Directors and Auditors thereon, for the year ended 31st December last; to sanction the declaration of a Dividend, and to elect Directors and Auditors in the place of those retiring.

The Transfer Books will be closed from the 6th to the 15th April, both days inclusive.

By Order of the Board,

THOMAS McCUBBIN, *Secretary.*

THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

BOARD OF DIRECTORS.

W. P. Rutherford, Esq., A.R.S.M., M.Inst.M.M., Glasgow,
Chairman and Managing Director.

M. Albert J. J. Messéan, Paris.

Hugh Brown, Esq., Glasgow.

M. Félix A. L. Leprince-Ringuet, Paris.

The Right Hon. Sir Herbert E. Maxwell, Bt., of Monreith, K.T., P.C.

S. Crawford Hogarth, Esq., Glasgow.

M. Gaston E. J. Messéan, Paris.

The Right Hon. Lord Glenconnner, of Glen.

Thomas McCubbin, *Secretary.*

REPORT BY THE DIRECTORS

To the ORDINARY GENERAL MEETING OF THE SHAREHOLDERS to be held within the REGISTERED OFFICE OF THE COMPANY, at 136 WEST GEORGE STREET, GLASGOW, *on Wednesday, 15th April, 1936, at Twelve o'clock, Noon.*

The Directors have pleasure in submitting to the Shareholders their Annual Report and Statement of Accounts for the year ended 31st December, 1935.

REVENUE.

The Net Profit earned on the year's operations amounts to	£76,419 13 1
which with the balance brought forward from the previous year amounting to	114,867 3 3
makes a total of	£191,286 16 4
The Directors recommend the payment of a Dividend of Two Shillings per Share, equal to 5 per cent. on the Share Capital ...	62,500 0 0
leaving a balance to be carried forward of	£128,786 16 4

The above Dividend, less Income Tax, will be paid to

Registered Shareholders on Friday, 8th May, 1936.

Holders of Share Warrants to Bearer will receive payment on and after Friday, 8th May, 1936, on presentation of Coupon No. 49, at the Head Office of the Company in Glasgow. These Coupons may be transmitted direct or through any Banker, and must be left for examination five days previous to payment. Forms for listing the Coupons may be obtained on application to the Company.

MINES.

Work in all departments at the Mines was carried on steadily throughout the year. The development of the lodes was continued with satisfactory results. The mineral required was drawn from Calañas Mine and Sierra Bullones Lode at Tharsis.

The net additions to the Property Accounts for Buildings, Machinery and Plant amounted to £12,613 10s. 3d. This expenditure has been chiefly incurred on Crushing Plant, Cyanidation Plant and the erection of Workmen's Houses.

RAILWAYS AND PIERS.

The Permanent Way and Rolling Stock have been maintained throughout the year in good condition.

The Shipping Piers and equipment are likewise in excellent order.

Our shipments of Pyrites amounted to 618,550 tons as compared with 610,827 tons in 1934.

METAL WORKS.

The quantity of Ore treated at the Metal Works amounted to 42,570 tons.

The sales of our Works Products show an improvement

both in tonnage delivered and average price obtained as compared with the figures for the previous year.

VALUATIONS.

The valuation of the Stocks on hand at the close of the year, both in this country and in Spain, has received careful attention. They have all been valued at moderate figures as in previous years.

DEPRECIATION.

The amounts written off Property and Plant Accounts for depreciation have been appropriated as under :—

Tharsis Mines Property	£965	9	4
Corrales Property	724	3	9
Calañas Mines Property	5,841	13	7
Railway Rolling Stock	11,566	17	4
Shipping Piers	10,000	0	0
Metal Works Property	6,215	12	11
	£35,313	16	11

DIRECTORS.

It is with deep regret that the Directors have to record the loss by death, on 14th January, 1936, of their highly esteemed and respected colleague, Mr. T. G. Hardie. He joined the Board over fifteen years ago, and during that period took a very keen interest in the Company's affairs. His loss is greatly deplored by the Board.

The Directors retiring at this time by rotation are M. Albert J. J. Messéan, Hugh Brown, Esq., and M. Félix A. L. Leprince-Ringuet. They are all eligible for re-election and

again offer their services to the Shareholders. The Directors recommend that they be returned to the Board.

AUDITORS.

The Auditors, Sir Robert C. Mackenzie, C.A., and Alexander Moore, Esq., C.A., also retire at this time and offer themselves for re-appointment.

By Order of the Directors,

W. P. RUTHERFORD,
Chairman.

BALANCE SHEET

at 31st December, 1935,

AND

PROFIT AND LOSS ACCOUNT

for the Year ended 31st December, 1935.

THE THARSIS SULPHUR AND

BALANCE SHEET as at

CAPITAL AND LIABILITIES.

Share Capital,						
625,000 Shares of £2 each, fully paid,				£1,250,000	0	0
General Reserve Account,				150,000	0	0
Creditors, including provisions for special purposes,				152,368	10	8
Profit and Loss Account—						
Balance brought forward from last year,	£177,367	3	3			
Deduct 1934 Dividend, paid 8th May, 1935,	62,500	0	0			
	£114,867	3	3			
Add Net Profit for year per Profit and Loss Account,	76,419	13	1			
				191,286	16	4
				£1,743,655	7	0

Glasgow, *25th March, 1936.*—This is the Balance Sheet

COPPER COMPANY, LIMITED.

31st December, 1935.

PROPERTY AND ASSETS.

	Original Value, less Sundry Sales.	Written off till date.	
MINES IN SPAIN,			
Tharsis and Calañas,	£742,166 9 4	£692,642 5 3	£49,524 4 1
Lagunazo,	48,690 0 5	48,690 0 5	——
RAILWAYS AND SHIPPING PIERS IN SPAIN,			
Permanent Way,	402,471 17 11	369,783 3 11	32,688 14 0
Rolling Stock,	209,154 7 3	134,627 12 1	74,526 15 2
Shipping Piers,	269,264 14 11	86,827 5 1	182,437 9 10
WORKS BUILDINGS, MACHINERY AND PLANT,			
In Spain,	1,314,304 1 3	909,959 14 6	404,344 6 9
In Great Britain,	736,880 3 10	675,135 15 6	61,744 8 4
MISCELLANEOUS ASSETS,			
Patents, Leases, Concession Rights, &c.,	398,127 3 1	398,127 3 1	——
	£4,121,058 18 0	£3,315,792 19 10	
STOCKS IN TRADE,			
Stores and Produce in Spain,			209,707 3 2
Mineral in Opencasts and Preparatory Works,			337,723 0 10
Stores and Produce in Great Britain,			49,115 19 6
DEBTORS,			111,910 18 9
INVESTMENTS AT OR UNDER COST,			167,742 2 5
CASH AT BANKERS AND ON HAND,			62,190 4 2
			£1,743,655 7 0

W. P. RUTHERFORD, *Director.*
S. CRAWFORD HOGARTH, *Director.*

referred to in our Report to the Shareholders of this date.

ROBERT C. MACKENZIE, C.A., *Auditor.*
ALEX. MOORE, C.A., *Auditor.*

THE THARSIS SULPHUR AND COP

Dr. **PROFIT AND LOSS ACCOUNT** for the

DIRECTORS' FEES,		£5,000 0 0	GROSS
CHARGES ACCOUNT, including Management Salaries, Auditors' Fees, Legal Expenses, and other Expenses of Administration,		24,923 18 7	
AMOUNT WRITTEN OFF PROPERTY AND PLANT—			
In Spain,	£29,098 4 0		
In Britain,	6,215 12 11		
		35,313 16 11	
BALANCE, being net profit for year ending 31st December, 1935,		76,419 13 1	
		£141,657 8 7	

COPPER COMPANY, LIMITED.

for the Year ended 31st December, 1935. **Cr.**

GROSS PROFIT for year ending 31st December, 1935, . . .	£141,657 8 7
	£141,657 8 7

AUDITORS' REPORT.

To the SHAREHOLDERS *of*

THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

GENTLEMEN,

We have audited the Books of the Company, kept at the Registered Office, for the year ended 31st December, 1935, together with copies of the Balance Sheets and Accounts at the Mines, which have been transmitted and specially reported on to us. We have obtained all the information and explanations which we have required.

In our opinion the Balance Sheet is properly drawn up so as to exhibit a true and correct view of the state of the Company's affairs, according to the best of our information and the explanations given to us, and as shown by the Books of the Company.

The whole Accounts have been presented to us in the usual satisfactory manner, and the Inventories and Valuations have been duly certified by the Officials responsible therefor, and give evidence of care and accuracy in their preparation.

Your obedient Servants,

ROBERT C. MACKENZIE, C.A., *Auditor.*
ALEX. MOORE, C.A., *Auditor.*

GLASGOW, *25th March, 1936.*

REPORT OF THE PROCEEDINGS

AT THE

ANNUAL ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

HELD WITHIN THE

OFFICE OF THE COMPANY,

136 WEST GEORGE STREET, GLASGOW, C.2.

ON WEDNESDAY, 15TH APRIL, 1936.

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
1936.

REPORT OF THE PROCEEDINGS

AT THE

ANNUAL ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

HELD WITHIN THE

OFFICE OF THE COMPANY,

136 WEST GEORGE STREET, GLASGOW, C.2,

ON WEDNESDAY, 15TH APRIL, 1936.

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
1936.

REPORT.

The Annual Ordinary General Meeting of the Members of The Tharsis Sulphur and Copper Company, Limited, was held within the Office of the Company, 136 West George Street, Glasgow, C. 2., on Wednesday, the 15th day of April, 1936, at 12 o'clock noon.

Mr. W. P. RUTHERFORD, Managing Director and Chairman of the Board of Directors, presided.

The SECRETARY (Mr. THOMAS McCUBBIN) read the notice calling the meeting, and the Auditors' Report.

The CHAIRMAN—Before I speak about the Company's business I must refer to the tragic news which we have heard this morning of the sudden death yesterday of our Director, Mr. Hugh Brown. He attended our Board Meeting at the end of last month in his usual good health, and only yesterday I received cheerful news regarding him. Mr. Brown succeeded his father on this Board over thirty years ago, and was most diligent in his attendances here during his long tenure of office. His professional knowledge as an Accountant and his sound judgment were most useful to this Company. He was a man of sterling character, and all his colleagues meet to-day with a deep sense of personal loss of an old and valued friend.

I presume that you agree to take the Directors' Report and the Statement of Accounts, which have been circulated, as read.

Before asking you to approve them I will review briefly the operations during last year.

In Spain we experienced a year of uninterrupted work with peace and harmony among the workpeople.

We shipped 618,550 tons of pyrites which is 7,723 tons more than in the previous year, a small difference but welcome nevertheless in present circumstances.

Investigation work has been carried out principally on the 14th Floor of the new ore mass at Calañas with entirely satisfactory results and fulfilling, so far, our expectations from the development on the 10th Floor above.

We have continued the equipment of the new winding shaft at Calañas Mine and expect to have the whole installation, which includes crushing plant, completed next year.

The gold extraction plant at Tharsis and about which I spoke to you last year is under construction. Most of the plant is delivered and we expect to have the unit in operation this summer. The plant is designed to treat 200 tons of ore per 24 hours.

The Mines had a successful smooth running year. The plant at the three Centres and the railways connecting them were maintained at their usual efficiency, and I feel there is nothing more I require to say about our interests in Spain for the period under review.

Our business in this Country while still depressed showed some improvement from better prices for our iron product. In certain districts we found it more profitable to dispose of the pyrites residues direct rather than to send them to our Works for treatment, and this accounts for the lower throughput at the Works shown in the Report.

We have terminated the lease of our small Metal Works at Willington-Quay-on-Tyne and the plant is in process of being dismantled and disposed of. Our large Works nearby at Hebburn-on-Tyne have ample capacity for our requirements in that territory and have better transport facilities. In

view of this and the opportunity offered under the terms of the lease your Directors decided not to renew it. It is expected that a small surplus will be realised over the book value of these Works.

I spoke to you last year about Agreements with other Pyrites Producers for more orderly selling of our products. I am pleased to be able to tell you that the circle of those in agreement has been enlarged and negotiations continue hopefully.

Turning now to the Accounts you will find that the various items in the Balance Sheet vary little from those of the previous year. The Stocks have been increased both in Spain and this Country, and this accounts for the reduction of cash at Bankers and in hand.

The profit shows some increase after a more liberal amortization than the sum set aside last year for this purpose. Nevertheless your Directors decided that it would not be prudent to recommend a higher distribution than five per cent. at this time.

Our markets are spread over Europe, and it is not necessary for me to say that it is quite impossible to-day to formulate any views regarding the future position.

In Spain, following the victory at the General Election in February of the Coalition of the Parties of the Left, there was a natural jubilation and excitement on the part of work-people generally. At our Centres there were no untoward incidents worthy of mention. The programme of the present Government is one of ordered progressive legislation. We have no reason to suppose that enterprises such as ours will be treated with other than the fairness and justice that we are accustomed to in Spain. We must, however, expect some increase in costs as the result of the legislative programme.

You will wish to join with me, I feel sure, in sending a word of praise to our Managers and the Staffs for their devotion to the Company's interests.

Before concluding, I wish to refer to the loss we have sustained by the death of Mr. Hardie. He joined the Board about fifteen years ago and was in regular attendance at our Board and Committee Meetings up to a month before his death. The commercial knowledge and experience which he brought to our Councils were much valued. He was always wholehearted in his desire to serve, and to all he added a most genial personality.

After these remarks I now beg to move—"That the Statement of Accounts and Balance Sheet, and the Reports of the Directors and Auditors thereon, for the year ended 31st December, 1935, be, and the same are hereby received, approved and adopted ; that a dividend of 5% on the Capital of the Company be now declared, payable less Income Tax, on and after Friday, the 8th day of May next, and that the balance of £128,786 16s. 4d. be carried forward to the credit of the year 1936." I will ask someone to second the motion.

M. Albert J. J. Messéan—I have much pleasure in seconding the Chairman's motion.

The Chairman—Before I put this motion to the meeting I wish to afford members present the opportunity of making any remarks or putting any questions.

No remarks were made or questions asked.

The Chairman—I take it that the motion which I have proposed and which has been seconded by M. Albert J. J. Messéan is carried unanimously. (Applause.)

The Chairman—I would now ask someone to move the re-election of the Directors who retire at this time.

Mr. S. Crawford Hogarth—I have pleasure in proposing that the following Directors who retire at this time be re-elected, namely:—M. Albert J. J. Messéan and M. Félix A. L. Leprince-Ringuet.

M. Gaston E. J. Messéan—I have much pleasure in seconding the motion.

The Chairman—I take it you agree to the re-appointment of the Directors named. (Applause.)

The Chairman—I will now ask someone to move the re-appointment of the Auditors.

Mr. Robert P. W. Smith—I have pleasure in moving that Sir Robert Campbell Mackenzie, C.A., and Mr. Alexander Moore, C.A., be paid the sum of £350 for auditing the books and accounts of the Company, and that they be re-appointed Auditors for the current year.

Mr. John M. Gourlay—I have pleasure in seconding the motion.

The Chairman—May I take it that you agree to the re-appointment of the Auditors for the current year ?

The Meeting signified approval of the motion.

The Chairman—That, Gentlemen, completes the business this morning.

Mr. Daniel Aird—I am quite sure I am voicing the wishes of those present to-day in proposing a hearty vote of thanks to our Chairman for presiding at this meeting. We have all listened with great interest to his remarks regarding the affairs of the Company. (Applause.)

The Chairman—I wish to thank you, Mr. Aird, for your very kind remarks regarding my chairmanship to-day, and you, Gentlemen, for your approval.

The Meeting then terminated.

REPORT BY THE DIRECTORS

TO THE

ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

APPOINTED TO BE HELD WITHIN THE

OFFICE OF THE COMPANY,

136 WEST GEORGE STREET, GLASGOW, C.2,

ON WEDNESDAY, 5TH MAY, 1937.

AT

TWELVE O'CLOCK NOON.

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
1937.

THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

REGISTERED OFFICE,
136 West George Street,
Glasgow, C. 2, *20th April, 1937.*

NOTICE IS HEREBY GIVEN, That the Annual Ordinary General Meeting of The Tharsis Sulphur and Copper Company, Limited, will be held within the Office of the Company, 136 West George Street, Glasgow, *on Wednesday, the 5th day of May, 1937, at Twelve o'clock, Noon,* for the purpose of receiving and considering the Statement of Accounts and Balance Sheet and the Reports of the Directors and Auditor thereon, for the year ended 31st December last, and to elect Directors and Auditors in the place of those retiring.

The Transfer Books will be closed from the 26th April to the 5th May, both days inclusive.

By Order of the Board,

THOMAS McCUBBIN, *Secretary.*

THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

BOARD OF DIRECTORS.

W. P. RUTHERFORD, Esq., A.R.S.M., M.Inst.M.M., Glasgow,
Chairman and Managing Director.

H. HOGARTH, Esq., Glasgow.

W. A. WILSON, Esq., Glasgow.

The Right Hon. Sir HERBERT E. MAXWELL, Bt., of Monreith, K.T., P.C.

S. CRAWFORD HOGARTH, Esq., Glasgow.

M. GASTON E. J. MESSÉAN, Paris.

The Right Hon. LORD GLENCONNER, of Glen.

M. ALBERT J. J. MESSÉAN, Paris.

THOMAS MCCUBBIN, *Secretary.*

REPORT BY THE DIRECTORS

To the ORDINARY GENERAL MEETING OF THE SHAREHOLDERS to be held within the REGISTERED OFFICE OF THE COMPANY, at 136 WEST GEORGE STREET, GLASGOW, *on Wednesday, 5th May, 1937, at Twelve o'clock, Noon.*

The Directors have pleasure in submitting to the Shareholders their Annual Report and Statement of Accounts for the year ended 31st December, 1936.

REVENUE.

The Net Profit earned on the year's operations amounts to	£36,170 13 7
which with the balance brought forward from the previous year amounting to	128,786 16 4
makes a total of	£164,957 9 11

In view of the state of affairs in Spain, and particularly the impossibility of repatriating the proceeds of our sales in sterling currency at the present time, the Directors have decided to recommend no distribution of profits and to conserve resources by transferring £30,000 to General Reserve Account and carrying forward the balance of £134,957 9s. 11d. to the credit of the year 1937.

MINES.

Following the General Election in Spain in February, 1936, and until the outbreak of the Civil War on the 18th July, a great deal of labour unrest occurred throughout the country. At our Mines there were several strikes of Workmen of the " stay-in " type, but, fortunately, these were of short duration. At the outbreak of the Civil War a general strike was called by the various workers' unions, and our operations were brought to a standstill and locally formed workers' committees took control at each Centre. The essential services were maintained and no damage was done to the Company's properties. General Franco's Nationalist forces entered Corrales and Tharsis on the 30th July and work was immediately resumed at each of these Centres. Calañas Mine was taken by these forces on the 21st August, when work was also resumed there. Since these dates work has continued normally.

As in past years, all our Mineral requirements have been drawn from Calañas Mine and Sierra Bullones Lode at Tharsis. The development of the lodes in all sections continued to give good results.

The net additions to the Property Accounts for Buildings, Machinery and Plant amounted to £55,679 15s. 5d. This expenditure has been chiefly incurred on the Cyanidation Plant, Workmen's Houses and Electric Locomotives.

RAILWAYS AND PIERS.

The Railways and Shipping Piers, with all necessary equipment, have been well maintained throughout the year and are in excellent condition.

Our shipments of Pyrites amounted to 594,205 tons as compared with 618,550 tons during the previous year.

METAL WORKS.

The prices obtained for our Works products show an improvement on the figures for the previous year.

VALUATION OF STOCKS.

The Stocks on hand at the close of the year have been carefully inventoried and valued at moderate figures as in past years.

DEPRECIATION.

The amounts written off Property and Plant for depreciation have been as follows :—

Tharsis Mines Property	£4,096	1	5
Corrales Property	1,480	4	10
Calañas Mines Property	4,712	6	9
Railway Rolling Stock	4,533	19	8
Shipping Piers	7,000	0	0
Metal Works Property	6,633	18	3
	£28,456	10	11

DIRECTORATE.

The Directors regret to announce that for reasons connected with his official duties in France, M. Félix A. L. Leprince-Ringuet has had to resign his position as a Director of the Company. In accepting his resignation, the Board desire to put on record that since his appointment in April, 1920, M. Leprince-Ringuet has rendered excellent service to the Company and has always taken a very keen interest in its affairs.

Since the last Ordinary General Meeting, the Board have

appointed as Directors of the Company, Mr. William Arbuthnot Wilson, Stockbroker, Glasgow, and Mr. Hugh Hogarth, Shipowner, Glasgow. In accordance with the Articles of Association, they retire and offer themselves for re-election by the Members.

The Directors who retire at this time by rotation are The Rt. Hon. Sir Herbert E. Maxwell, Bt., K.T., P.C., Mr. S. Crawford Hogarth, and M. Gaston E. J. Messéan, who, being eligible, offer themselves for re-election.

AUDITORS.

The Auditor, Sir Robert C. Mackenzie, C.A., also retires at this time and offers himself for re-appointment.

It is with regret that the Board have to announce the death of Mr. Alexander Moore, C.A., who for the past thirty-eight years acted as joint auditor of the Company.

By Order of the Directors,

W. P. RUTHERFORD,
Chairman.

ACCOUNTS.

THE THARSIS SULPHUR AND

BALANCE SHEET as at

CAPITAL AND LIABILITIES.

Share Capital,						
625,000 Shares of £2 each, fully paid,					£1,250,000	0 0
General Reserve Account,					180,000	0 0
Creditors, including provisions for special purposes,					209,878	19 4
Profit and Loss Account—						
Balance brought forward from last year,	£191,286	16	4			
Deduct 1935 Dividend, paid 8th May, 1936,	62,500	0	0			
	£128,786	16	4			
Add Net Profit for year per Profit and Loss Account,	36,170	13	7			
	£164,957	9	11			
Deduct Transfer to General Reserve Account,	30,000	0	0			
					£134,957	9 11
					£1,774,836	9 3

Glasgow, *15th April, 1937.*—This is the Balance Sheet

COPPER COMPANY, LIMITED.

31st December, 1936.

PROPERTY AND ASSETS.

	Original Value, less Sundry Sales.	Written off till date.	
MINES IN SPAIN,			
Tharsis and Calañas,	£742,166 9 4	£692,642 5 3	£49,524 4 1
Lagunazo,	48,690 0 5	48,690 0 5	——
RAILWAYS AND SHIPPING PIERS IN SPAIN,			
Permanent Way,	402,471 17 11	369,783 3 11	32,688 14 0
Rolling Stock,	209,007 7 8	139,161 11 9	69,845 15 11
Shipping Piers,	269,264 14 11	93,827 5 1	175,437 9 10
WORKS, BUILDINGS, MACHINERY AND PLANT,			
In Spain,	1,370,130 16 3	920,248 7 6	449,882 8 9
In Great Britain,	736,673 4 0	681,769 13 9	54,903 10 3
MISCELLANEOUS ASSETS,			
Patents, Leases, Concession Rights, &c.,	398,127 3 1	398,127 3 1	——
	£4,176,531 13 7	£3,344,249 10 9	
STOCKS IN TRADE,			
Stores and Produce in Spain,			172,129 1 1
Mineral in Opencasts and Preparatory Works,			362,780 12 3
Stores and Produce in Great Britain,			19,772 2 7
DEBTORS,			169,321 9 0
INVESTMENTS AT OR UNDER COST,			147,742 2 5
CASH AT BANKERS AND ON HAND,			
In Spain,		£50,580 13 0	
In Great Britain,		20,228 6 1	
			70,808 19 1
			£1,774,836 9 3

W. P. RUTHERFORD, *Director.*
W. A. WILSON, *Director.*

referred to in my Report to the Shareholders of this date.

ROBERT C. MACKENZIE, C.A., *Auditor.*

THE THARSIS SULPHUR AND

Dr. **PROFIT AND LOSS ACCOUNT**

Directors' Fees, - - - - - - - - - - - - - -		£5,000 0 0	
Charges Account, including Management Salaries, Income Tax, Auditors' Fees, Legal Expenses, Expenses of Administration, and provision for Bad Debts.		54,094 14 0	
Amount Written off Property and Plant—			
In Spain, - - - - - - - - - -	£21,822 12 8		
In Britain, - - - - - - - - - -	6,633 18 3		
		28,456 10 11	
Balance, being net profit for year ending 31st December, 1936, -		36,170 13 7	
		£123,721 18 6	

COPPER COMPANY, LIMITED.

for the Year ended 31st December, 1936. **Cr.**

GROSS PROFIT for year ending 31st December, 1936, - - - -	£123,721 18 6
	£123,721 18 6

AUDITOR'S REPORT.

To the SHAREHOLDERS *of*
THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

GENTLEMEN,

I have audited the Books of the Company, kept at the Registered Office, for the year ended 31st December, 1936, together with copies of the Balance Sheets and Accounts at the Mines, which have been transmitted and specially reported on to me. I have obtained all the information and explanations which I have required.

Subject to the consideration that the Company's business may hereafter be affected by the circumstances attending the Civil War in Spain, I am of opinion that the Balance Sheet is properly drawn up so as to exhibit a true and correct view of the state of the Company's affairs at 31st December, 1936, according to the best of my information and the explanations given to me and as shown by the Books of the Company.

The whole Accounts have been presented to me in the usual satisfactory manner, and the Inventories and Valuations have been duly certified by the Officials responsible therefor, and give evidence of care and accuracy in their preparation.

Your obedient Servant,

ROBERT C. MACKENZIE, C.A., *Auditor.*

GLASGOW, *15th April, 1937.*

REPORT OF THE PROCEEDINGS

AT THE

ANNUAL ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

HELD WITHIN THE

OFFICE OF THE COMPANY,

136 WEST GEORGE STREET, GLASGOW, C.2.

ON WEDNESDAY, 5TH MAY, 1937.

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
1937.

REPORT OF THE PROCEEDINGS

AT THE

ANNUAL ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

HELD WITHIN THE

OFFICE OF THE COMPANY,

136 WEST GEORGE STREET, GLASGOW, C.2,

ON WEDNESDAY, 5TH MAY, 1937.

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
1937.

REPORT.

The Annual Ordinary General Meeting of the Members of The Tharsis Sulphur and Copper Company, Limited, was held within the Office of the Company, 136 West George Street, Glasgow, C. 2, on Wednesday, the 5th day of May, 1937, at 12 o'clock noon.

Mr. W. P. RUTHERFORD, Managing Director and Chairman of the Board of Directors, presided.

The SECRETARY (Mr. THOMAS McCUBBIN) read the notice calling the meeting, and the Auditor's Report.

The CHAIRMAN—The Accounts have been in your hands for some time and if you agree I will take them as read.

When I addressed you in April of last year referring to Spain I said that a Coalition of the Parties of the Left, called "Frente Popular," had been returned after the Elections which had taken place two months before, and an all-Radical Ministry was in office in Madrid. Basing myself on the Electoral Programme of said Coalition, I ventured then to express a not unhopeful view of the future. Unfortunately, the situation progressively deteriorated, central authority weakened as disorder and anarchy, fomented by subversive elements of the Coalition, grew, and Civil War broke out on the 18th of July. I will confine myself to a description of the position at our Centres in Spain, which is what concerns us here.

For a better understanding of occurrences, I should explain that most of our workmen were members of the General Workers' Union, which is affiliated with the political Socialist Party of Spain. The men through their Union had representation on the Mining Conciliation Board officially established in the Province. Wages and other conditions of employment were regulated by an Agreement established through the Conciliation Board.

Revolutionary Unions with tenets opposed to the General Workers' Union and which refused to work through the Conciliation Boards, while influential elsewhere in the Country, had little or no hold in our Centres. Following the general trend in Spain subsequent to the Elections these extremist Unions became very active and powerful, and under their influence and example our workmen adopted a revolutionary attitude and young men at Tharsis started military drilling after working hours. The Agreement was ignored and stay-in strikes took place to enforce demands. This state of turmoil continued increasingly until the Civil War broke out when all our men ceased work. They formed armed militia forces at each of our three Centres and remained in virtual control until General Franco's Nationalist forces occupied them. Immediately thereafter work was resumed at each place. The period of stoppage was nine working days at Corrales, eleven at Tharsis, and at Calañas Mine, which is situated farther North in the Province, thirty days. During the workmen's occupation no damage was done to the Mines or Plant, and the essential Services were maintained by them. Since the resumption, the work of mining, transport and shipping has been carried on in a very satisfactory manner.

Due to the short period of the stoppage our customers were not seriously inconvenienced by shortage of ore supplies. In fact, our shipments of 594,205 tons fall short of the previous year's shipments by about 4 per cent., which corresponds closely with the working time lost.

I am sure that you will agree that in the circumstances we are fortunate in the position of our Spanish Properties as revealed by what I have just said.

The erection of the plant for the extraction of gold and silver from the South Lode gossan at Tharsis is now completed, but it is impossible yet to say anything definite regarding the recovery of the precious metals as the plant is still working in the initial or " tuning-up " stage.

I spent the month of February last at the Mines and was well pleased with the development of the various Lodes and with the mining work generally. The almost normal rhythm of life and activities in the District particularly impressed me. As you will realise, our Managers and their Staffs have had a very trying time. I complimented them on their devotion to duty and the tact with which they handled a situation without precedent in the Company's history. I feel sure that you also desire to show your appreciation.

On the financial side of the business we are beset by considerable difficulties. The most serious of these is that under a Decree of General Franco's Administration we are required to pay the sterling value of our mineral exports on shipment, getting in return Spanish currency at the exchange rate of 42 pesetas to the pound. The effect of this is that we are accumulating pesetas over and above our requirements. We have made representations to the Authorities at Burgos and petitioned to be allowed the sterling requirements of our business to be deducted from these payments. So far we have been allowed the sterling value of our imports consisting of coal, machinery and stores which cannot be procured in Spain, but an accumulation of pesetas continues. We are not unhopeful of further consideration in this matter.

Before the War some countries to which we export had established " clearings " with Spain and our customers effected payment in their currency to their Central Office

which in turn transmitted to Madrid. Finally we received the peseta equivalent in Huelva. The time taken to effect payments by this method was over three months, and in consequence, a considerable amount of debt became locked up in Madrid at the outbreak of hostilities.

As our sale contracts are in sterling and the concession we made to our customers requires the payment of that sterling equivalent in a bank in Huelva we cannot consider these locked-up amounts as bad debts. But in view of the exchange uncertainty we have made a substantial provision in the Accounts to meet a possible loss. Otherwise the Balance Sheet calls for no special comment except that we have transferred the sum of £30,000 to General Reserve Account out of the year's profits.

Under the necessity of conserving our sterling resources to the utmost you will readily understand that no distribution of profits could be recommended by your Directors at this time.

In the circumstances I know that you will not expect me to make any predictions for the current year. I consider that we have been fortunate in what I may almost call the normality of our Mine operations last year.

At the moment the export of pyrites to certain countries has been prohibited, presumably for diplomatic reasons. How long these embargoes may continue and to what extent the consequent restriction on our exports will be compensated by increased quantities to other countries, I am unable to say.

The world consumption of pyrites increased last year, the deficiency from Spain being made up by increased exports from other countries. We believe, however, that the Mines of the Huelva District must eventually supply the major quantity of this mineral, and under normal trading conditions we can look forward to supplying our full share of the demand.

Since last Meeting two vacancies on the Board have been filled by the appointment of Mr. W. A. WILSON and Mr. HUGH HOGARTH. Mr. Wilson, besides being a partner in a business firm in this City, is a Director of Coal Mining Companies. Mr. Hogarth is a son of our Director, Mr. S. Crawford Hogarth. They are both young and diligent men prepared to devote themselves intensively to the interests of the Company. They retire at this time and offer themselves for re-election.

After these remarks I now beg to move—" That the Statement of Accounts and Balance Sheet, and the Reports of the Directors and Auditor thereon, for the year ended 31st December, 1936, be, and the same are hereby received, approved and adopted ; and that the balance of £134,957 9s. 11d. be carried forward to the credit of the year 1937."

The resolution was seconded by Mr. S. CRAWFORD HOGARTH and was put to the meeting and carried unanimously.

M. ALBERT J. J. MESSÉAN—" I have much pleasure in proposing that the following Directors who retire at this time be re-elected, namely :—Mr. W. A. WILSON, Mr. HUGH HOGARTH, The Right Hon. Sir HERBERT E. MAXWELL, Mr. S. CRAWFORD HOGARTH and Monsieur GASTON E. J. MESSÉAN."

Mr. WILLIAM MORRISON seconded the motion which was carried unanimously.

Mr. DANIEL AIRD—" I have much pleasure in moving that Sir Robert Campbell Mackenzie, C.A., be re-appointed Auditor of the Company for the current year at a remuneration to be fixed by the Board."

Mr. JOHN HARDIE seconded the motion which was carried unanimously.

A vote of thanks to the Chairman for presiding was moved by Mr. THOMAS HART and the Meeting terminated.

REPORT BY THE DIRECTORS

TO THE

ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

APPOINTED TO BE HELD WITHIN THE

OFFICE OF THE COMPANY,

136 WEST GEORGE STREET, GLASGOW, C.2,

ON WEDNESDAY, 11TH MAY, 1938,

AT

TWELVE O'CLOCK NOON.

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172, BATH STREET.
1938.

THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

REGISTERED OFFICE,
136 West George Street,
Glasgow, C. 2, *25th April, 1938.*

NOTICE IS HEREBY GIVEN, That the Annual Ordinary General Meeting of The Tharsis Sulphur and Copper Company, Limited, will be held within the Office of the Company, 136 West George Street, Glasgow, *on Wednesday, the 11th day of May, 1938, at Twelve o'clock, Noon,* for the purpose of receiving and considering the Statement of Accounts and Balance Sheet and the Reports of the Directors and Auditor thereon, for the year ended 31st December last, and to elect Directors and Auditors in the place of those retiring.

The Transfer Books will be closed from the 2nd to the 11th May, both days inclusive.

By Order of the Board,

THOMAS McCUBBIN, *Secretary.*

THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

BOARD OF DIRECTORS.

W. P. RUTHERFORD, Esq., A.R.S.M., M.Inst.M.M., Glasgow,
Chairman and Managing Director.

Major-Gen. Sir WALTER MAXWELL-SCOTT, Bt., C.B., D.S.O.

The Right Hon. LORD GLENCONNER, of Glen.

M. ALBERT J. J. MESSÉAN, Paris.

H. HOGARTH, Esq., Glasgow.

S. CRAWFORD HOGARTH, Esq., Glasgow.

M. GASTON E. J. MESSÉAN, Paris.

W. A. WILSON, Esq., Glasgow.

THOMAS MCCUBBIN, *Secretary.*

REPORT BY THE DIRECTORS

To the ORDINARY GENERAL MEETING OF THE SHAREHOLDERS to be held within the REGISTERED OFFICE OF THE COMPANY, at 136 WEST GEORGE STREET, GLASGOW, *on Wednesday, 11th May, 1938, at Twelve o'clock, Noon.*

The Directors have pleasure in submitting to the Shareholders their Annual Report and Statement of Accounts for the year ended 31st December, 1937.

REVENUE.

The Net Profit earned on the year's operations amounts to	£73,707 10 6
which with the balance brought forward from the previous year amounting to	134,957 9 11
makes a total of	£208,665 0 5

The difficulty of repatriating the sterling proceeds of our sales referred to in last year's Report has been lessened by a monthly sterling release now being granted by the Spanish Nationalist Government. This amount is inadequate to meet our sterling expenditure and we are pressing for its increase. While your Directors are hopeful of a progressive improvement in this all important question, the policy of conserving our sterling resources is in present circumstances inevitable and they regret that they cannot recommend any distribution of the profits at this time. They desire to

emphasise the fact that owing to War regulations they are accumulating Spanish Currency which cannot at present be repatriated and the final value of which cannot now be estimated. The Accounts are accordingly based on an exchange which will at some future date require to be adjusted. They recommend, therefore, the transfer of £70,000 to General Reserve Account and the carrying forward of the balance of £138,665 0s. 5d. to the credit of the year 1938.

MINES.

Notwithstanding the continuance of the Civil War in Spain our mining operations continued throughout the year without interruption. The restriction of imports introduced by the Authorities threatened difficulties which, so far, have been overcome and we have been able to keep our Mining Plant in good condition.

The Cyanidation Plant for the extraction of gold and silver from the South Lode gossan came into operation early in the year and is giving gratifying results.

All our Mineral requirements have been drawn from Calañas Mine and the Sierra Bullones Lode at Tharsis. The developments were carried out according to plan in all sections.

The net additions to the Property Accounts for Buildings, Machinery and Plant amounted to £17,725 11s. 9d. This expenditure has been incurred chiefly on electrical equipment installed at our three Centres for the purpose of taking a supply of electricity from the Sevillana Electricity Supply Company.

RAILWAYS AND PIERS.

The Railways and Shipping Piers, together with their necessary equipment, have as usual been maintained in good order and condition.

The capital expenditure incurred on the Railways amounted to £10,688 9s. 1d., chiefly for main line wagons.

Our shipments of Pyrites amounted to 609,856 tons. This compares with 594,205 tons in 1936 and 618,550 tons in 1935.

METAL WORKS.

During the past year the Directors accepted a favourable offer for our interest in the unexpired portion of the lease of the land on which our Cardiff Works are situated. The Machinery and Plant has now been sold by Public Auction at satisfactory prices.

The quantity of Ore treated at Garngad Works amounted to 36,790 tons. Operations at Hebburn Works remained suspended throughout the year. The prices obtained for our Works products were satisfactory.

VALUATIONS.

The Stocks on hand at the close of the year at the Metal Works and at the Mines have been carefully inventoried and valued at moderate figures as in previous years.

DEPRECIATION.

The amounts written off Property and Plant for depreciation have been as follows :—

Tharsis Mines Property	£7,564	0	8
Corrales Property	1,117	9	2
Calañas Mines Property	5,731	3	2
Railway Rolling Stock	4,577	6	2
Shipping Piers	10,000	0	0
Metal Works Property	6,747	8	9
	£35,737	7	11

DIRECTORATE.

It is with the greatest regret that the Directors have to record the loss by death of the Right Honourable Sir Herbert E. Maxwell, Bt., K.T., P.C., their highly esteemed and respected colleague, who passed away suddenly on 30th October last. Sir Herbert joined the Board twenty-two years ago and during that long period his ripe experience and wisdom were of great service to the Company.

To fill the vacancy thus occasioned, Major-General Sir Walter Maxwell-Scott, Bt., C.B., D.S.O., has been appointed to a seat on the Board.

The Directors who retire at this time are Major-General Sir Walter Maxwell-Scott, the Right Honourable Lord Glenconner, Monsieur Albert J. J. Messéan and Hugh Hogarth, Esq. They are all eligible, and again offer their services to the Shareholders. The Directors recommend that they be returned to the Board.

AUDITOR.

The Auditor, Sir Robert C. Mackenzie, C.A., retires at this time and offers himself for re-appointment.

By Order of the Directors,

W. P. RUTHERFORD,
Chairman.

ACCOUNTS.

THE THARSIS SULPHUR AND

BALANCE SHEET as at

CAPITAL AND LIABILITIES.

Share Capital,						
625,000 Shares of £2 each, fully paid,					£1,250,000	0 0
General Reserve Account,					250,000	0 0
Creditors, including provisions for special purposes,					172,575	15 3
Profit and Loss Account—						
Balance brought forward from last year,	£134,957	9	11			
Add Net Profit for year per Profit and Loss Account,	73,707	10	6			
	£208,665	0	5			
Deduct Transfer to General Reserve Account,	70,000	0	0			
					138,665	0 5
					£1,811,240	15 8

Glasgow, *20th April, 1938.*—This is the Balance Sheet

COPPER COMPANY, LIMITED.

31st December, 1937.

PROPERTY AND ASSETS.

	Original Value, less Sundry Sales.	Written off till date.	
MINES IN SPAIN,			
Tharsis and Calañas, - -	£742,166 9 4	£692,642 5 3	£49,524 4 1
Lagunazo, - - - - -	48,690 0 5	48,690 0 5	——
RAILWAYS AND SHIPPING PIERS IN SPAIN,			
Permanent Way, - -	402,506 7 11	369,783 3 11	32,723 4 0
Rolling Stock, - - - -	219,661 6 9	143,738 17 11	75,922 8 10
Shipping Piers, - - -	269,264 14 11	103,827 5 1	165,437 9 10
WORKS, BUILDINGS, MACHINERY AND PLANT,			
In Spain, - - - - -	1,387,856 8 0	934,661 0 6	453,195 7 6
In Great Britain, - -	731,476 11 7	688,517 2 6	42,959 9 1
MISCELLANEOUS ASSETS,			
Patents, Leases, Concession Rights, &c., - - -	398,127 3 1	398,127 3 1	——
	£4,199,749 2 0	£3,379,986 18 8	
STOCKS IN TRADE,			
Stores and Produce in Spain, - - - - - - - - -			179,974 15 1
Mineral in Opencasts and Preparatory Works, - - - -			375,310 6 10
Stores and Produce in Great Britain, - - - - - -			21,413 8 2
DEBTORS, - - - - - - - - - - - - - - - -			172,009 4 6
INVESTMENTS AT OR UNDER COST, - - - - - - - - -			72,254 16 10
CASH AT BANKERS AND ON HAND,			
In Spain, - - - - - - - - - -		£161,094 0 11	
In Great Britain, - - - - - - -		9,422 0 0	
			170,516 0 11
			£1,811,240 15 8

W. P. RUTHERFORD, *Director.*
S. CRAWFORD HOGARTH, *Director.*

referred to in my Report to the Shareholders of this date.

ROBERT C. MACKENZIE, C.A., *Auditor.*

THE THARSIS SULPHUR AND

Dr. **PROFIT AND LOSS ACCOUNT**

Directors' Fees,		£5,000 0 0
Charges Account, including Management Salaries, Income Tax and National Defence Contribution, Auditor's Fees, Legal Expenses, and other Expenses of Administration,		43,185 13 0
Amount Written off Property and Plant—		
In Spain,	£28,989 19 2	
In Britain,	6,747 8 9	
		35,737 7 11
Balance, being net profit for year ending 31st December, 1937,		73,707 10 6
		£157,630 11 5

COPPER COMPANY, LIMITED.

for the Year ended 31st December, 1937. **Cr.**

GROSS PROFIT for year ending 31st December, 1937, - - - -	£157,630 11 5
	£157,630 11 5

AUDITOR'S REPORT.

To the SHAREHOLDERS *of*
THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

GENTLEMEN,

I have audited the Books of the Company, kept at the Registered Office, for the year ended 31st December, 1937, together with copies of the Balance Sheets and Accounts at the Mines, which have been transmitted and specially reported on to me. I have obtained all the information and explanations which I have required.

Subject to the consideration that the Company's business may hereafter be affected by the circumstances attending the Civil War in Spain, I am of opinion that the Balance Sheet is properly drawn up so as to exhibit a true and correct view of the state of the Company's affairs at 31st December, 1937, according to the best of my information and the explanations given to me and as shown by the Books of the Company.

The whole Accounts have been presented to me in the usual satisfactory manner, and the Inventories and Valuations have been duly certified by the Officials responsible therefor, and give evidence of care and accuracy in their preparation.

Your obedient Servant,

ROBERT C. MACKENZIE, C.A., *Auditor.*

GLASGOW, *20th April, 1938.*

REPORT OF THE PROCEEDINGS

AT THE

ANNUAL ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

HELD WITHIN THE

OFFICE OF THE COMPANY,

136 WEST GEORGE STREET, GLASGOW, C.2,

ON WEDNESDAY, 11TH MAY, 1938.

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
1938.

REPORT OF THE PROCEEDINGS

AT THE

ANNUAL ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

HELD WITHIN THE

OFFICE OF THE COMPANY,

136 WEST GEORGE STREET, GLASGOW, C.2,

ON WEDNESDAY, 11TH MAY, 1938.

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
1938.

REPORT.

The Annual Ordinary General Meeting of the Members of The Tharsis Sulphur and Copper Company, Limited, was held within the Office of the Company, 136 West George Street, Glasgow, C. 2, on Wednesday, the 11th day of May, 1938, at 12 o'clock noon.

Mr. W. P. RUTHERFORD, Managing Director and Chairman of the Board of Directors, presided.

The SECRETARY (Mr. THOMAS McCUBBIN) read the notice calling the meeting, and the Auditor's Report.

The CHAIRMAN—The Accounts have been in your hands for some time and if you agree I will take them as read.

Last year at this time I gave you a short account of the position in Spain prior to the outbreak of the Civil War and the repercussions on our Properties after hostilities started. I then said that after the occupation by the Nationalist forces of the territory in which our Mines are situated, the work of mining, transport and shipping had been carried out in a very satisfactory manner. You will doubtless be gratified to know that during the whole of last year this happy state of affairs continued and that the work in all Departments went on normally.

I have referred in the past to our policy of introducing mechanical appliances where practicable to reduce arduous manual labour. Under the former regime we were unable fully to reap the advantages of this mechanisation, as we were compelled to employ labour in excess of our requirements. As you will recollect, this was the facile method of solving

unemployment in Spain. During last year owing to men being called up for military service our working force was reduced to bare requirements and the output per man employed has markedly increased. At the moment we are short of skilled miners but we have already had some returned and further releases are promised, and we fully expect to maintain our present rate of output which is in excess of last year's.

During the past year we installed electrical transformer substations at our three Centres which enable us to take power from the Seville Electricity Company with which Company we have made a favourable contract. The purchased power is showing a substantial saving and it has the further advantages of affording an alternative source of supply paid for in Spanish currency instead of largely in Sterling for coal exported from this Country for our thermal generating plants.

The development of the Mines has been satisfactory and I would particularly mention the opening up of the new Lode at Calañas on the 14th level which is now a regular and increasing source of our production. The quality of this ore fully maintains the high sulphur contents of "Tharsis Pyrites," the general name by which the ore from our various lodes is known to customers.

We shipped 610,000 tons in round figures last year, supplying the full and regular requirements of our customers in all Countries except France, to which Country the export of pyrites from Nationalist Spain has been prohibited since February of last year. Our French buyers have taken their requirements from other pyrites-producing Countries, principally Portugal. We are satisfied, however, that when this prohibition is removed we will resume our accustomed trade with our French clientèle.

To clarify a matter of some misconception I might add that we increased our shipments to Great Britain and Germany and did not make any shipments whatever to Italy.

The Cyanidation Plant for the extraction of gold and silver from the outcrop or gossan of the South Lode at Tharsis has continued in operation since it was started up early last year. It has been found that this earthy material does not settle as readily as was expected from the trials, and until additional settlers are provided the plant is under the capacity for which it was designed. Otherwise the plant and process are proving satisfactory for the profitable extraction of the precious metals.

The cost of living to our workpeople has not greatly increased, and wages remained unaltered throughout the year, but recently we have granted a general increase.

You will realise from the Report and from what I have said that your properties in Spain have been maintained in excellent order and that work in all the Departments there is going on in a normal manner, remarkable in a state of Civil War.

Our troubles lie in the region of finance. The sales value of our exports has to be paid over to the Nationalist Government in exchange for Spanish currency at the fixed exchange of 42·45 pesetas to the £. Formerly we remitted to Spain the amount of Sterling necessary to purchase the pesetas we required for payment of wages, stores bought in Spain, and taxes. Now all Sterling received from exports is converted, with the result that we are accumulating Spanish currency greatly in excess of our requirements. There is some mitigation to record in that we are allowed the Sterling for permitted imports of stores and machinery purchased outside Spain for our Mines' requirements, and since August of last year we have also been given a monthly Sterling allowance to meet our Sterling expenses outside of Spain. This latter concession is in response to a detailed certified statement of our Sterling requirements which we were requested to submit early last year. Unfortunately, the amount of the Sterling allowance so far conceded falls far short of our petition, with

the result that notwithstanding the two concessions mentioned we continue to accumulate pesetas. This accumulation of Spanish currency raises the question of exchange on striking a Sterling balance. Your Directors felt that to fix an arbitrary exchange would be unsatisfactory, and they decided to apply the rate of exchange of 53·60 pesetas to the £, which is the rate paid by us for Sterling released, and to carry the profit on this basis to General Reserve with the definite object of using it as required for adjustment when this can be done with certainty. I should point out in dealing with this matter that these accumulated pesetas will eventually be used in our business in Spain and be so converted into a saleable product. In fact the amount of Spanish currency at 31st December last would be so used within a year if the process of accumulation ceased. But its continuance is our pre-occupation.

It is right to record that in our many contacts with Nationalist Officials locally in Huelva, and in the North, we have invariably been met courteously, and now that a Government has been established and Sr. Dominguez Lopez, our official Representative, is resident in Burgos, we look forward to a fuller understanding of our difficulties being realised.

With regard to our Works in this Country.—Our Glasgow Works were in operation throughout the year. Hebburn Works remained closed down, the burnt ore which would normally be sent there having been sold more advantageously. Cardiff Works, which had been closed down since the end of 1930, have been disposed of. Our neighbours in Cardiff, Messrs. Guest Keen Baldwins Iron & Steel Company, Limited, made an offer for the unexpired lease of the site which we accepted, and the machinery and plant were sold by public auction. The receipts are in excess of the written down value. Cardiff Works were built in 1872 to treat the pyrites residues within an area of convenient transport. In South Wales sulphuric acid is now largely manufactured from the roasting of zinc blende instead of pyrites, and for some years past

there has not been sufficient burnt ore resulting in the District to keep these Works regularly employed. In view of the changed conditions we were glad of the opportunity offered to dispose of these Works.

Turning to the Accounts I have only to emphasise the point already fully referred to. The gross profits show a substantial increase always subject to exchange considerations, and on the other side there is an increase in the provision for income tax and National Defence Contribution.

The balance sheet shows the accumulation of funds in Spain and the depletion of cash here. We have written off £35,000 from our Assets as detailed in the Report.

The Accounts show a not unfavourable trading position and it is unfortunate that we are unable to make some distribution, but disappointing as it is you will have realised the inevitability of this course.

The state of the pyrites trade is good. Last year World deliveries reached a higher figure than ever before.

What of our future? No definite answer can be given until peace is established, but in Nationalist Spain and basing on the legislative programme recently decreed by General Franco's Government I see no reason why the Tharsis Company should not continue in the first range of Industrialists in Spain in harmony with the State and to the benefit of both shareholders and employees.

The Staffs in Spain and at Home have more than the normal share of worries and you will, I know, desire me to convey your appreciation.

I would not like to conclude without referring to the loss which we sustained in October last. Our Director, Sir HERBERT MAXWELL, passed away, leaving a delightful memory of his personality with all who knew him. For twenty years he served most diligently on this Board, giving us the wisdom

of his years and erudition. To succeed him we offered a seat on the Board to his kinsman, Major-General Sir WALTER MAXWELL-SCOTT, which he has accepted. He offers himself for re-election to-day.

I now beg to move—" That the Statement of Accounts and Balance Sheet, and the Reports of the Directors and Auditor thereon, for the year ended 31st December, 1937, be, and the same are hereby received, approved and adopted ; and that the balance of £138,665 0s. 5d. be carried forward to the credit of the year 1938."

The resolution was seconded by Mr. HUGH HOGARTH and was put to the meeting and carried unanimously.

Mr. W. A. WILSON—" I have much pleasure in proposing that the following Directors who retire at this time be re-elected, namely :—Major-General Sir WALTER MAXWELL-SCOTT, the Right Honourable LORD GLENCONNER, Monsieur ALBERT J. J. MESSÉAN and Mr. HUGH HOGARTH.

M. GASTON E. J. MESSÉAN seconded the motion which was carried unanimously.

Mr. THOMAS HART—" I have much pleasure in moving that Sir Robert Campbell Mackenzie, C.A., be re-appointed Auditor of the Company for the current year at a remuneration to be fixed by the Board."

Mr. MUNGO ROBERTSON seconded the motion which was carried unanimously.

A vote of thanks to the Chairman for presiding was moved by Mr. DANIEL AIRD and the Meeting terminated.

REPORT BY THE DIRECTORS

TO THE

ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

APPOINTED TO BE HELD WITHIN THE

OFFICE OF THE COMPANY,

136 WEST GEORGE STREET, GLASGOW, C.2.

ON WEDNESDAY, 14TH JUNE, 1939,

AT

TWELVE O'CLOCK NOON.

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
1939.

THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

REGISTERED OFFICE,
136 West George Street,
Glasgow, C. 2, *27th May, 1939.*

NOTICE IS HEREBY GIVEN, That the Annual Ordinary General Meeting of The Tharsis Sulphur and Copper Company, Limited, will be held within the Office of the Company, 136 West George Street, Glasgow, *on Wednesday, the 14th day of June, 1939, at Twelve o'clock, Noon,* for the purpose of receiving and considering the Statement of Accounts and Balance Sheet and the Reports of the Directors and Auditor thereon, for the year ended 31st December last, and to elect Directors and Auditors in the place of those retiring.

The Transfer Books will be closed from the 5th to the 14th June, both days inclusive.

By Order of the Board,

THOMAS McCUBBIN, *Secretary.*

THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

BOARD OF DIRECTORS.

W. P. Rutherford, Esq., A.R.S.M., M.Inst.M.M., Glasgow,
Chairman and Managing Director.

S. Crawford Hogarth, Esq., Glasgow.

M. Gaston E. J. Messéan, Paris.

W. A. Wilson, Esq., Glasgow.

The Right Hon. Lord Glenconner, of Glen.

H. Hogarth, Esq., Glasgow.

Major-Gen. Sir Walter Maxwell-Scott, Bt., C.B., D.S.O.

M. Albert J. J. Messéan, Paris.

Thomas McCubbin, *Secretary.*

REPORT BY THE DIRECTORS.

To the Ordinary General Meeting of the Shareholders to be held within the Registered Office of the Company, at 136 West George Street, Glasgow, *on Wednesday, 14th June, 1939, at Twelve o'clock, Noon.*

The Directors have pleasure in submitting to the Shareholders their Annual Report and Statement of Accounts for the year ended 31st December, 1938.

REVENUE.

The Net Profit earned on the year's operations amounts to	£94,401	4	7
which with the balance brought forward from the previous year amounting to	138,665	0	5
makes a total of	£233,066	5	0

The restrictions on exchange imposed by the Spanish

Authorities by reason of the Civil War continued in force throughout the year and although the War has ended, the prohibition on the repatriation of sterling has not yet been removed. Consequently, in view of the fact that the final value in Sterling of the accumulation of Spanish Currency cannot at present be estimated, the Directors recommend the transfer of £70,000 to General Reserve Account and the carrying forward of £163,066 5s. 0d. to the credit of the year 1939.

MINES.

Throughout the year, work in all departments at the Mines was carried on steadily and without interruption.

The shipments of Pyrites during the year amounted to 589,467 tons. This compares with 609,856 tons in 1937 and 594,205 in 1936.

The net additions to the Property Accounts for Buildings, Machinery and Plant amounted to £17,131 12s. 10d. This expenditure has been incurred chiefly on Crushing Plant.

RAILWAYS AND PIERS.

The Permanent Way and Rolling Stock have been maintained in good working order and the traffic has been carried with regularity and economy.

The Shipping Piers have been maintained in good condition.

METAL WORKS.

The final liquidation of the sale of Cardiff Works Property and Plant referred to in last year's Report took place during the year and provided a welcome addition to our liquid funds.

VALUATIONS.

The Stocks on hand at the close of the year, both in Spain and Great Britain have been carefully inventoried and valued at moderate and safe figures.

DEPRECIATION.

The amounts written off Property and Plant for depreciation have been as follows :—

Tharsis Mines Property	...	...	£7,140 15 8
Corrales Property	...	...	1,671 19 4
Calañas Mines Property	...	...	7,303 1 10
Railway Rolling Stock	...	...	5,050 9 8
Shipping Piers	...	...	10,000 0 0
Metal Works Property	...	...	6,786 7 2
			£37,952 13 8

DIRECTORATE.

The Directors who retire at this time are S. Crawford Hogarth, Esq., Monsieur Gaston E. J. Messéan and William A. Wilson, Esq. They are all eligible, and again offer themselves for re-election.

AUDITOR.

The Auditor, Sir Robert C. Mackenzie, C.A., retires at this time and again offers himself for re-appointment.

By Order of the Directors,

W. P. RUTHERFORD,
Chairman.

ACCOUNTS.

THE THARSIS SULPHUR AND

BALANCE SHEET as at

CAPITAL AND LIABILITIES.

Share Capital,						
625,000 Shares of £2 each, fully paid,				£1,250,000	0	0
General Reserve Account,				320,000	0	0
Creditors, including provisions for special purposes,				191,530	9	11
Profit and Loss Account—						
Balance brought forward from last year,	£138,665	0	5			
Add Net Profit for year per Profit and Loss Account,	94,401	4	7			
	£233,066	5	0			
Deduct Transfer to General Reserve Account,	70,000	0	0			
				163,066	5	0
				£1,924,596	14	11

Glasgow, *25th May, 1939.*—This is the Balance Sheet

COPPER COMPANY, LIMITED.

31st December, 1938.

PROPERTY AND ASSETS.

	Original Value, less Sundry Sales.	Written off till date.	
Mines in Spain,			
Tharsis and Calañas,	£742,166 9 4	£692,642 5 3	£49,524 4 1
Lagunazo,	48,690 0 5	48,690 0 5	——
Railways and Shipping Piers in Spain,			
Permanent Way,	402,492 8 7	369,783 3 11	32,709 4 8
Rolling Stock,	219,661 6 9	148,789 7 7	70,871 19 2
Shipping Piers,	269,264 14 11	113,827 5 1	155,437 9 10
Works, Buildings, Machinery and Plant,			
In Spain,	1,405,002 0 2	950,776 17 4	454,225 2 10
In Great Britain,	720,069 6 5	695,303 9 8	24,765 16 9
Miscellaneous Assets,			
Patents, Leases, Concession Rights, &c.,	398,127 3 1	398,127 3 1	——
	£4,205,473 9 8	£3,417,939 12 4	
Stocks in Trade,			
Stores and Produce in Spain,			215,803 13 1
Mineral in Opencasts and Preparatory Works,			388,350 16 7
Stores and Produce in Great Britain,			21,610 6 8
Debtors,			181,771 12 5
Investments at or under Cost,			72,254 16 10
Cash at Bankers and on hand,			
In Spain,		£208,434 4 6	
In Great Britain,		48,837 7 6	
			257,271 12 0
			£1,924,596 14 11

W. P. RUTHERFORD, *Director.*
HUGH HOGARTH, *Director.*

referred to in my Report to the Shareholders of this date.

ROBERT C. MACKENZIE, C.A., *Auditor.*

THE THARSIS SULPHUR AND

Dr. **PROFIT AND LOSS ACCOUNT**

DIRECTORS' FEES,				£5,000	0	0
CHARGES ACCOUNT, including Management Salaries, Income Tax and National Defence Contribution, Auditor's Fees, Legal Expenses, and other Expenses of Administration,				57,359	18	5
AMOUNT WRITTEN OFF PROPERTY AND PLANT—						
In Spain,	£31,166	6	6			
In Britain,	6,786	7	2			
				37,952	13	8
BALANCE, being net profit for year ending 31st December, 1938,				94,401	4	7
				£194,713	16	8

COPPER COMPANY, LIMITED.

for the Year ended 31st December, 1938. **Cr.**

GROSS PROFIT for year ending 31st December, 1938, ...	£194,713 16 8
	£194,713 16 8

AUDITOR'S REPORT.

To the SHAREHOLDERS *of*
THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

GENTLEMEN,

I have audited the Books of the Company, kept at the Registered Office, for the year ended 31st December, 1938, together with copies of the Balance Sheets and Accounts at the Mines, which have been transmitted and specially reported on to me. I have obtained all the information and explanations which I have required.

Subject to the consideration that the Company's business may hereafter be affected by the circumstances attending the Civil War in Spain, I am of opinion that the Balance Sheet is properly drawn up so as to exhibit a true and correct view of the state of the Company's affairs at 31st December, 1938, according to the best of my information and the explanations given to me and as shown by the Books of the Company.

The whole Accounts have been presented to me in the usual satisfactory manner, and the Inventories and Valuations have been duly certified by the Officials responsible therefor, and give evidence of care and accuracy in their preparation.

Your obedient Servant,

ROBERT C. MACKENZIE, C.A., *Auditor.*

GLASGOW, ~~25th~~ *May, 1939.*

AUDITOR'S REPORT.

To the SHAREHOLDERS of
THE TRIBOLO SYNDICATE AND CROWN COMPANY, LIMITED.

GENTLEMEN,

I have audited the Books of the Company, kept at the Registered Office, for the year ended 31st December 1928, together with copies of the Balance Sheets and Accounts of the Mines, which have been examined and specially reported on to me. I have obtained all the information and explanations which I have required.

Subject to the [illegible] that the Company's business may hereafter be affected by the [illegible] forces attending the Civil War in Spain, I [illegible] the Balance Sheet is properly drawn up so as to exhibit a true and correct view of the state of the Company's affairs at 31st December 1928, according to the best of my information and the explanations given to me and as shown by the Books of the Company.

The whole Accounts have been presented to me in the usual satisfactory manner and the Investments and Valuation have been duly certified by the Officials responsible thereto, and give evidence of care and accuracy in their preparation.

Yours obedient Servant,

ROBERT G. MACKENZIE, C.A., Auditor.

GLASGOW, 31st May, 1929.

REPORT OF THE PROCEEDINGS

AT THE

ANNUAL ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

HELD WITHIN THE

OFFICE OF THE COMPANY,

136 WEST GEORGE STREET, GLASGOW, C.2,

ON WEDNESDAY, 14TH JUNE, 1939.

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
1939.

REPORT OF THE PROCEEDINGS

AT THE

ANNUAL ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

HELD WITHIN THE

OFFICE OF THE COMPANY,

136 WEST GEORGE STREET, GLASGOW, C.2,

ON WEDNESDAY, 14TH JUNE, 1939.

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
1939.

REPORT.

The Annual Ordinary General Meeting of the Members of The Tharsis Sulphur and Copper Company, Limited, was held within the Office of the Company, 136 West George Street, Glasgow, C. 2, on Wednesday, the 14th day of June, 1939, at 12 o'clock noon.

Mr. W. P. RUTHERFORD, Managing Director and Chairman of the Board of Directors, presided.

The SECRETARY (Mr. THOMAS McCUBBIN) read the notice calling the meeting, and the Auditor's Report.

The CHAIRMAN—The Report and Accounts have been in your hands for some time, and, if you agree, I shall take them as read. I regret the delay in their presentation, but our Administration Staff in Spain has much extra work to cope with these days, as you will readily understand.

The Civil War in Spain terminated at the end of March with the occupation of the whole Territory by the Nationalist forces. After thirty-two and a half months of an internecine struggle which, in its intensity, the passions aroused and general suffering, can have few parallels in history, we rejoice that peace is restored to this great people. My knowledge of Spain has often brought me to the conclusion in the past that the generalisation that a Country gets the Government it deserves does little justice to the Spanish people. The history of her neighbour, Portugal, during the last eleven years shows a great resurgence of an Iberian people under stable government, and I have no doubt that Spain will emerge reconstructed, united and strong, and will contribute much to the general stock from her old culture and civilization.

Looking at these troubled years in retrospect we must consider it a fortunate circumstance that our Properties are situated in the extreme South-West corner of Spain. After the first weeks of chaos to which I referred in my address two years ago, the front was never nearer than about a hundred miles from our Mines and our operations have been carried on continuously under peaceful conditions and in happy contrast to the months of increasing indiscipline immediately preceding the outbreak of hostilities.

The mines and plant are in good order, and although it has been always difficult and in cases impossible to secure necessary replacement parts the ingenuity of our Engineering Staff has overcome many obstacles and our export has never been held up by deficiency of plant at our Mines or on the Railways.

While shareholders have thus reason for satisfaction, I realise that they must be disappointed to see a dividend passed once again. But the order necessitating the handing over of free currency in exchange for Spanish currency continues in force and the accumulated pesetas cannot at present be transferred, and we must, therefore, conserve our sterling resources. In converting Spanish currency to Sterling in the Accounts we have used the exchange of 54 pesetas to the £ for our holding of pesetas. There are two fixed rates of exchange ruling—first, the exchange for Sterling derived from exports of 42·45 pesetas, which is the rate we receive for Sterling handed over, and secondly, the exchange for the purchase of Sterling in Spain, so far as this is allowed us, and which is 53·05 pesetas to the £. With charges this costs us 53·60 pesetas, and we have taken the round figure of 54 pesetas. The difference between these official exchanges is equivalent to a charge or commission of 25 per cent. for Sterling purchased. By taking the less favourable of the two exchanges and transferring the resulting profit of the year's working to special reserve and to carry-forward, your Directors consider that they are putting before you as accurate

a presentation of the position as the circumstances allow, and following the only prudent course. There are obviously many factors which cannot, at present, be ascertained. For example, while provision has been made for income tax no assessment has been made pending the establishment of a rate of exchange. In due course—which I can only hope may be before the presentation of our next Accounts—we shall be in a position to give you a more definite picture. In the meantime we must exercise hopeful patience. Those who have followed the position in Spain will know that each side in the Civil War had its separate currency, and there were, therefore, two pesetas of different exchange values having no connection one with the other. One has disappeared and what we hold is the legal tender of Spain.

Apart from this central point I have little to add about the Accounts. We have made provision for presently unascertainable contingencies and we have set aside a considerable sum for depreciation as detailed in the Report.

In November last I made an extended visit to the Mines. I was well satisfied with my inspection of the various Departments and gratified by the spirit of the workmen. The Plant for the extraction of gold and silver from the Tharsis gossans by cyanidation continues to yield very satisfactory results. The only trouble is with regard to the settling of the material. This has reduced the throughput by about one-third of the designed capacity. Experimental work directed to overcome this continues.

The social programme is summarised in the Charter of Labour, and legislation is being progressively introduced to establish it. Recently, minimum wages have been established for Pyrites Mines by the Ministry of Labour. For this purpose the Mines have been divided into two categories, " small " and " big " Mines. The scale fixed for the smaller group of Mines is considerably lower than that fixed for the larger, in which latter our Mines are placed. As our product is

similar to that of the smaller Mines this forms an unusual handicap to our competitive position.

I understand that there will be a certain co-ordination of industries by what are termed "vertical Syndicates." The pyrites trade is singularly complex and difficult with ramifications which are world-wide, and I hope and trust that the accumulated experience of those engaged on it in Spain will be sought in any measures proposed by the Spanish Authorities.

Statistics show that forty-eight European Mining Companies delivered an aggregate of little short of six and a half million tons of pyrites to twenty-four Countries last year. A quarter of these producers operated in Spain and the participation of their deliveries was 36½ per cent. of the total. France has always been a good market for Spanish pyrites, and the prohibition of export to that Country has allowed other Mines to increase their deliveries. In any case no Country has a monopoly of this trade. On the contrary, as these figures show, it is very wide-spread both as regards production and consumption.

I much regret to have to record the recent death of Don Carlos Pizarro, our Engineer-Manager in Spain. He had a long record of faithful service with our Company, during which his genial and modest character made him "persona grata" with the Government Mining Inspectors and Staff alike.

Before concluding, I feel sure that you will desire me to convey to the Staff in Spain and here your appreciation of their devoted service during a particularly strenuous time.

With these remarks I now beg to propose :—"That the Statement of Accounts and Balance Sheet, and the Reports of the Directors and Auditor thereon, for the year ended 31st December, 1938, be, and the same are hereby received, approved and adopted; and that the balance of £163,066 5s. 0d. be carried forward to the credit of the year 1939."

The resolution was seconded by Sir WALTER MAXWELL-SCOTT and was put to the meeting and carried unanimously.

Mr. HUGH HOGARTH—" I have much pleasure in proposing that the following Directors who retire at this time be re-elected, namely :—Mr. S. CRAWFORD HOGARTH, Monsieur GASTON E. J. MESSÉAN and Mr. WILLIAM A. WILSON.

M. ALBERT J. J. MESSÉAN seconded the motion which was carried unanimously.

Mr. MUNGO ROBERTSON—" I have much pleasure in moving that Sir Robert Campbell Mackenzie, C.A., be re-appointed Auditor of the Company for the current year at a remuneration to be fixed by the Board."

Mr. ROBERT SMITH seconded the motion which was carried unanimously.

A vote of thanks to the Chairman for presiding was moved by Mr. DANIEL AIRD and the Meeting terminated.

REPORT BY THE DIRECTORS

TO THE

ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

APPOINTED TO BE HELD WITHIN THE

OFFICE OF THE COMPANY,

136 WEST GEORGE STREET, GLASGOW, C.2,

ON WEDNESDAY, 29TH MAY, 1940,

AT

TWELVE O'CLOCK NOON.

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
1940.

THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

REGISTERED OFFICE,
136 West George Street,
Glasgow, C. 2, *17th May, 1940.*

NOTICE IS HEREBY GIVEN, That the Annual Ordinary General Meeting of The Tharsis Sulphur and Copper Company, Limited, will be held within the Office of the Company, 136 West George Street, Glasgow, *on Wednesday, the 29th day of May, 1940, at Twelve o'clock, Noon,* for the purpose of receiving and considering the Statement of Accounts and Balance Sheet and the Reports of the Directors and Auditor thereon, for the year ended 31st December last, and to elect Directors and Auditors in the place of those retiring.

The Transfer Books will be closed from the 20th to the 29th May, both days inclusive.

By Order of the Board,

THOMAS McCUBBIN, *Secretary.*

THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

BOARD OF DIRECTORS.

W. P. Rutherford, Esq., A.R.S.M., M.Inst.M.M., Glasgow,
Chairman and Managing Director.

The Right Hon. Lord Glenconner, of Glen.

H. Hogarth, Esq., Glasgow.

Major-Gen. Sir Walter Maxwell-Scott, Bt., C.B., D.S.O.

M. Albert J. J. Messéan, Paris.

S. Crawford Hogarth, Esq., Glasgow.

M. Gaston E. J. Messéan, Paris.

W. A. Wilson, Esq., Glasgow.

Thomas McCubbin, *Secretary.*

REPORT BY THE DIRECTORS.

To the ORDINARY GENERAL MEETING OF THE SHAREHOLDERS to be held within the REGISTERED OFFICE OF THE COMPANY, at 136 WEST GEORGE STREET, GLASGOW, *on Wednesday, 29th May,* 1940, *at Twelve o'clock, Noon.*

The Directors have pleasure in submitting to the Shareholders their Report and Statement of Accounts for the year ended 31st December, 1939.

REVENUE.

The Net Profit earned on the year's operations amounts to	£40,454 19 7
which with the balance brought forward from the previous year amounting to	163,066 5 0
makes a total of	£203,521 4 7

Following the termination of the Civil War the Spanish Government has a full programme of reorganisation and reconstruction to carry out, and the restrictions on currency exchange continue.

A Trade and Payments Agreement between Britain and Spain came into operation on 1st April, 1940. While this

has not yet improved our ability to exchange Spanish currency into sterling, we are hopeful that the case of Companies such as ours will receive further consideration in subsequent negotiations.

Having in view that the ultimate sterling value of our accumulation of Spanish currency cannot yet be estimated and the present position of our Continental markets, the Directors recommend the transfer of £80,000 to General Reserve Account and the carrying forward of £123,521 4s. 7d. to the credit of the year 1940.

MINES.

The total tonnage of Pyrites shipped during the year was 459,968 tons as compared with 589,467 tons in 1938.

This reduction in our exports of 22 per cent. is chiefly due to the stoppage of all shipments to Germany following the outbreak of the European War.

The Cyanidation Plant for the extraction of gold and silver is working satisfactorily and contines to give good results.

RAILWAYS AND PIERS.

The Railways and Shipping Piers, together with all necessary equipment, have been maintained throughout the year in good condition.

VALUATIONS.

The Stocks on hand at the close of the year have been carefully ascertained and valued at moderate and safe figures.

DEPRECIATION.

The amounts written off Property and Plant for depreciation have been as follows :—

Tharsis Mines Property	£8,233	16	1
Corrales Property	2,661	11	5
Calañas Mines Property	6,158	8	0
Railway Rolling Stock	5,050	9	8
Shipping Piers	9,000	0	0
Metal Works Property	2,807	5	6
	£33,911	10	8

DIRECTORATE.

The Directors who retire at this time are The Right Honourable Lord Glenconner, Hugh Hogarth, Esq., and Major-General Sir Walter Maxwell-Scott, Bt. They are all eligible and again offer their services to the Shareholders.

AUDITOR.

The Auditor, Sir Robert C. Mackenzie, C.A., also retires at this time and again offers himself for re-appointment.

By Order of the Directors,

W. P. RUTHERFORD,
Chairman.

THE THARSIS SULPHUR AND

BALANCE SHEET as at

CAPITAL AND LIABILITIES.

SHARE CAPITAL,						
625,000 Shares of £2 each, fully paid, - - - - - - - -				£1,250,000	0	0
GENERAL RESERVE ACCOUNT, - - - - - - - - - -				400,000	0	0
CREDITORS, including provisions for special purposes, - - - -				164,652	18	11
PROFIT AND LOSS ACCOUNT—						
Balance brought forward from last year, - -	£163,066	5	0			
Add Net Profit for year per Profit and Loss Account, - - - - - - - - - - -	40,454	19	7			
	£203,521	4	7			
Deduct Transfer to General Reserve Account, -	80,000	0	0			
				123,521	4	7
				£1,938,174	3	6

GLASGOW, 15*th May*, 1940.—This is the Balance Sheet

COPPER COMPANY, LIMITED.

31st December, 1939.

PROPERTY AND ASSETS.

	Original Value, less Sundry Sales.	Written off till date.	
MINES IN SPAIN,			
Tharsis and Calañas, - -	£742,166 9 4	£692,642 5 3	£49,524 4 1
Lagunazo, - - - - -	48,690 0 5	48,690 0 5	——
RAILWAYS AND SHIPPING PIERS IN SPAIN,			
Permanent Way, - -	402,492 8 7	369,783 3 11	32,709 4 8
Rolling Stock, - - -	219,661 6 9	153,839 17 4	65,821 9 5
Shipping Piers, - - -	269,264 14 11	122,827 5 1	146,437 9 10
WORKS, BUILDINGS, MACHINERY AND PLANT,			
In Spain, - - - - -	1,441,553 4 3	967,830 12 9	473,722 11 6
In Great Britain, - -	719,170 14 4	698,110 15 2	21,059 19 2
MISCELLANEOUS ASSETS,			
Patents, Leases, Concession Rights, &c., - - -	398,127 3 1	398,127 3 1	——
	£4,241,126 1 8	£3,451,851 3 0	
STOCKS IN TRADE,			
Stores and Produce in Spain, - - - - - - - - -			247,176 2 10
Mineral in Opencasts and Preparatory Works, - - - -			416,447 15 6
Stores and Produce in Great Britain, - - - - - -			17,361 11 0
DEBTORS, - - - - - - - - - - - - - - - -			128,547 9 0
INVESTMENTS AT OR UNDER COST, - - - - - - - - -			84,368 7 8
CASH AT BANKERS AND ON HAND,			
In Spain, - - - - - - - - - -		£177,378 19 11	
In Great Britain, - - - - - - -		77,618 18 11	
			254,997 18 10
			£1,938,174 3 6

W. P. RUTHERFORD, *Director.*
W. A. WILSON, *Director.*

referred to in my Report to the Shareholders of this date.

ROBERT C. MACKENZIE, C.A., *Auditor.*

THE THARSIS SULPHUR AND

Dr. **PROFIT AND LOSS ACCOUNT**

Directors' Fees, - - - - - - - - - - - - - -				£5,000	0	0
Charges Account, including Management Salaries, Income Tax and National Defence Contribution, Auditor's Fees, Legal Expenses, and other Expenses of Administration, - - - - - -				68,170	5	3
Amount Written off Property and Plant—						
In Spain, - - - - - - - - - -	£31,104	5	2			
In Britain, - - - - - - - - - -	2,807	5	6			
				33,911	10	8
Balance, being net profit for year ending 31st December, 1939, - -				40,454	19	7
				£147,536	15	6

AND
OUNT

0 0

5 3

10 8

19 7

15 6

COPPER COMPANY, LIMITED.

for the Year ended 31st December, 1939. **Cr.**

GROSS PROFIT for year ending 31st December, 1939, - - - -	£147,536 15 6
	£147,536 15 6

AUDITOR'S REPORT.

To the SHAREHOLDERS *of*
THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

GENTLEMEN,

I have audited the Books of the Company, kept at the Registered Office, for the year ended 31st December, 1939, together with copies of the Balance Sheets and Accounts at the Mines, which have been transmitted and specially reported on to me. I have obtained all the information and explanations which I have required.

Subject to the consideration that the Company's business may be affected by disturbances arising out of the European War, I am of opinion that the Balance Sheet is properly drawn up so as to exhibit a true and correct view of the state of the Company's affairs at 31st December, 1939, according to the best of my information and the explanations given to me and as shown by the Books of the Company.

The whole Accounts have been presented to me in the usual satisfactory manner, and the Inventories and Valuations have been duly certified by the Officials responsible therefor, and give evidence of care and accuracy in their preparation.

Your obedient Servant,

ROBERT C. MACKENZIE, C.A., *Auditor.*

GLASGOW, *15th May, 1940.*

REPORT OF THE PROCEEDINGS

AT THE

ANNUAL ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

HELD WITHIN THE

OFFICE OF THE COMPANY,

136 WEST GEORGE STREET, GLASGOW, C.2.

ON WEDNESDAY, 29TH MAY, 1940.

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
1940.

REPORT OF THE PROCEEDINGS

AT THE

ANNUAL ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

HELD WITHIN THE

OFFICE OF THE COMPANY,

136 WEST GEORGE STREET, GLASGOW, C.2,

ON WEDNESDAY, 29TH MAY, 1940.

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
1940.

REPORT.

The Annual Ordinary General Meeting of the Members of The Tharsis Sulphur and Copper Company, Limited, was held within the Office of the Company, 136 West George Street, Glasgow, C. 2, on Wednesday, the 29th day of May, 1940, at 12 o'clock noon.

Mr. W. P. RUTHERFORD, Managing Director and Chairman of the Board of Directors, presided.

The SECRETARY (Mr. THOMAS McCUBBIN) read the notice calling the meeting, and the Auditor's Report.

The CHAIRMAN—You have seen the Report and Accounts sent to you, and, if you agree, I shall take them as read.

When we met last year the Civil War in Spain had ended, and while we realised that a period of reconstruction must follow and that a return to normal conditions could not be immediately expected, we did feel that we could look forward to a progressive improvement with a relaxing of war-time restrictions. Up to August of last year these hopes were in fact being realised. We expected to end the year with a higher export tonnage than we had in 1938, sold at improved prices, and we were confident of being able to present a better Account than that of the previous year. The outbreak of the War, however, disposed of our hopeful expectations. Germany was the largest buyer of pyrites in Europe and a large proportion of our export was shipped to that country. This, of course, ceased on the declaration of war, and, incidentally, I may say that fortunately only two cargoes remain unpaid for. Not being permitted to adjust the Mines working force in keeping with the reduced exports, we continued to stock

the surplus ore mined in our transporter depot at Corrales until the end of the year, by which time our storage capacity was completely full and we were obliged to stop all raising and transport of ore from the Mines. The men were kept on development as far as possible, but work had to be found for a large surplus on road building. During my visit to Spain in February, I was able to explain this position to the Ministry of Labour in Madrid, with the result that while direct dismissal of labour was disallowed, other means were devised which have considerably eased the position for us as regards our surplus working force.

Although this is mainly a review of last year's operations, I take this opportunity of giving you the subsequent events up-to-date. As you know, the export of pyrites to France was prohibited by Spain early in 1937, and we have suffered from the loss of this important market which normally took 225,000 tons of our output yearly. Trading negotiations between France and Spain were successfully concluded in March of this year, and after a stoppage lasting three years the export of pyrites to France was resumed, the first cargo being one shipped by us on the 30th of March last. This resumption was most opportune and welcome, as it was estimated that France might make up for approximately half the losses sustained elsewhere.

The mining and transport remained stopped during January and February, all shipments being made from stocks, and the Mines and Railways were restarted in March.

We had then five markets for our pyrites, namely, Great Britain, France, Spain, Belgium and Holland, and we expected that our buyers in these countries together would take during this year fully two-thirds of what has been our normal export for some years past. We felt that under all the circumstances of the European War this position was relatively good and even fortunate. Our hopes, however, have been modified by recent events, as we have now lost the markets of Belgium and Holland.

Our principal handicap since the commencement of the Civil War in 1936 has been the exchange restriction in Spain. This, unfortunately, continues. But, as you have seen in the Directors' Report, an Anglo-Spanish Trade Agreement was concluded last March and the question of repatriation of funds of British interests in Spain was one of the subjects of discussion. While we are disappointed that, so far, our position has not been improved and the amount of sterling which we are presently permitted to repatriate is quite inadequate, we are hopeful that in subsequent Trade Treaty negotiations this hardship under which British Companies and their shareholders are labouring will be redressed.

Your Company has experienced four consecutive years of difficulties unprecedented in its long history. First, three years of acute war conditions in Spain with the loss of our important French market and the locking up of our money in Spanish currency. Then a short period of progress to be followed by the present conflagration. These are extraneous occurrences quite unavoidable and affecting all similarly placed.

Inherently our position is a sound one. The Mines and all their equipment are in excellent condition and better developed for large and economical output than they have ever been. Your enforced sacrifice has strengthened the Balance Sheet, and it is with confidence that we must await world conditions under which the primary material which we produce can move unhampered to the industries which require it in ever-increasing quantities for the benefit of mankind.

Before concluding, I should like to voice our appreciation of our Staffs in Spain and in this country, who in the stress and strain of these times devotedly serve us. Also our Commercial Agents who represent us in various countries deserve our appreciation. Some of them have been cut off from us

in the recent happenings, and we are solicitous for their safety and welfare.

Our French Directors very much regret that their war-time occupations prevent them from being with us to-day.

I now beg to propose :—" That the Statement of Accounts and Balance Sheet, and the Reports of the Directors and Auditor thereon, for the year ended 31st December, 1939, be, and the same are hereby received, approved and adopted; and that the balance of £123,521 4s. 7d. be carried forward to the credit of the year 1940."

The resolution was seconded by Mr. Hugh Hogarth, and was put to the meeting and carried unanimously.

Mr. S. Crawford Hogarth—" I have much pleasure in proposing that the following Directors who retire at this time be re-elected, namely :—The Right Honourable Lord Glenconner, Hugh Hogarth, Esq., and Major-General Sir Walter Maxwell-Scott, Bt."

Mr. W. A. Wilson seconded the motion which was carried unanimously.

Mr. Mungo Robertson—" I have much pleasure in moving that Sir Robert Campbell Mackenzie, C.A., be re-appointed Auditor of the Company for the current year at a remuneration to be fixed by the Board."

Mr. Thomas Hart seconded the motion which was carried unanimously.

A vote of thanks to the Chairman for presiding was moved by Mr. Daniel Aird and the Meeting terminated.

REPORT BY THE DIRECTORS

TO THE

ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

APPOINTED TO BE HELD WITHIN THE

OFFICE OF THE COMPANY,

136 WEST GEORGE STREET, GLASGOW, C.2.

ON WEDNESDAY, 25TH JUNE, 1941

AT

TWELVE O'CLOCK NOON.

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
1941.

THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

REGISTERED OFFICE,
136 West George Street,
Glasgow, C. 2, *13th June, 1941.*

NOTICE IS HEREBY GIVEN, That the Annual Ordinary General Meeting of The Tharsis Sulphur and Copper Company, Limited, will be held within the Office of the Company, 136 West George Street, Glasgow, *on Wednesday, the 25th day of June, 1941, at Twelve o'clock, Noon,* for the purpose of receiving and considering the Statement of Accounts and Balance Sheet and the Reports of the Directors and Auditor thereon, for the year ended 31st December last, and to elect Directors and Auditors in the place of those retiring.

The Transfer Books will be closed from the 16th to the 25th June, both days inclusive.

By Order of the Board,

THOMAS McCUBBIN, *Secretary.*

THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

BOARD OF DIRECTORS.

W. P. Rutherford, Esq., A.R.S.M., M.Inst.M.M., Glasgow,
Chairman and Managing Director.

S. Crawford Hogarth, Esq., Glasgow.

The Right Hon. Lord Glenconner, of Glen.

W. A. Wilson, Esq., Glasgow.

H. Hogarth, Esq., Glasgow.

Major-Gen. Sir Walter Maxwell-Scott, Bt., C.B., D.S.O.

Thomas McCubbin, *Secretary.*

REPORT BY THE DIRECTORS

To the Ordinary General Meeting of the Shareholders to be held within the Registered Office of the Company, at 136 West George Street, Glasgow, *on Wednesday, 25th June*, 1941, *at Twelve o'clock, Noon.*

The Directors submit to the Shareholders their Report and Statement of Accounts for the year ended 31st December, 1940.

MINES.

The Company's remaining Continental markets (with the exception of the Spanish market) were lost in the course of last year. In consequence the Mines and Railways were in operation during only 28 per cent. of the available working days. Shipping from stocks was continued as required to supply our share of the United Kingdom and Spanish requirements. The total shipments amounted to approximately a third of the pre-war tonnage.

It was impossible to adjust our labour force to the reduction in exports and in consequence a heavy expenditure was incurred in maintaining surplus labour.

The Mines are developed for large production and all plant and machinery and the Railways are in excellent condition of maintenance.

REVENUE.

Due to the drastic curtailment of our business arising from war conditions and to the incidence of income tax the year's operations have resulted in a loss of £5,490 12 6. Deducting this amount from the balance brought forward from the previous year there remains a balance of £118,030 12 1. which the Directors propose to carry forward to the credit of the year 1941.

DIRECTORATE.

The Directors who retire at this time are S. Crawford Hogarth, Esq., M. Albert J. J. Messéan and M. Gaston E. J. Messéan. Mr. Hogarth is eligible and again offers his services to the Shareholders.

The Board propose that the offices hitherto held by the other retiring Directors should not be filled at the present time and that the minimum number of Directors be reduced to four until otherwise determined by the Company in general meeting.

AUDITOR.

The Auditor, Sir Robert C. Mackenzie, C.A., also retires at this time and again offers himself for re-appointment.

By Order of the Directors,

W. P. Rutherford,
Chairman.

ACCOUNTS.

THE THARSIS SULPHUR AND

BALANCE SHEET as at

CAPITAL AND LIABILITIES.

SHARE CAPITAL,						
625,000 Shares of £2 each, fully paid,				£1,250,000	0	0
GENERAL RESERVE ACCOUNT,				400,000	0	0
CREDITORS, including provisions for special purposes,				134,150	0	7
PROFIT AND LOSS ACCOUNT—						
Balance brought forward from last year,	£123,521	4	7			
Deduct Net Loss for year per Profit and Loss Account,	5,490	12	6			
				118,030	12	1
				£1,902,180	12	8

GLASGOW, 11*th June*, 1941.—This is the Balance Sheet

COPPER COMPANY, LIMITED.

31st December, 1940.

PROPERTY AND ASSETS.

	Original Value, less Sundry Sales.	Written off till date.	
MINES IN SPAIN,			
Tharsis and Calañas, - -	£742,166 9 4	£692,642 5 3	£49,524 4 1
Lagunazo, - - - - -	48,690 0 5	48,690 0 5	——
RAILWAYS AND SHIPPING PIERS IN SPAIN,			
Permanent Way, - -	402,429 17 7	371,014 8 4	31,415 9 3
Rolling Stock, - - -	219,661 6 9	153,839 17 4	65,821 9 5
Shipping Piers, - - -	269,264 14 11	129,827 5 1	139,437 9 10
WORKS, BUILDINGS, MACHINERY AND PLANT,			
In Spain, - - - - -	1,450,675 0 6	975,587 12 3	475,087 8 3
In Great Britain, - -	719,370 16 10	698,110 15 2	21,260 1 8
MISCELLANEOUS ASSETS,			
Patents, Leases, Concession Rights, &c., - - -	398,127 3 1	398,127 3 1	——
	£4,250,385 9 5	£3,467,839 6 11	
STOCKS IN TRADE,			
Stores and Produce in Spain, - - - - - - - - -			228,814 16 7
Mineral in Opencasts and Preparatory Works, - - - -			454,703 18 7
Stores and Produce in Great Britain, - - - - - - -			18,487 5 8
DEBTORS, - - - - - - - - - - - - - - - -			136,341 15 9
INVESTMENTS AT OR UNDER COST, - - - - - - - - - (Market Value at 31st December, 1940, £63,726 5 0).			69,368 7 8
CASH AT BANKERS AND ON HAND,			
In Spain, - - - - - - - - - -		£63,158 13 1	
In Great Britain, - - - - - - -		148,759 12 10	
			211,918 5 11
			£1,902,180 12 8

W. P. RUTHERFORD, *Director.*
S. CRAWFORD HOGARTH, *Director.*

referred to in my Report to the Shareholders of this date.

ROBERT C. MACKENZIE, C.A., *Auditor.*

THE THARSIS SULPHUR AND

Dr. **PROFIT AND LOSS ACCOUNT**

DIRECTORS' FEES, - - - - - - - - - - - - -	£5,000	0	0
CHARGES ACCOUNT, including Management Salaries, Taxation, Auditor's Fees, Legal Expenses, and other Expenses of Administration,	61,571	16	9
AMOUNT WRITTEN OFF PROPERTY AND PLANT—In Spain, - - -	15,988	3	11
	£82,560	0	8

AND

COUNT

00 0 0

71 16 9

38 3 11

30 0 8

COPPER COMPANY, LIMITED.

for the Year ended 31st December, 1940. Cr.

GROSS PROFIT,	£77,069	8	2
BALANCE, being Net Loss,	5,490	12	6
	£82,560	0	8

AUDITOR'S REPORT.

To the SHAREHOLDERS *of*
THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

GENTLEMEN,

I have audited the Books of the Company, kept at the Registered Office, for the year ended 31st December, 1940, together with copies of the Balance Sheets and Accounts at the Mines, which have been transmitted and specially reported on to me. I have obtained all the information and explanations which I have required.

Subject to the consideration that the Company's business may be affected by disturbances arising out of the European War, I am of opinion that the Balance Sheet is properly drawn up so as to exhibit a true and correct view of the state of the Company's affairs at 31st December, 1940, according to the best of my information and the explanations given to me and as shown by the Books of the Company.

The whole Accounts have been presented to me in the usual satisfactory manner, and the Inventories and Valuations have been duly certified by the Officials responsible therefor, and give evidence of care and accuracy in their preparation.

Your obedient Servant,

ROBERT C. MACKENZIE, C.A., *Auditor*.

GLASGOW, *11th June, 1941*.

REPORT BY THE DIRECTORS

TO THE

ORDINARY GENERAL MEETING

OF THE MEMBERS OF

The Tharsis Sulphur and Copper Company, Limited,

APPOINTED TO BE HELD WITHIN THE

OFFICE OF THE COMPANY,

136 WEST GEORGE STREET, GLASGOW, C.2,

ON WEDNESDAY, 3RD JUNE, 1942

AT

TWELVE O'CLOCK NOON.

GLASGOW:
PRINTED BY JAMES C. ERSKINE & SONS, 172 BATH STREET.
1942.

THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

REGISTERED OFFICE,
136 West George Street,
Glasgow, c. 2, *23rd May, 1942.*

NOTICE IS HEREBY GIVEN, That the Annual Ordinary General Meeting of The Tharsis Sulphur and Copper Company, Limited, will be held within the Office of the Company, 136 West George Street, Glasgow, *on Wednesday, the 3rd day of June, 1942, at Twelve o'clock, Noon,* for the purpose of receiving and considering the Statement of Accounts and Balance Sheet and the Reports of the Directors and Auditor thereon, for the year ended 31st December last, and to elect Directors and Auditors in the place of those retiring.

The Transfer Books will be closed from the 25th May to the 3rd June, both days inclusive.

By Order of the Board,

THOMAS McCUBBIN, *Secretary.*

THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

BOARD OF DIRECTORS.

W. P. RUTHERFORD, Esq., A.R.S.M., M.Inst.M.M., Glasgow,
Chairman and Managing Director.

The Right Hon. LORD GLENCONNER, of Glen.

W. A. WILSON, Esq., Glasgow.

H. HOGARTH, Esq., Glasgow.

Major-Gen. Sir WALTER MAXWELL-SCOTT, Bt., C.B., D.S.O.

S. CRAWFORD HOGARTH, Esq., Glasgow.

THOMAS MCCUBBIN, *Secretary.*

REPORT BY THE DIRECTORS

To the ORDINARY GENERAL MEETING OF THE SHAREHOLDERS to be held within the REGISTERED OFFICE OF THE COMPANY, at 136 WEST GEORGE STREET, GLASGOW, *on Wednesday, 3rd June* 1942, *at Twelve o'clock Noon.*

The Directors submit to the Shareholders their Report and Statement of Accounts for the year ended 31st December, 1941.

MINES.

Due to the accumulation of heavy stocks, extraction from the Mines was stopped during the first five months of the year.

Shipments of ore effected during the year suffered a further curtailment compared with 1940 and amounted to about a quarter of pre-war tonnage.

The cost of all materials has increased considerably and although a reduction in labour has been permitted, the expenditure in wages and salaries is disproportionate to the small output.

METAL WORKS.

During the year the Plant and Machinery at Hebburn Works was disposed of at satisfactory prices. Operations continued favourably at our Glasgow Works.

REVENUE.

The adverse conditions arising from the loss of our Continental markets, which in normal times took three-quarters of our mineral exports, have resulted in a trading loss of £3,787 19 9. This together with the administration charges amounting to £40,195 8 10 and £15,965 14 6 set apart for depreciation, makes a loss of £59,949 3 1 for the year 1941. After deducting this amount from the balance brought forward from the previous year there remains a balance of £58,081 9 0 to be carried forward to the credit of the year 1942.

DIRECTORATE.

The Directors who retire at this time are the Right Honourable Lord Glenconner and W. A. Wilson, Esq. They are both eligible and again offer their services to the Shareholders.

AUDITOR.

The Auditor, Sir Robert C. Mackenzie, C.A., also retires at this time and again offers himself for re-appointment.

By Order of the Directors,

W. P. RUTHERFORD,
Chairman.

ACCOUNTS.

THE THARSIS SULPHUR AND

BALANCE SHEET as at

CAPITAL AND LIABILITIES.

SHARE CAPITAL,						
625,000 Shares of £2 each, fully paid,				£1,250,000	0	0
GENERAL RESERVE ACCOUNT,				400,000	0	0
CREDITORS, including provisions for special purposes,				118,663	4	3
PROFIT AND LOSS ACCOUNT—						
Balance brought forward from last year,	£118,030	12	1			
Deduct Net Loss for year per Profit and Loss Account,	59,949	3	1	58,081	9	0
				£1,826,744	13	3

GLASGOW, 20*th May*, 1942.—This is the Balance Sheet

COPPER COMPANY, LIMITED.

31st December, 1941,

PROPERTY AND ASSETS.

	Original Value, less Sundry Sales.	Written off till date.	
MINES IN SPAIN,			
Tharsis and Calañas,	£742,166 9 4	£692,642 5 3	£49,524 4 1
Lagunazo,	48,690 0 5	48,690 0 5	——
RAILWAYS AND SHIPPING PIERS IN SPAIN,			
Permanent Way,	402,429 17 7	372,242 15 11	30,187 1 8
Rolling Stock,	219,661 6 9	153,839 17 4	65,821 9 5
Shipping Piers,	269,264 14 11	136,827 5 1	132,437 9 10
WORKS, BUILDINGS, MACHINERY AND PLANT,			
In Spain,	1,454,179 12 10	983,324 19 2	470,854 13 8
In Great Britain,	713,793 3 7	698,110 15 2	15,682 8 5
MISCELLANEOUS ASSETS,			
Patents, Leases, Concession Rights, &c.,	398,127 3 1	398,127 3 1	——
	£4,248,312 8 6	£3,483,805 1 5	
STOCKS IN TRADE,			
Stores and Produce in Spain,			196,943 8 6
Mineral in Opencasts and Preparatory Works,			468,377 19 3
Stores and Produce in Great Britain,			14,828 4 3
DEBTORS,			108,924 9 10
INVESTMENTS AT OR UNDER COST,			69,368 7 8
CASH AT BANKERS AND ON HAND,			
In Spain,		£2,463 14 7	
In Great Britain,		201,331 2 1	
			203,794 16 8
			£1,826,744 13 3

W. P. RUTHERFORD, *Director.*
HUGH HOGARTH, *Director.*

referred to in my Report to the Shareholders of this date.

ROBERT C. MACKENZIE, C.A., *Auditor.*

THE THARSIS SULPHUR AND

Dr. **PROFIT AND LOSS ACCOUNT**

Trading Loss,	£3,787	19	9
Directors' Fees,	4,665	6	0
Charges Account, including Management Salaries, Taxation, Auditor's Fees, Legal Expenses, and other Expenses of Administration,	35,530	2	10
Amount Written off Property and Plant,	15,965	14	6
	£59,949	3	1

R AND

ACCOUNT

,787 19 9	
,665 6 0	
,530 2 10	
,965 14 6	
,949 3 1	

COPPER COMPANY, LIMITED.

for the Year ended 31st December, 1941. **Cr.**

BALANCE, being Net Loss, - - - - - - - - - - - -	£59,949 3 1
	£59,949 3 1

AUDITOR'S REPORT.

To the SHAREHOLDERS *of*
THE THARSIS SULPHUR AND COPPER COMPANY, LIMITED.

GENTLEMEN,

I have audited the Books of the Company, kept at the Registered Office, for the year ended 31st December, 1941, together with copies of the Balance Sheets and Accounts at the Mines, which have been transmitted and specially reported on to me. I have obtained all the information and explanations which I have required.

In my opinion the Balance Sheet is properly drawn up so as to exhibit a true and correct view of the state of the Company's affairs at 31st December, 1941, according to the best of my information and the explanations given to me and as shown by the Books of the Company.

The whole Accounts have been presented to me in the usual satisfactory manner, and the Inventories and Valuations have been duly certified by the officials responsible therefor, and give evidence of care and accuracy in their preparation.

Your obedient Servant,

ROBERT C. MACKENZIE, C.A., *Auditor*.

GLASGOW, *20th May, 1942*.